

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION**

**FINANCIAL STATEMENTS AND  
SUPPLEMENTARY INFORMATION**

**YEARS ENDED JUNE 30, 2019 AND 2018**



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**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
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## INDEPENDENT AUDITORS' REPORT

Council of Trustees  
West Chester University of Pennsylvania  
of the State System of Higher Education  
West Chester, Pennsylvania

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities and the aggregate discretely presented component units of West Chester University of Pennsylvania of the State System of Higher Education (the University) as of and for the years ended June 30, 2019 and 2018, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express opinions on these financial statements based on our audits. We did not audit the financial statements of the discretely presented component units, West Chester University Student Services, Inc. (Student Services), West Chester University Foundation and Subsidiary (the Foundation), and West Chester University Alumni Association (the Association), which represent 100%, 100%, and 100%, respectively, of the assets, net assets, and revenues of the discretely presented component units. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component units, is based solely on the reports of other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Council of Trustees  
West Chester University of Pennsylvania  
of the State System of Higher Education

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

***Opinions***

In our opinion, based on our audits and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the aggregate discretely presented component units of the University as of June 30, 2019 and 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters***

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3-17 and the various schedules of Proportionate Share of Net Pension Liability, OPEB Liability, Proportionate Share of Net OPEB Liability, and Contributions on pages 80-83 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*CliftonLarsonAllen LLP*

**CliftonLarsonAllen LLP**

Plymouth Meeting, Pennsylvania  
November 14, 2019

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

Management's Discussion and Analysis (MD&A) is intended to provide a narrative overview and analysis of the financial activities of West Chester University of Pennsylvania of the State System of Higher Education (the University) for the years ended June 30, 2019 and 2018. The University's financial performance is discussed and analyzed within the context of the financial statements and the disclosures that follow.

West Chester University is a public university of the Commonwealth of Pennsylvania (Commonwealth) and a member of the Pennsylvania State System of Higher Education (State System). As such, the University is charged with providing high-quality education at the lowest possible cost to its students. With over 17,000 students enrolled, the University is the largest of the State System universities.

The University functions independently, but being part of the State System enables the University to share resources and benefit from economies of scale. Following is an overview of the University's financial activities for the years ended June 30, 2019 and 2018.

### **Financial Highlights**

- The total Commonwealth appropriation to the State System for operations in fiscal year 2018-19 was \$468.1 million, a 3.3% increase from the \$453.1 million appropriated in fiscal year 2017-18.
- The University's share of the base appropriation, through the allocation formula, increased by \$0.1 million to \$49.8 million. This represents a 0.2% increase from fiscal year 2017-18.
- The University also received an allocation of Commonwealth funding that the State System set aside for performance. The performance funding plan is part of the State System's continuing commitment to ensure the high quality of university programs. It rewards universities for success on measures such as productivity, diversity, and student advancement. In fiscal year 2018-19, the University received \$7.1 million in performance funding; in the prior fiscal year, the University received \$5.5 million in performance funding. This represents a 28.5% increase from fiscal year 2017-18.
- Total general fund appropriations from the Commonwealth for operations allocated to the University in fiscal year 2018-19 were \$56.9 million; in the prior fiscal year, they were \$55.3 million. This represents a 3.0% increase from fiscal year 2017-18.
- Capital appropriations, which include appropriations for furnishings and equipment for Commonwealth-funded construction, increased by \$0.1 million to \$2.2 million in fiscal year 2018-19. This represents an increase of 3.9% from fiscal year 2017-18.
- The State System's Board approved a tuition increase of 2.99% for both in-state and out-of-state students at the undergraduate level for fiscal year 2018-19; the increase for fiscal year 2017-18 was 3.5% for both. For graduate students the increase was 3.2% for both in-state and out-of-state students for fiscal year 2018-19. This compares to a 3.5% increase in fiscal year 2017-18.

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MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

**Financial Highlights (Continued)**

- The State System's Board also increased the undergraduate technology tuition fee by 3.0% in fiscal year 2018-19. The technology tuition fee in fiscal year 2017-18 increased 3.5% for both in-state and out-of-state students. For graduate students the technology tuition fee increased by \$1.00 per credit for both in-state and out-of-state students in fiscal year 2018-19. This is similar to the \$1.00 per credit increase in fiscal year 2017-18. Universities must use the technology tuition fee to support instructional technology.
- Mandatory fees for all undergraduate students set by the University increased by 2.9% in fiscal year 2018-19 and by 5.9% in fiscal year 2017-18. Mandatory fees for graduate students increased by 2.6% in fiscal year 2018-19 and by 28.1% in fiscal year 2017-18. Room rates (North and South Campus) both increased by 2.0%, this compares to a 2.5% increase in fiscal year 2017-18. The food service rates increased 1.2% for both the 12-meal plan and the 14-meal plan in fiscal year 2018-19; this compares to a 5.3% increase for both the 12-meal and 14-meal plan for fiscal year 2017-18.
- Tuition and fee revenue (net of discounts) was \$163.4 million for fiscal year 2018-19 and \$158.5 million for fiscal year 2017-18. In addition, revenue from auxiliary enterprises (net of discounts) was \$41.0 million in fiscal year 2018-19 and \$40.9 million in fiscal year 2017-18. Auxiliary enterprise revenues are generated primarily from room and food service charges.
- The University purchased \$32.6 million in capital assets in fiscal year 2018-19, as compared to \$29.6 million in fiscal year 2017-18. Major projects in progress or completed during the fiscal year included the completion of the Anderson Hall Renovations, the boiler plant demolition and the start of the construction of the SECC (The Sciences & Engineering Center and The Commons) project.
- The University generally utilizes the State System to facilitate the issuance of bonds to raise capital for major projects. Given the efficiencies of the State System acting on behalf of fourteen universities, the University achieves low interest rates and administrative cost savings. In September 2018, PHEFA issued Series AV-1 tax-exempt revenue bonds in the amount of \$102.3 million. The University participated in the issuance of the AV-1 revenue bonds receiving net proceeds of \$66.1 million to finance the SECC project and \$3.0 million to refinance a significant portion of the Series AI bonds. In connection with the bond issuance, the State System entered into a loan agreement with PHEFA under which the State System pledged its full faith and credit for repayment of bonds.
- On September 21, 2018, the University purchased the Sharpless, Matlack and New Street parking structures from the Borough of West Chester for \$12,894,276. These parking structures had previously been recorded by the University as capital leases with the Borough. The capital leases were terminated and title of the parking structures and associated land were passed to the University as a result of the purchase. The difference between the purchase price and the carrying amount of the lease obligation was recognized as an adjustment to the carrying amount of the asset by the University.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
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MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

**Financial Highlights (Continued)**

- The West Chester University Foundation (the Foundation), previously known as the Fund for West Chester University, was established in 2001 with the specific purpose of performing fundraising for the educational, charitable and scientific interests of the University. The Foundation, a component unit of the University that is reflected in the audited financial statements, includes a wholly-owned subsidiary, University Student Housing, LLC (USH).
- The purpose of USH is to develop, design, finance, construct, and operate new housing for the students of the University. USH and the University entered into a ground lease by which USH agreed to construct apartment-style housing (The Village) on South Campus and suite-style housing (University Hall) on North Campus. In total, the housing accommodates approximately 800 students. Revenue bonds of \$42.3 million were issued by USH through the Chester County Industrial Development Authority (CCIDA) in August 2003. These bonds are nonrecourse to the University. Construction began shortly thereafter and was completed in the first half of fiscal year 2004-05.
- In March of 2008, USH issued \$100.3 million in revenue bonds through the Chester County Industrial Development Authority for the first phase of a proposed three-phase Housing Renewal Initiative. This replaced most of the University's existing housing. The first phase, comprised of two buildings (Allegheny and Brandywine), was completed and occupied at the start of the 2009 Fall semester.
- On June 22, 2012, the Foundation entered into a loan agreement with DNB First, NA in the amount of \$2.4 million for the purchase of real estate located at 202 Carter Drive, West Chester, PA. The property serves as the administrative offices of the Foundation and the Alumni Association, Inc.
- On August 28, 2012, USH obtained a commitment to borrow up to \$22.0 million as a loan payable to a bank. The proceeds from the loan were used solely to finance the construction of a new apartment-style student housing building (East Village Housing).
- On February 1, 2013, USH entered into a loan agreement of \$57.5 million with CCIDA, for the construction of student housing facilities (Commonwealth Hall). As of June 30, 2019 and 2018, the outstanding balance was \$26.5 million and \$27.1 million, respectively.
- On July 15, 2016, the University entered into a letter of understanding agreement (LOU) with Cheyney University to provide administrative services at cost in the areas of: financial services, procurement, facilities planning, construction management, facilities operations, and human resources. This agreement ended on June 30, 2019. As of that date, Cheyney University owed West Chester University \$3.1 million.

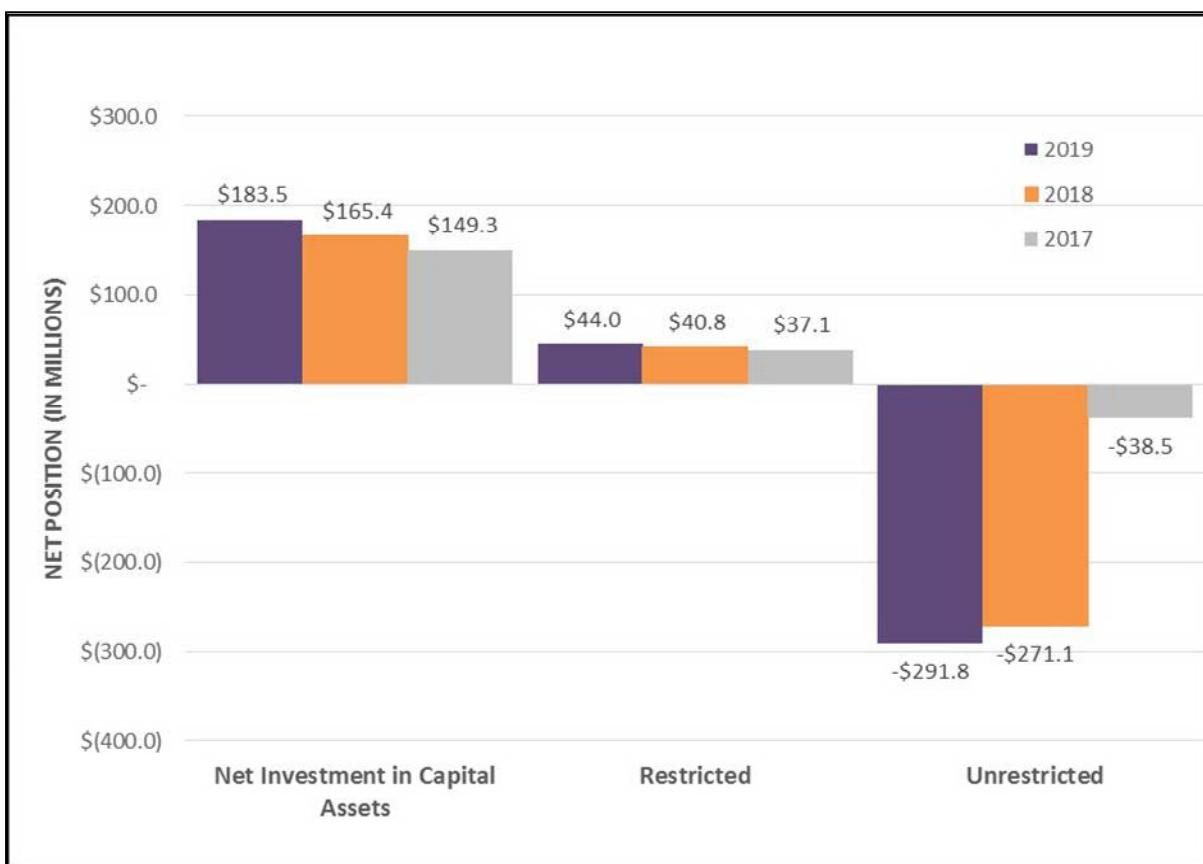
**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
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MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

## The Financial Statements

### Balance Sheet

This statement reports the balances of the assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position of the University as of the end of the fiscal year. Assets include cash; investments reported at fair value; the value of outstanding receivables due from students and other parties; and land, buildings, and equipment reported at cost, less accumulated depreciation. Liabilities include payments due to vendors and students; the balance of bonds payable; and liabilities such as workers' compensation (the System is self-insured), compensated absences (the value of sick and annual leave earned by employees), and postretirement benefits (health and tuition benefits expected to be paid to certain current and future retirees). The difference between the assets, deferred outflows of resources and liabilities, deferred inflows of resources is reported as net position. Net position increased by \$0.6 million and decreased by \$20.7 million in fiscal years 2018-19 and 2017-18, respectively. The decrease in fiscal year 2017-18 was due to the implementation of GASB 75, which resulted in the recording of additional Other Post Retirement Benefits (OPEB) as well as restating the prior year's net position.

#### Net Position (in millions)



**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
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MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

**The Financial Statements (Continued)**

**Balance Sheet (Continued)**

Following is a summary of the balance sheet at June 30 (in millions):

|   | 2019                          | 2018                          | 2017                          |
|---|-------------------------------|-------------------------------|-------------------------------|
| <b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>                            |                               |                               |                               |
| Capital Assets, Net   | \$ 232.2                      | \$ 216.6                      | \$ 205.5                      |
| Other Assets and Deferred Outflows of Resources                             | <u>361.2</u>                  | <u>297.2</u>                  | <u>288.9</u>                  |
| Total Assets and Deferred Outflows of Resources                             | <u><u>\$ 593.4</u></u>        | <u><u>\$ 513.8</u></u>        | <u><u>\$ 494.4</u></u>        |
| <b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION</b>         |                               |                               |                               |
| <b>LIABILITIES AND DEFERRED INFLOWS OF RESOURCES</b>                        |                               |                               |                               |
| Workers' Compensation, Compensated Absences, and Postretirement Obligations | \$ 308.1                      | \$ 345.2                      | \$ 144.2                      |
| Net Pension Liability   | 117.2                         | 95.4                          | 98.2                          |
| Bonds Payable   | 110.2                         | 46.6                          | 41.8                          |
| Other Liabilities and Deferred Inflows of Resources                         | <u>122.2</u>                  | <u>91.5</u>                   | <u>62.4</u>                   |
| Total Liabilities and Deferred Inflows of Resources                         | <u><u>657.7</u></u>           | <u><u>578.7</u></u>           | <u><u>346.6</u></u>           |
| <b>NET POSITION</b>   |                               |                               |                               |
| Net Investment in Capital Assets  | 183.5                         | 165.4                         | 149.3                         |
| Restricted  | 44.0                          | 40.8                          | 37.0                          |
| Unrestricted  | <u>(291.8)</u>                | <u>(271.1)</u>                | <u>(38.5)</u>                 |
| Total Net Position  | <u><u>(64.3)</u></u>          | <u><u>(64.9)</u></u>          | <u><u>147.8</u></u>           |
| Total Liabilities, Deferred Inflows of Resources, and Net Position          | <u><u><u>\$ 593.4</u></u></u> | <u><u><u>\$ 513.8</u></u></u> | <u><u><u>\$ 494.4</u></u></u> |

*Amounts were rounded; consequently some totals may appear not to add exactly.*

- Net investment in capital assets is the cost of land, buildings, improvements, equipment, furnishings, and library books, net of accumulated depreciation and less any associated debt such as bonds payable. This balance is not available for the University's use in ongoing operations, since the underlying assets would have to be sold in order to use the balance to pay current or long-term obligations. The Commonwealth prohibits the State System from selling University land and buildings without prior approval.
- Restricted net position represents the balances of funds received from the Commonwealth, donors, or grantors who have placed restrictions on the purpose for which the funds must be spent. Nonexpendable restricted net position represents corpuscles of endowments and similar arrangements in which only the associated investment income can be spent. Expendable restricted net position is available for expenditure as long as any external purpose and time restrictions are met.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
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MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

## The Financial Statements (Continued)

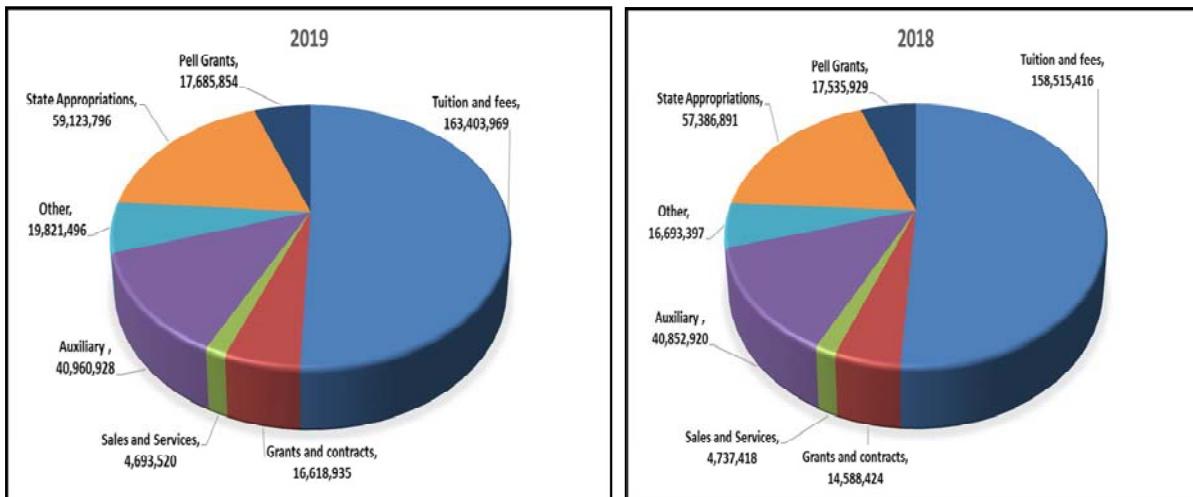
### Balance Sheet (Continued)

- Unrestricted net position includes all other funds not appropriately classified as restricted or invested in capital assets. Unrestricted net position has been reduced by three unfunded liabilities:
  1. The liability for other postretirement benefits (OPEB) decreased by \$38.0 million to \$289.7 million at June 30, 2019. Like the pension liability, the University funds OPEB liabilities on a “pay-as-you-go” basis.
  2. The liability for compensated absences increased by \$0.7 million to \$17.1 million at June 30, 2019. Cash payouts to employees upon termination or retirement for annual and sick leave balances are realized gradually over time, and because of its size, the University funds it only as it becomes due.
  3. The combined pension liability for fiscal year 2018-19 was \$117.2 million comprised of \$103.9 million for the State Employee Retirement System (SERS) and \$13.3 million for the Public School Employees’ Retirement System (PSERS). This is an increase of \$21.8 million from fiscal year 2017-18.

### Statement of Revenues, Expenses, and Changes in Net Position

This statement reports the revenues earned and the expenses incurred in the fiscal year. The result is reported as an increase or decrease in net position. In accordance with GASB requirements, the University has classified revenues and expenses as either operating or nonoperating. GASB has determined that all public colleges’ and universities’ state appropriations are nonoperating revenues. In addition, GASB requires classification of Pell grants, gifts, investment income and expenses, and losses on disposals of assets as nonoperating; the University classifies all of its remaining activities as operating.

#### Operating and Nonoperating Revenues

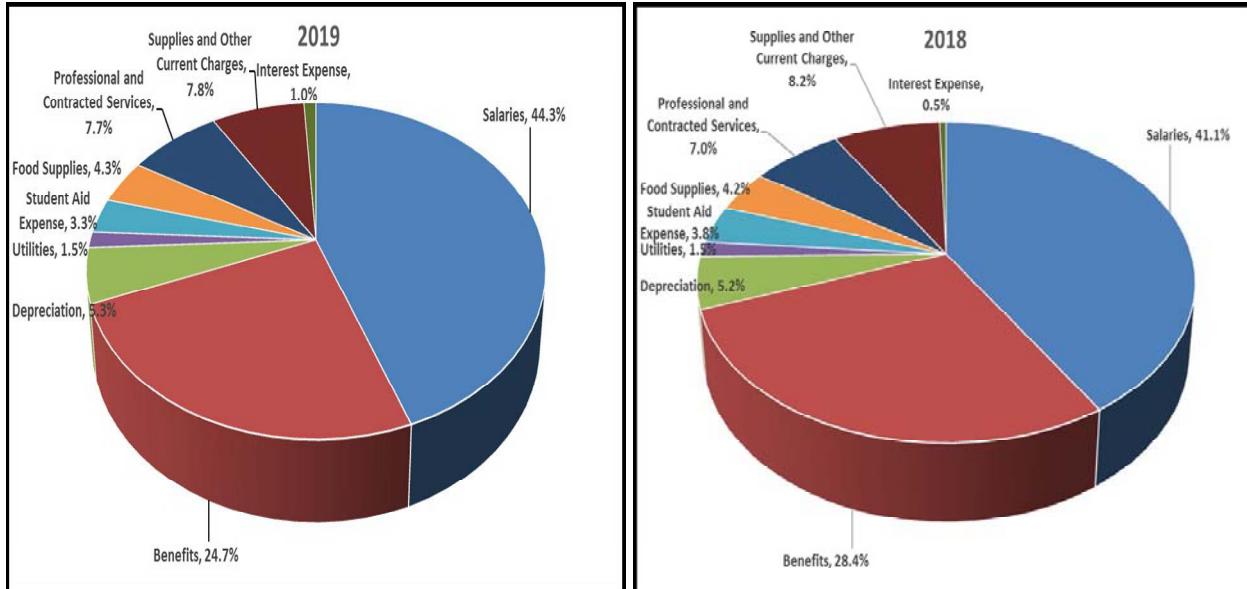


**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

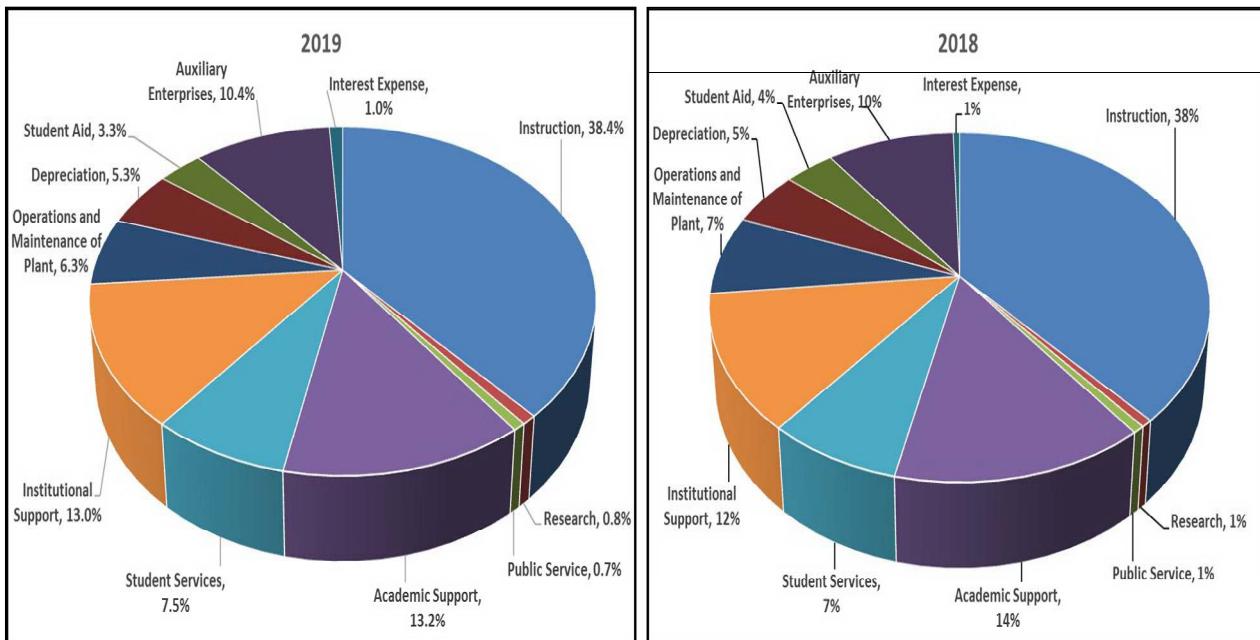
**The Financial Statements (Continued)**

**Statement of Revenues, Expenses, and Changes in Net Position (Continued)**

**Total Operating Expenditures by Source**



**Total Operating Expenditures by Function**



**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

**The Financial Statements (Continued)**

**Statement of Revenues, Expenses, and Changes in Net Position (Continued)**

Following is a summary of revenues, expenses, and changes in net position for the years ended June 30 (in millions):

|   | 2019             | 2018             | 2017            |
|---|------------------|------------------|-----------------|
| Operating Revenues:   |                  |                  |                 |
| Tuition and Fees, Net   | \$ 163.4         | \$ 158.5         | \$ 151.6        |
| Grants and Contracts  | 16.6             | 14.2             | 15.0            |
| Auxiliary Enterprises, Net                                    | 41.0             | 40.8             | 39.0            |
| Other   | 9.5              | 9.5              | 9.3             |
| Total Operating Revenues                                      | <u>230.5</u>     | <u>223.0</u>     | <u>214.9</u>    |
| Other Revenues:   |                  |                  |                 |
| State Appropriations  | 59.1             | 57.4             | 54.8            |
| Investment Income, Net (Includes Unrealized Gains and Losses) | 9.1              | 6.6              | 6.3             |
| Gifts, Grants, and Other                                      | 23.5             | 23.3             | 20.4            |
| Total Other Revenues  | <u>91.7</u>      | <u>87.3</u>      | <u>81.5</u>     |
| Total Revenues  | <u>322.2</u>     | <u>310.3</u>     | <u>296.4</u>    |
| Operating Expenses:   |                  |                  |                 |
| Personnel Compensation:                                       |                  |                  |                 |
| Salaries  | 137.9            | 131.9            | 130.5           |
| Benefits  | 65.2             | 61.4             | 53.4            |
| Post Retirement Expense                                       | 14.1             | 32.7             | 14.3            |
| Student Wages   | 4.7              | 4.1              | 3.8             |
| Total Personnel Compensation                                  | <u>221.9</u>     | <u>230.1</u>     | <u>202.0</u>    |
| Telecommunications Charges                                    | 0.4              | 0.4              | 0.4             |
| Travel and Transportation                                     | 2.9              | 2.6              | 2.5             |
| Computing and Data Processing                                 | 2.5              | 3.9              | 2.6             |
| Professional and Contracted Services                          | 12.8             | 10.2             | 7.9             |
| Utilities   | 4.9              | 4.9              | 4.8             |
| Food Supplies   | 13.9             | 14.0             | 13.3            |
| Depreciation  | 16.9             | 17.3             | 17.2            |
| Student Aid Expense   | 10.8             | 12.5             | 12.3            |
| Supplies and Other Current Charges                            | 31.4             | 33.5             | 30.6            |
| Total Operating Expenses                                      | <u>318.4</u>     | <u>329.4</u>     | <u>293.6</u>    |
| Other Expenses:   |                  |                  |                 |
| Interest Expense  | <u>3.2</u>       | <u>1.6</u>       | <u>1.5</u>      |
| Total Expenses  | <u>321.6</u>     | <u>331.0</u>     | <u>295.1</u>    |
| Increase (Decrease) in Net Position                           | 0.6              | (20.7)           | 1.3             |
| Net Position - Beginning of Year                              | (64.9)           | 147.8            | 146.5           |
| Restatement for July 1, 2017, GASB 75 OPEB Liability          | -                | (194.9)          | -               |
| Restatement for July 1, 2017, GASB 81 Beneficial Interests    | -                | 2.9              | -               |
| Net Position - Beginning of Year, as Restated                 | <u>(64.9)</u>    | <u>(44.2)</u>    | <u>146.5</u>    |
| Net Position - End of Year                                    | <u>\$ (64.3)</u> | <u>\$ (64.9)</u> | <u>\$ 147.8</u> |

*Amounts were rounded; consequently some totals may appear not to add exactly.*

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

## **The Financial Statements (Continued)**

### **Statement of Revenues, Expenses, and Changes in Net Position (Continued)**

In addition to the changes to the appropriation and tuition revenue discussed in the Financial Highlights section of this analysis, following are the more significant revenue and expense items:

- Financial aid to students in the form of waivers and scholarships was \$27.3 million, an increase of \$2.7 million or 10.9% from fiscal year 2017-18. Waivers of tuition and fees are shown as a reduction of student tuition and fee revenues.
- Net investment income (including unrealized gains) for fiscal year 2018-19 was \$9.1 million, an increase of \$2.5 million from the prior year.
- The University spent \$137.9 million, or 43.3% of its operating expenses, on salaries in fiscal year 2018-19 as compared to \$131.9 million, or 40.0% of its operating expenses, in fiscal year 2017-18. Benefit costs increased in fiscal 2018-19 to \$65.2 million from \$61.4 million the prior year. Postretirement costs were decreased from \$32.7 million to \$14.1 million due to recording in fiscal year 2017-18 additional Other Post Retirement Benefits (OPEB) as a result of implementing GASB 75. In total, the University spent \$221.9 million on salaries, postretirement expense, wages, and benefits, or 69.7% of operating expenditures, in fiscal 2018-19, and \$230.1 million, or 69.9% of operating expenditures, in fiscal 2017-18.

### **Statement of Cash Flows**

This statement's primary purpose is to provide relevant information about the cash receipts and cash payments of the University. It may be used to determine the University's ability to generate future net cash flows and meet its obligations as they come due, as well as its possible need for external financing.

### **Future Economic Factors**

- For fiscal year 2019-20, the Commonwealth will provide an appropriation for operations of \$477.5 million to PASSHE. This is an increase of \$9.4 million or 2.0% from last year's allocation to PASSHE of \$468.1 million. The University's share of the appropriation increased in fiscal year 2019-20 to \$58.2 million, an increase of \$1.3 million or 2.2%. In fiscal year 2019-20, PASSHE did away with performance funding and combined it with the regular appropriation.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

## The Financial Statements (Continued)

### Future Economic Factors (Continued)

- The State System's Board approved a 0% tuition increase for both in-state and out-of-state undergraduate students as well as both in-state and out-of-state graduate students. In addition, the Board kept the technology fee at the same rates as last year for both in-state and out-of-state undergraduate students. Mandatory student fees set by the University will increase 0.4% for both undergraduate and graduate students. Room rates (North Campus and South Campus) will increase 2.0%. The rates for both 12- and 14-meal food service plans will remain the same for fiscal year 2019-20. Even with the small fee increases, West Chester University as part of the State System of Universities will remain the lowest cost option among all four-year colleges and universities in the state and less than half the amount charged by most others.
- West Chester University has demonstrated that it is fiscally strong, with a growing enrollment and prudent management of financial resources. However, several conditions could limit the University's financial flexibility in fiscal year 2019-20 and beyond:
  1. Plans for Necessary Facilities Upgrades – These requirements could commit a significant portion of the University's available fund balance. However, fees to support investments in facilities and sustainable energy, which were implemented beginning in fiscal year 2009-10, generate over \$3.0 million per year. Additionally, the University has been building reserves to help fund its major projects, including the renovation of Anderson Hall, which was completed in January 2019; and the Sciences and Engineering Center and The Commons (SECC), which will be a combined academic building and dining facility. By building reserves for these and other projects, the University will rely less on debt financing and fee increases than otherwise would be required. New and re-purposed facilities will also require additional funding for operation and maintenance, which the University has been incorporating into its budgets.
  2. Increased Costs for Salaries and Benefits Mandated by Collective Bargaining Agreements – In August 2019, the American Federation of State, County and Municipal Employees (AFSCME) signed a four-year contract with the Commonwealth, the provisions of which apply to University employees who are represented by AFSCME. The terms of the agreement provide for successive base salary increases in each of the next four fiscal years, as well as for successive increases in the employer contributions to the Pennsylvania Employees Benefit Trust Fund (PEBTF) over three fiscal years.

The collective bargaining agreements for most of the remaining University labor unions expired in June 2019, and all are under negotiation. An agreement in principle was reached in September 2019 for the faculty contract with APSCUF. The terms of the prior contracts remain in effect until a successor agreement is achieved. The Board has not approved future merit increases for employees not represented by a union. The expected salary increases as a result of negotiations will further constrain the University's financial flexibility.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

**The Financial Statements (Continued)**

**Future Economic Factors (Continued)**

3. Increases in Employer Retirement Contributions – Employer contributions to SERS, a defined benefits pension plan, were 34.63% of a participating employee's salary for the majority of participants in fiscal year 2018-19. This rate has been steadily and significantly increasing since fiscal year 2010-11, when the rate was 4.11% of an employee's salary. The rate increases to 36.04% in fiscal year 2019-20 and is expected to remain at about the same rate for the near future.
4. Healthcare Costs – The employer share of employee healthcare contributions decreased by \$0.2 million in fiscal year 2018-19, or 1.25%, from fiscal year 2017-18. This decrease can be attributed to design changes in the plan administered by the State System, which increased employees' share of expenses through higher employee premium contributions, copays, deductibles, and coinsurance, and limited spousal participation. These reductions were partially offset, however, by a premium increase of 2.75% in the plan administered by the PEBTF.
5. Energy Cost Management – The University's average annual overall energy costs are greater than \$4.9 million and with additional energy demands of new buildings, extended hours and increased use of aging facilities, these operational costs threaten to significantly increase. To minimize these potential increases, the University has incorporated: commodity bidding; utility rated data acquisition strategies; building automation strategies; and advanced technologies. By engaging each of these categories the University expects to yield a recurring reduction of energy costs equal to or greater than 15% annually, which will result in a significant savings in the next five years. Energy savings technologies and data driven decision making will provide a solid basis of continued reductions in costs. Additionally, the University is actively participating with engineered sustainability features such as green roof systems, rainwater collection and reuse, daylight harvesting, CO<sub>2</sub> and occupancy sensors for environmentally controlled spaces and sequenced variable drives for high load rotating equipment. The utility services of electricity, natural gas, water, sewer and fuel will continually be evaluated to determine the most cost effective, cost reducing, strategy to be used to maintain or improve operations without any increases in operational cost.
6. State System Redesign – In 2016 the State System undertook a strategic review of all operations, with the goal of identifying the changes that are necessary to help its long-term success. This review established three key priorities:
  1. Ensuring student success;
  2. Leveraging other University strengths;
  3. Transforming the governance/leadership structure.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

## **The Financial Statements (Continued)**

### **Future Economic Factors (Continued)**

State System Redesign (Continued) – In January 2019, the Board adopted the framework for System Redesign and endorsed the scope of measures for student and university success. System Redesign seeks long-range financial sustainability by leveraging the State System's operating scale and strengthening governance and accountability in a manner that drives to measurable outcomes with respect to universities' financial performance and students' success. The work is being performed by a number of inclusive teams that leverage expertise across the State System and engage outside experts on an as-needed basis. The teams have been formed around three areas to move System Redesign forward: University Success, Academic Success, and Student Affairs & Enrollment Management (SA/EM).

As part of University Success, an Investment Team is establishing a strategy to improve overall financial sustainability for the State System, incorporating goals for a sharing system. A Budget Team is working to ensure that the State System's budget process results in consistent application of terms, guidelines, and expectations by all universities to result in reliable, consistent, and realistic projections based on audited financial data. The Budget Team will realign the State System's allocation of Commonwealth appropriations to the new budget planning and investment process.

As part of Academic Success, the Collaborative PASSHE Team is developing a cross-institutional delivery of academic programs that are identified as having significant capacity at individual institutions to ensure students' timely completion. A PASSHE Online Pathways Team is assessing need, readiness, and potential return on investment for an online Systemwide consortium for recruitment and student support services that will advance online degree completion and workforce development, especially for post-traditional students who have attained some college credits but not a desired degree. A Developmental Education Team is reviewing current approaches to meeting developmental education needs.

As part of SA/EM, a Holistic Advising Team is reviewing and researching university-specific advising approaches and national best practices. A Workforce Readiness Team is identifying discipline-specific competencies that map to career-specific competencies for students preparing to enter the workforce. A Financial Aid and Affordability Team is reviewing and researching proven successes and barriers to affordability and developing innovative strategies for awarding financial aid. A Mental Health and Wellness Team is reviewing and researching efforts on the growing mental health crisis to proactively address students' mental health needs.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

**The Financial Statements (Continued)**

**Future Economic Factors (Continued)**

7. Appropriations – As part of the System Redesign strategy affirmed by the Board of Governors in January 2019, the System has begun developing a new methodology for distributing resources. To this end, a new allocation formula will be established to distribute state appropriations, beginning with fiscal year 2020/21. In anticipation of changes to the allocation formula and to provide universities with greater stability and predictability of funding in the upcoming fiscal year, in April 2019 the Board suspended the use of the current allocation formula and performance funding program. Each university's fiscal year 2019-20 appropriation is set at the same amount as it received in fiscal year 2018-19, with the increase in appropriations – net of changes in the allocations for Systemwide initiatives and the Office of the Chancellor's statutory share—prorated to universities based on the fiscal year 2017-18 amount.
8. Cheyney University Loan Forgiveness – In August 2017, the PASSHE Board of Governors passed a motion that, if over the subsequent four years Cheyney University demonstrates fiscal stability, the more than \$34 million in loans made to Cheyney from the 13 other universities and the Office of the Chancellor would be forgiven. As a result of the loan forgiveness, the other 13 universities within the PASSHE system will experience reductions in their state appropriations. One-third will be forgiven when Cheyney cuts \$7.5 million from its 2017-2018 budget and maintains a balanced budget of revenues greater than or equal to annual expenses for 2018-2019 fiscal year. The remaining two-thirds will be forgiven when Cheyney demonstrates a balanced budget in each of the following two fiscal years. West Chester University's share of the loan amounts to Cheyney University is approximately 12.79% or \$3.9 million. While the Board's loan forgiveness plan for Cheyney University remains in effect, the Board has not yet made a determination regarding the first installment of debt forgiveness.
9. Tuition Policy – In July 2019, the Board determined that it is critical to both student and university success that the State System universities control costs and use tuition and institutional aid strategically to keep tuition as low as possible for those with the greatest financial challenges, and further concluding that growth in the net average price of attendance threatens to undermine the value of higher education, the Board voted to freeze tuition for the 2019-20 academic year. This action represents only the second time that tuition was frozen in the State System's 36-year history. The last time the Board held the line on tuition was in fiscal year 1998/99. This action follows the Board's decision to limit the 2018-19 tuition increase to 2.99%, which had been the second smallest increase in more than a decade. The Board's actions ensure that the State System universities will remain as the lowest-cost option among all four-year colleges and universities in the state, with a cost that is less than half the amount charged by most others.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

## **The Financial Statements (Continued)**

### **Future Economic Factors (Continued)**

Tuition Policy (continued) – In April 2019, the Board of Governors approved unprecedented revisions to the State System's tuition policy, based on the concept that State System universities will serve more Pennsylvanians if their pricing strategies are flexible and student-centered, recognizing differences in each university's region, program offerings, and characteristics of the individual student—especially the student's ability to pay. Beginning in fall 2020, these changes, coupled with eliminating restrictions on institutional aid, afford the State System universities the opportunity to adopt, with Board approval, a wide variety of pricing practices used across the nation in public higher education. The new policy calls for tuition to be tentatively set two years at a time to provide students and families more time to plan and greater predictability about their cost of attendance. The policy revisions will provide greater local responsibility and require greater accountability in strategic pricing decisions.

- The enrollment demand at the University has remained strong, with about 16,959 freshmen applications for 2,871 openings for the fall of 2019.

### **Requests for Information**

Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

(Mr.) Todd E. Murphy  
Vice President for Finance & Administration  
201 Carter Drive, Suite 200  
West Chester University  
West Chester, PA 19383

Complete financial statements of the individual component units can be requested from their respective administrative offices, as follows:

#### **The West Chester University Foundation**

(Mr.) Christopher Mominey  
Chief Executive Director  
West Chester University Foundation  
P.O. Box 541  
West Chester, PA 19381

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019 AND 2018 (UNAUDITED)**

**The Financial Statements (Continued)**

**Requests for Information (Continued)**

**Student Services, Inc.**

(Ms.) Donna Snyder  
Executive Director  
Student Services, Inc.  
Sykes Student Union, Room 259  
West Chester University  
West Chester, PA 19383

**The West Chester University Alumni Association**

(Ms.) Jenna Birch  
Director of Alumni Relations  
West Chester University Alumni Association  
West Chester University  
West Chester, PA 19383

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
BALANCE SHEETS – PRIMARY INSTITUTION  
JUNE 30, 2019 AND 2018**

|  | <u>2019</u>           | <u>2018</u>           |
|--|-----------------------|-----------------------|
| <b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b> |                       |                       |
| <b>CURRENT ASSETS</b>                            |                       |                       |
| Cash and Cash Equivalents                        | \$ 220,370,066        | \$ 162,510,590        |
| Cash Whose Use is Restricted                     | 53,792,522            | 64,184,902            |
| Accounts Receivable:                             |                       |                       |
| Governmental Grants and Contracts                | 1,269,862             | 492,595               |
| Students, Net                                    | 2,341,695             | 2,137,635             |
| Other  | 5,667,968             | 4,160,702             |
| Inventory  | 96,436                | 135,848               |
| Prepaid Expenses                                 | 1,526,470             | 1,358,503             |
| Investment Income Receivable                     | 649,647               | 622,299               |
| Loans Receivable, Net                            | <u>1,242,076</u>      | <u>1,116,352</u>      |
| Total Current Assets                             | 286,956,742           | 236,719,426           |
| <b>NONCURRENT ASSETS</b>                         |                       |                       |
| Endowment Investments                            | 26,717,322            | 25,134,255            |
| Beneficial Interests                             | 4,483,971             | 4,485,634             |
| Loans Receivable, Net                            | 5,057,470             | 6,532,440             |
| Capital Assets, Net                              | 232,169,430           | 216,577,613           |
| Other Assets                                     | <u>155,626</u>        | <u>65,404</u>         |
| Total Noncurrent Assets                          | <u>268,583,819</u>    | <u>252,795,346</u>    |
| Total Assets                                     | 555,540,561           | 489,514,772           |
| <b>DEFERRED OUTFLOWS OF RESOURCES</b>            |                       |                       |
| Unamortized Loss on Refunding of Debt            | 197,638               | 276,417               |
| Other Postretirement Benefits Related            | 13,651,236            | 8,636,865             |
| Pension Related                                  | <u>24,005,564</u>     | <u>15,421,762</u>     |
| Total Deferred Outflow of Resources              | <u>37,854,438</u>     | <u>24,335,044</u>     |
| Total Assets and Deferred Outflows of Resources  | <u>\$ 593,394,999</u> | <u>\$ 513,849,816</u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
BALANCE SHEETS – PRIMARY INSTITUTION (CONTINUED)  
JUNE 30, 2019 AND 2018**

| <b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND<br/>NET POSITION</b> | <b>2019</b>           | <b>2018</b>           |
|---|-----------------------|-----------------------|
| <b>CURRENT LIABILITIES</b>  |                       |                       |
| Accounts Payable and Accrued Expenses                                   | \$ 28,448,218         | \$ 28,426,002         |
| Unearned Revenue  | 5,747,900             | 6,309,370             |
| Students' Deposits  | 356,719               | 251,472               |
| Workers' Compensation   | 663,781               | 597,190               |
| Compensated Absences  | 746,248               | 1,164,268             |
| Bonds Payable, Net  | 6,268,825             | 4,449,302             |
| Capital Lease Obligation  | 54,583                | 891,867               |
| OPEB Liability  | 9,211,809             | 8,605,279             |
| Other Current Liabilities   | <u>1,076,551</u>      | <u>971,464</u>        |
| Total Current Liabilities   | <u>52,574,634</u>     | <u>51,666,214</u>     |
| <b>NONCURRENT LIABILITIES</b>   |                       |                       |
| Workers' Compensation   | 519,923               | 506,037               |
| Compensated Absences  | 16,389,025            | 15,224,756            |
| Postretirement Benefit Obligations                                      | 280,524,078           | 319,085,563           |
| Bonds Payable, Net  | 103,924,724           | 42,128,873            |
| Capital Lease Obligation  | 45,362                | 12,385,424            |
| Unearned Revenue  | 161,926               | 161,926               |
| Net Pension Liability   | 117,194,353           | 95,409,123            |
| Other Noncurrent Liabilities  | <u>7,683,137</u>      | <u>7,373,265</u>      |
| Total Noncurrent Liabilities  | <u>526,442,528</u>    | <u>492,274,967</u>    |
| Total Liabilities   | 579,017,162           | 543,941,181           |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                                    |                       |                       |
| Unamortized Gain on Refunding of Debt                                   | 54,404                | 67,542                |
| Split-Interest Agreement Deferred Inflows                               | 9,840                 | 10,300                |
| Other Postretirement Benefits Related                                   | 75,711,760            | 27,829,797            |
| Pension Related   | <u>2,848,737</u>      | <u>6,882,564</u>      |
| Total Deferred Inflows of Resources                                     | <u>78,624,741</u>     | <u>34,790,203</u>     |
| Total Liabilities and Deferred Inflows of Resources                     | 657,641,903           | 578,731,384           |
| <b>NET POSITION</b>   |                       |                       |
| Net Investment in Capital Assets  | 183,527,349           | 165,436,022           |
| Restricted for:   |                       |                       |
| Nonexpendable:  |                       |                       |
| Scholarships and Fellowships  | 31,210,563            | 29,650,686            |
| Other   | 2,057,286             | 2,057,286             |
| Expendable:   |                       |                       |
| Scholarships and Fellowships  | 4,489,948             | 4,028,334             |
| Capital Projects  | 2,792,957             | 2,247,633             |
| Other   | 3,466,231             | 2,773,599             |
| Unrestricted  | <u>(291,791,238)</u>  | <u>(271,075,128)</u>  |
| Total Net Position  | <u>(64,246,904)</u>   | <u>(64,881,568)</u>   |
| Total Liabilities, Deferred Inflows of Resources,<br>and Net Position   | <u>\$ 593,394,999</u> | <u>\$ 513,849,816</u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES  
IN NET POSITION – PRIMARY INSTITUTION  
YEARS ENDED JUNE 30, 2019 AND 2018**

|  | 2019                          | 2018                          |
|--|-------------------------------|-------------------------------|
| <b>OPERATING REVENUES</b>  |                               |                               |
| Tuition and Fees   | \$ 190,748,643                | \$ 183,173,356                |
| Less: Scholarship Discounts and Allowances   | (27,344,674)                  | (24,657,940)                  |
| Net Tuition and Fees   | <u>163,403,969</u>            | <u>158,515,416</u>            |
| Governmental Grants and Contracts:   |                               |                               |
| Federal  | 3,266,733                     | 1,653,652                     |
| State  | 12,281,371                    | 12,004,831                    |
| Local  | 5,000                         | 43,723                        |
| Nongovernmental Grants and Contracts   | 679,243                       | 492,717                       |
| Sales and Services of Educational Departments  | 4,693,520                     | 4,737,418                     |
| Auxiliary Enterprises  | 40,960,928                    | 40,852,920                    |
| Other Revenues   | 4,799,687                     | 4,693,322                     |
| Total Operating Revenues   | <u>230,090,451</u>            | <u>222,993,999</u>            |
| <b>OPERATING EXPENSES</b>  |                               |                               |
| Instruction  | 123,600,454                   | 126,722,959                   |
| Research   | 2,649,570                     | 2,091,315                     |
| Public Service   | 2,253,965                     | 2,219,365                     |
| Academic Support   | 42,492,300                    | 46,087,870                    |
| Student Services   | 24,305,904                    | 24,473,517                    |
| Institutional Support  | 41,777,935                    | 41,321,770                    |
| Operations and Maintenance of Plant  | 20,219,579                    | 24,335,713                    |
| Depreciation   | 16,947,018                    | 17,339,630                    |
| Student Aid  | 10,735,186                    | 12,525,856                    |
| Auxiliary Enterprises  | 33,447,315                    | 32,245,321                    |
| Total Operating Expenses   | <u>318,429,226</u>            | <u>329,363,316</u>            |
| <b>NET OPERATING LOSS</b>  | <u>(88,338,775)</u>           | <u>(106,369,317)</u>          |
| <b>NONOPERATING REVENUES (EXPENSES)</b>  |                               |                               |
| State Appropriations, General and Restricted   | 56,936,541                    | 55,282,617                    |
| Commonwealth On-Behalf Contributions to PSERS  | 1,487,484                     | 1,441,067                     |
| Pell Grants  | 17,685,854                    | 17,535,929                    |
| Investment Income, Net of Investment Expense of \$20,487<br>in 2019 and \$29,032 in 2018 | 6,995,448                     | 4,439,887                     |
| Unrealized Gain on Investments   | 2,136,805                     | 2,209,750                     |
| Gifts for Other than Capital Purposes  | 4,277,536                     | 4,491,278                     |
| Interest Expense   | (3,244,608)                   | (1,649,784)                   |
| Loss on Disposal of Assets   | (16,457)                      | (706,253)                     |
| Other Nonoperating Revenue   | 140,993                       | 124,344                       |
| Nonoperating Revenues, Net   | <u>86,399,596</u>             | <u>83,168,835</u>             |
| <b>LOSS BEFORE OTHER REVENUES</b>  | <u>(1,939,179)</u>            | <u>(23,200,482)</u>           |
| <b>OTHER REVENUES</b>  |                               |                               |
| State Appropriations, Capital  | 2,187,255                     | 2,104,274                     |
| Capital Gifts and Grants   | 386,588                       | 393,501                       |
| Total Other Revenues   | <u>2,573,843</u>              | <u>2,497,775</u>              |
| <b>INCREASE (DECREASE) IN NET POSITION</b>   | <u>634,664</u>                | <u>(20,702,707)</u>           |
| Net Position - Beginning of Year, as Restated  | <u>(64,881,568)</u>           | <u>(44,178,861)</u>           |
| <b>NET POSITION - END OF YEAR</b>  | <u><u>\$ (64,246,904)</u></u> | <u><u>\$ (64,881,568)</u></u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
STATEMENTS OF CASH FLOWS – PRIMARY INSTITUTION  
YEARS ENDED JUNE 30, 2019 AND 2018**

|   | 2019                  | 2018                  |
|---|-----------------------|-----------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                   |                       |                       |
| Net Tuition and Fees  | \$ 163,283,706        | \$ 158,251,736        |
| Grants and Contracts  | 15,239,839            | 14,381,194            |
| Payments to Suppliers for Goods and Services                  | (73,276,054)          | (71,702,710)          |
| Payments to Employees   | (204,598,161)         | (195,742,902)         |
| Loans Issued to Students                                      | (21,100)              | (1,075,574)           |
| Loans Collected from Students                                 | 1,370,346             | 1,525,805             |
| Student Aid   | (10,753,994)          | (12,526,830)          |
| Auxiliary Enterprise Charges                                  | 40,885,721            | 40,810,409            |
| Sales and Services of Educational Departments                 | 4,633,164             | 4,659,493             |
| Other Operating Receipts                                      | 3,441,195             | 4,798,570             |
| Net Cash Used by Operating Activities                         | (59,795,338)          | (56,620,809)          |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>        |                       |                       |
| State Appropriations  | 56,936,541            | 55,282,617            |
| Gifts and Nonoperating Grants for Other than Capital Purposes | 21,963,390            | 22,027,207            |
| PLUS, Stafford, and Other Loans Receipts (Non-Perkins)        | 137,239,782           | 133,387,059           |
| PLUS, Stafford, and Other Loans Disbursements (Non-Perkins)   | (137,239,782)         | (133,387,059)         |
| Agency Transactions, Net                                      | (133,148)             | (664,128)             |
| Other   | 140,993               | 124,345               |
| Net Cash Provided by Noncapital Financing Activities          | 78,907,776            | 76,770,041            |
| <b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES</b>           |                       |                       |
| Capital Appropriations  | 2,187,255             | 2,104,274             |
| Capital Grants and Gifts Received                             | 259,089               | 263,464               |
| Proceeds from Capital Debt and Leases                         | 72,655,249            | 9,111,261             |
| Proceeds from Sales of Capital Assets                         | 59,999                | 13,757                |
| Purchases of Capital Assets                                   | (28,941,392)          | (26,723,572)          |
| Principal Paid on Debt  | (21,611,144)          | (4,817,300)           |
| Interest Paid on Debt   | (3,777,439)           | (2,021,752)           |
| Net Cash Provided (Used) by Capital Financing Activities      | 20,831,617            | (22,069,868)          |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                   |                       |                       |
| Proceeds from Sales and Maturities of Investments             | 744,938               | 707,724               |
| Interest on Investments                                       | 6,968,100             | 4,250,855             |
| Purchases of Investments                                      | (189,997)             | (1,665,868)           |
| Net Cash Provided by Investing Activities                     | 7,523,041             | 3,292,711             |
| <b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>              |                       |                       |
| Cash and Cash Equivalents - Beginning of Year                 | 47,467,096            | 1,372,075             |
|   | 226,695,492           | 225,323,417           |
| <b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>                | <u>\$ 274,162,588</u> | <u>\$ 226,695,492</u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
STATEMENTS OF CASH FLOWS – PRIMARY INSTITUTION (CONTINUED)  
YEARS ENDED JUNE 30, 2019 AND 2018**

|  | <u>2019</u>            | <u>2018</u>            |
|--|------------------------|------------------------|
| <b>RECONCILIATION OF OPERATING LOSS TO NET CASH<br/>USED BY OPERATING ACTIVITIES</b> |                        |                        |
| Operating Loss   | \$ (88,338,775)        | \$ (106,369,317)       |
| Adjustments to Reconcile Operating Loss to Net Cash                                  |                        |                        |
| Used by Operating Activities:  |                        |                        |
| Depreciation Expense   | 16,947,018             | 17,339,630             |
| Expenses Paid by Commonwealth or Donor   | (2,053,855)            | (1,302,728)            |
| Changes in Assets and Liabilities:   |                        |                        |
| Receivables, Net   | (984,895)              | (476,586)              |
| Inventories  | 39,412                 | (10,399)               |
| Other Assets   | (1,761,887)            | 1,048,520              |
| Accounts Payable   | 234,704                | (402,473)              |
| Unearned Revenue   | (561,470)              | 340,751                |
| Students' Deposits   | 238,395                | (66,161)               |
| Compensated Absences   | 746,249                | 1,164,267              |
| Loans to Students, Net   | 1,349,246              | 450,231                |
| Postretirement Benefits Liability (OPEB)   | (37,954,954)           | 4,883,712              |
| Defined Benefit Pensions   | 21,785,230             | (2,816,342)            |
| Other Liabilities  | 270,281                | 476,382                |
| Deferred Outflows of Resources Related to Pensions                                   | (8,583,802)            | 7,378,698              |
| Deferred Outflows of Resources Related to OPEB                                       | (5,014,371)            | (8,636,865)            |
| Deferred Inflows of Resources Related to Pensions                                    | (4,033,827)            | 2,548,074              |
| Deferred Inflows of Resources Related to OPEB  | 47,881,963             | 27,829,797             |
| Net Cash Used by Operating Activities  | <u>\$ (59,795,338)</u> | <u>\$ (56,620,809)</u> |

**SUPPLEMENTAL DISCLOSURE OF NONCASH CAPITAL  
FINANCING ACTIVITIES**

|   |                     |                     |
|---|---------------------|---------------------|
| Capital Assets Received Via Gift              | <u>\$ 127,499</u>   | <u>\$ 130,037</u>   |
| Equipment Acquired Via Capital Lease          | <u>\$ 5,061</u>     | <u>\$ 47,555</u>    |
| Capital Assets Included in Payables           | <u>\$ 3,541,339</u> | <u>\$ 2,743,795</u> |
| Commonwealth On-Behalf Contributions to PSERS | <u>\$ 1,487,484</u> | <u>\$ 1,441,067</u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
COMBINED STATEMENTS OF FINANCIAL POSITION – COMPONENT UNITS  
JUNE 30, 2019 AND 2018**

|   | 2019                         | 2018                         |
|---|------------------------------|------------------------------|
| <b>ASSETS</b>                               |                              |                              |
| <b>CURRENT ASSETS</b>                       |                              |                              |
| Cash and Cash Equivalents                   | \$ 8,746,572                 | \$ 10,810,640                |
| Accounts Receivable                         | 14,847,945                   | 15,097,694                   |
| Pledges Receivable, Net                     | 3,312,138                    | 3,023,298                    |
| Inventory                                   | 982,712                      | 1,018,000                    |
| Due from the University                     | 340,704                      | 565,858                      |
| Prepaid Expenses                            | 75,552                       | 173,989                      |
| Total Current Assets                        | <u>28,305,623</u>            | <u>30,689,479</u>            |
| <b>NONCURRENT ASSETS</b>                    |                              |                              |
| Restricted Cash                             | 33,595,226                   | 35,103,914                   |
| Capital Assets, Net                         | 148,474,541                  | 153,434,836                  |
| Investments                                 | 38,357,813                   | 25,813,972                   |
| Other Assets                                | 2,781,011                    | 2,498,814                    |
| Total Noncurrent Assets                     | <u>223,208,591</u>           | <u>216,851,536</u>           |
| Total Assets                                | <u><u>\$ 251,514,214</u></u> | <u><u>\$ 247,541,015</u></u> |
| <b>LIABILITIES AND NET ASSETS (DEFICIT)</b> |                              |                              |
| <b>CURRENT LIABILITIES</b>                  |                              |                              |
| Accounts Payable and Accrued Expenses       | \$ 5,522,986                 | \$ 5,110,556                 |
| Current Portion of Bonds Payable            | 5,166,296                    | 4,822,648                    |
| Other Deposit Liabilities                   | 271,459                      | 235,464                      |
| Due to the University                       | 1,546,538                    | 1,497,647                    |
| Total Current Liabilities                   | <u>12,507,279</u>            | <u>11,666,315</u>            |
| <b>BONDS PAYABLE</b>                        | 190,543,312                  | 195,703,033                  |
| <b>OTHER LIABILITIES</b>                    | <u>43,173,352</u>            | <u>36,734,097</u>            |
| Total Liabilities                           | 246,223,943                  | 244,103,445                  |
| <b>NET ASSETS (DEFICIT)</b>                 |                              |                              |
| Without Donor Restrictions                  | (25,178,552)                 | (22,765,705)                 |
| With Donor Restrictions                     | 30,468,823                   | 26,203,275                   |
| Total Net Assets (Deficit)                  | <u>5,290,271</u>             | <u>3,437,570</u>             |
| Total Liabilities and Net Assets (Deficit)  | <u><u>\$ 251,514,214</u></u> | <u><u>\$ 247,541,015</u></u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
COMBINED STATEMENTS OF ACTIVITIES – COMPONENT UNITS  
YEARS ENDED JUNE 30, 2019 AND 2018**

|   | <u>2019</u>         | <u>2018</u>         |
|---|---------------------|---------------------|
| <b>CHANGES IN NET ASSETS WITHOUT DONOR RESTRICTIONS</b> |                     |                     |
| Revenues and Gains                                      |                     |                     |
| Contributions   | \$ 835,411          | \$ 811,425          |
| Sales & Services  | 1,788,277           | 1,935,661           |
| Student Fees  | 4,552,474           | 4,555,792           |
| Grants and Contracts                                    | 2,141,819           | 2,069,510           |
| Rental Income   | 30,099,161          | 29,400,016          |
| Investment Return, Net                                  | 1,029,509           | 626,877             |
| Other Revenues and Gains                                | (3,164,635)         | 9,203,135           |
| Net Assets Released from Restriction                    | <u>4,383,040</u>    | <u>3,054,016</u>    |
| Total Revenues and Other Additions                      | <u>41,665,056</u>   | <u>51,656,432</u>   |
| Expenses and Other Deductions                           |                     |                     |
| Program Expenses:                                       |                     |                     |
| Scholarship and Grants                                  | 1,432,070           | 1,194,224           |
| Student Activities and Programs                         | 3,001,976           | 3,042,119           |
| University Stores                                       | 1,021,461           | 1,195,052           |
| Housing   | 25,553,050          | 25,616,452          |
| Other Programs  | 7,557,848           | 6,342,625           |
| Management and General                                  | 3,838,187           | 3,677,830           |
| Fundraising   | 1,673,311           | 1,760,683           |
| Total Expenses and Other Deductions                     | <u>44,077,903</u>   | <u>42,828,985</u>   |
| Change in Net Assets Without Donor Restrictions         | <u>(2,412,847)</u>  | <u>8,827,447</u>    |
| <b>CHANGES IN NET ASSETS WITH DONOR RESTRICTIONS</b>    |                     |                     |
| Contributions   | 7,173,974           | 7,203,892           |
| Investment Return, Net                                  | 1,423,666           | 1,033,332           |
| Other Revenue and Gains                                 | 50,948              | 153,522             |
| Other Expense and Losses                                | -                   | (1,429,654)         |
| Net Assets Released from Restrictions                   | <u>(4,383,040)</u>  | <u>(3,054,016)</u>  |
| Change in Net Assets With Donor Restrictions            | <u>4,265,548</u>    | <u>3,907,076</u>    |
| <b>CHANGE IN TOTAL NET ASSETS (DEFICIT)</b>             | <u>1,852,701</u>    | <u>12,734,523</u>   |
| Net Assets (Deficit) - Beginning of Year                | <u>3,437,570</u>    | <u>(9,296,953)</u>  |
| <b>NET ASSETS (DEFICIT)- END OF YEAR</b>                | <u>\$ 5,290,271</u> | <u>\$ 3,437,570</u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
EXPENSES BY NATURE AND FUNCTION – COMPONENT UNITS  
YEARS ENDED JUNE 30, 2019 AND 2018**

| Natural Expense                | Program Activities      |                                 |                     |                      |                     |                      | Supporting Activities  |                     |                     |                      |
|--------------------------------|-------------------------|---------------------------------|---------------------|----------------------|---------------------|----------------------|------------------------|---------------------|---------------------|----------------------|
|                                | Scholarships and Grants | Student Activities and Programs | University Stores   | Housing              | Other Programs      | Total Programs       | Management and General | Fundraising         | Total Supporting    | Total Expenses       |
| Salaries and Benefits          | \$ -                    | \$ 1,864,626                    | \$ 744,472          | \$ 1,864,423         | \$ 1,703,452        | \$ 6,176,973         | \$ 2,026,037           | \$ 1,230,675        | \$ 3,256,712        | \$ 9,433,685         |
| Gifts and Grants               | 1,432,070               | -                               | -                   | 745,175              | 2,838,979           | 5,016,224            | 379,040                | 6,716               | 385,756             | 5,401,980            |
| Supplies and Travel            | -                       | 610,797                         | 3,292               | 567,507              | 1,305,282           | 2,486,878            | 244,469                | 358,860             | 603,329             | 3,090,207            |
| Services and Professional Fees | -                       | 113,403                         | 149,226             | 26,291               | 907,522             | 1,196,442            | 367,373                | -                   | 367,373             | 1,563,815            |
| Office and Occupancy           | -                       | 48,766                          | 80,000              | 8,818,368            | 433,928             | 9,381,062            | 275,351                | 77,060              | 352,411             | 9,733,473            |
| Depreciation                   | -                       | -                               | 1,392               | 5,897,205            | 121,048             | 6,019,645            | 286,343                | -                   | 286,343             | 6,305,988            |
| Interest                       | -                       | -                               | -                   | 7,185,996            | 74,113              | 7,260,109            | 109,437                | -                   | 109,437             | 7,369,546            |
| Other                          | -                       | 364,384                         | 43,079              | 448,085              | 173,524             | 1,029,072            | 150,137                | -                   | 150,137             | 1,179,209            |
| <b>Total Expenses</b>          | <b>\$ 1,432,070</b>     | <b>\$ 3,001,976</b>             | <b>\$ 1,021,461</b> | <b>\$ 25,553,050</b> | <b>\$ 7,557,848</b> | <b>\$ 38,566,405</b> | <b>\$ 3,838,187</b>    | <b>\$ 1,673,311</b> | <b>\$ 5,511,498</b> | <b>\$ 44,077,903</b> |

| Natural Expense                | Program Activities      |                                 |                     |                      |                     |                      | Supporting Activities  |                     |                     |                      |
|--------------------------------|-------------------------|---------------------------------|---------------------|----------------------|---------------------|----------------------|------------------------|---------------------|---------------------|----------------------|
|                                | Scholarships and Grants | Student Activities and Programs | University Stores   | Housing              | Other Programs      | Total Programs       | Management and General | Fundraising         | Total Supporting    | Total Expenses       |
| Salaries and Benefits          | \$ -                    | \$ 1,866,228                    | \$ 810,417          | \$ 3,369,294         | \$ 799,260          | \$ 6,845,199         | \$ 1,932,873           | \$ 1,193,632        | \$ 3,126,505        | \$ 9,971,704         |
| Gifts and Grants               | 1,194,224               | -                               | -                   | -                    | 1,837,762           | 3,031,986            | 317,774                | -                   | 317,774             | 3,349,760            |
| Supplies and Travel            | -                       | 590,510                         | 2,512               | 477,372              | 1,150,699           | 2,221,093            | 271,626                | 380,329             | 651,955             | 2,873,048            |
| Services and Professional Fees | -                       | 121,543                         | 266,920             | 44,554               | 824,173             | 1,257,190            | 306,855                | -                   | 306,855             | 1,564,045            |
| Office and Occupancy           | -                       | 35,271                          | 80,000              | 8,305,080            | 545,492             | 8,965,843            | 347,835                | 175,226             | 523,061             | 9,488,904            |
| Depreciation                   | -                       | -                               | 3,428               | 5,953,403            | 16,108              | 5,972,939            | 309,047                | -                   | 309,047             | 6,281,986            |
| Interest                       | -                       | -                               | -                   | 7,407,586            | -                   | 7,407,586            | 115,366                | -                   | 115,366             | 7,522,952            |
| Other                          | -                       | 428,567                         | 31,775              | 59,163               | 1,169,131           | 1,688,636            | 76,454                 | 11,496              | 87,950              | 1,776,586            |
| <b>Total Expenses</b>          | <b>\$ 1,194,224</b>     | <b>\$ 3,042,119</b>             | <b>\$ 1,195,052</b> | <b>\$ 25,616,452</b> | <b>\$ 6,342,625</b> | <b>\$ 37,390,472</b> | <b>\$ 3,677,830</b>    | <b>\$ 1,760,683</b> | <b>\$ 5,438,513</b> | <b>\$ 42,828,985</b> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Organization**

West Chester University of Pennsylvania of the State System of Higher Education (the University), a public four-year institution located in West Chester, Pennsylvania, was founded in 1871. The University is one of fourteen universities of the Pennsylvania State System of Higher Education (State System). The State System was created by the State System of Higher Education Act of November 12, 1982, P.L. 660, No. 188, as amended (Act 188). The State System is a component unit of the Commonwealth of Pennsylvania (the Commonwealth).

**Reporting Entity**

The University functions as a business-type activity, as defined by Governmental Accounting Standards Board (GASB).

The University has determined that Student Services, Inc. (SSI), the West Chester University Foundation and Subsidiary (the Foundation), and West Chester University Alumni Association (the Association) are separate legal entities for which the University has oversight responsibility and should be included in the University's financial statements as aggregate, discretely presented component units. A component unit is a legally separate organization for which the primary institution is financially accountable or closely related.

SSI operates the campus bookstore and manages various student activities. The Foundation promotes the charitable, scientific, and educational interests of the University by soliciting funds and other property. The Foundation also includes the operations of University Student Housing, LLC, which was formed to construct, operate, and manage student housing facilities for the benefit of the University. The Association was formed to promote the interests of the University in all areas of academic, cultural, and social needs and to increase alumni awareness of the University's needs.

Complete financial statements for SSI, the Foundation, and the Association may be obtained at the University's administrative office.

**Measurement Focus, Basis of Accounting, and Basis of Presentation**

The University functions as a business-type activity, as defined by GASB.

The accompanying financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America, as prescribed by GASB. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)**

The accompanying financial statements of the component units, which are all private nonprofit organizations, are reported in accordance with Financial Accounting Standards Board (FASB) requirements, including Accounting Standards Update No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*, an amendment of FASB Codification Topic 958, *Not-for-Profit-Entities*. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the component units' financial information presented herein.

**Operating Revenues and Expenses**

Operating revenues of the University consist of tuition, all academic, instructional, and other student fees, student financial aid, grants and contracts, sales and services of educational activities, and auxiliary enterprise revenues. In addition, governmental and private grants and contracts in which the grantor receives equal value for the funds given to the University are recorded as operating revenue. All other revenues are reported as nonoperating revenues. Expenses, with the exception of interest expense and loss on disposal of assets, are recorded as operating expenses. Appropriations, Pell grants, gifts, interest income, capital grants, gains on the disposal of assets, parking and library fines, and governmental and private research grants and contracts in which the grantor does not receive equal value for the funds given to the University are reported as nonoperating revenue.

**Deferred Outflows and Deferred Inflows of Resources**

In addition to assets and liabilities, the balance sheet reports separate sections for *Deferred Outflows of Resources* and *Deferred Inflows of Resources*.

*Deferred Outflow of Resources*, reported after *Total Assets*, is defined by GASB as a consumption of net position that applies to future periods. The expense is recognized in the applicable future period(s). *Deferred Inflows of Resources*, reported after *Total Liabilities*, is defined by GASB as an acquisition of net position that applies to future periods. The revenue is recognized in the applicable future period(s).

Transactions are classified as deferred outflows of resources or deferred inflows of resources only when specifically prescribed by GASB standards.

The University is required to report the following as *Deferred Outflows of Resources* or *Deferred Inflows of Resources*.

- Deferred gain or loss on bond refundings, which results when the carrying value of a refunded bond is greater or less than its reacquisition price. The difference is deferred and amortized over the remaining life of the old bond or the life of the new bond, whichever is shorter.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Deferred Outflows and Deferred Inflows of Resources (Continued)**

- For defined benefit pension plans and other postemployment benefit (OPEB) plans: the difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension and OPEB plan investments, changes in the University's proportion of expenses and liabilities to the pension and OPEB as a whole, differences between the University's pension and OPEB contributions and its proportionate share of contributions, and University pension and OPEB contributions subsequent to the pension and OPEB valuation measurement date.

**Net Position**

Net position is the residual of Assets, plus Deferred Outflows of Resources, less Liabilities, less Deferred Inflows of Resources. The University maintains the following classifications.

*Net investment in capital assets:* Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, repair, or improvement of those assets.

*Restricted - nonexpendable:* Net position subject to externally imposed conditions requiring that the University maintain them in perpetuity.

*Restricted - expendable:* Net position whose use is subject to externally imposed conditions that can be fulfilled by the actions of the University or by the passage of time.

*Unrestricted:* All other categories of net position. Unrestricted net position may be designated for specific purposes by the University's Council of Trustees.

When both restricted and unrestricted assets are available for expenditure, the decision as to which assets are used first is left to the discretion of the University.

**Cash Equivalents and Investments**

The University considers all demand and time deposits, money market funds, and overnight repurchase agreements to be cash equivalents. Restricted amounts are held for use on specific bond projects. Equity securities with readily determinable fair values and debt securities are valued at fair value based on quoted market prices. Mutual funds are valued at quoted market prices, which represent the net asset value of shares held. Commonfund investments are carried at fair value using the net asset value as a practical expedient. These valuations include assumptions and methods that were reviewed by University management and are primarily based on quoted market prices or other readily determinable market values for the underlying investments. Because Commonfund investments are not readily marketable and the estimated value is subject to uncertainty, the reported value may differ from the value that would have been used had a ready market existed. Adjustments to reflect increases or decreases in market value, referred to as unrealized gains and losses, are reported in the statement of revenues, expenses, and changes in net position (University)/Combined Statement of Activities (Component Units).

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (CONTINUED)**

**Accounts and Loans Receivable**

Accounts receivable consist of tuition and fees charged to current and former students, amounts due from federal and state governments in connection with reimbursements of allowable expenditures made pursuant to grants and contracts and other miscellaneous sources. Loans receivable consist of funds loaned to students under federal loan programs.

Accounts and loans receivable are reported at net realizable value. Accounts and loans are written off when they are determined to be uncollectible based upon management's assessment of individual accounts. Allowances for doubtful accounts are estimated based upon the University's historical losses and periodic review of individual accounts and loans. Accounts receivable are reported net of an allowance for doubtful accounts of approximately \$709,000 in 2019 and \$870,000 in 2018. Loans receivable are reported net of an allowance for doubtful accounts of approximately \$13,000 in both 2019 and 2018.

**Inventory**

Inventory consists mainly of supplies and is stated at the lower of cost or market, with cost determined principally on the weighted average method.

**Capital Assets**

Land and buildings at the University's campus acquired or constructed prior to the creation of the State System on July 1, 1983, are owned by the Commonwealth and made available to the University. Since the University neither owns such assets nor is responsible to service associated bond indebtedness, no value is ascribed thereto in the accompanying financial statements. Likewise, no value is ascribed to the portion of any land or buildings acquired or constructed utilizing capital funds appropriated by the Commonwealth after June 30, 1983, and made available to the University.

Buildings, equipment, and furnishings acquired or constructed after June 30, 1983, through the expenditure of University funds or the incurring of debt, are stated at cost less accumulated depreciation. All capital assets, except land and construction in progress, are depreciated. Land is never depreciated. Construction in progress costs are accumulated until the project is complete and placed in service. At that time, the costs are transferred to the appropriate asset class and depreciation begins. Depreciation is provided on a straight-line basis over the estimated useful lives of the assets. All assets with a purchase cost, or fair value if acquired by gift, in excess of \$5,000 with an estimated useful life of two years or greater are capitalized. All library books are capitalized. Normal repair and maintenance expenditures are not capitalized because they neither add to the value of the property nor materially prolong its useful life.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Impairment of Capital Assets**

Management reviews capital assets for impairment whenever events or changes in circumstances indicate that the service utility of an asset has declined significantly and unexpectedly. Any write-downs due to impairment are charged to operations at the time impairment is identified. No write-down of capital assets was required for the years ended June 30, 2019 or 2018.

**Unearned Revenue**

Unearned revenue includes amounts received for tuition and fees, grants, corporate sponsorship payments, and certain auxiliary activities prior to the end of the fiscal year but related to the subsequent accounting period.

**Compensated Absences**

Employees' right to receive annual leave and sick leave payments upon termination or retirement for services already rendered is recorded as a liability.

**Pension Plans and OPEB Plans**

Employees of the University enroll in one of three available retirement plans immediately upon employment. The Commonwealth of Pennsylvania State Employees' Retirement System (SERS) and the Public School Employees' Retirement System (PSERS) are governmental cost-sharing multiple-employer defined benefit plans. The Alternative Retirement Plan (ARP) is a defined contribution plan administered by the State System. The University also offers healthcare and tuition benefits to eligible employees upon employment, which vary depending upon the employee's labor group.

**Scholarships and Waivers**

In accordance with a formula prescribed by the National Association of College and University Business Officers (NACUBO), the University allocates the cost of scholarships, waivers and other student financial aid between scholarship discounts and allowances (netted against tuition and fees) and student aid expense. Scholarships and waivers of room and board fees are reported in Auxiliary Enterprises. The cost of tuition waivers granted to employees is reported as employees' benefits expense.

**Income Taxes**

The University, as a member of the State System, is tax exempt; accordingly, no provision for income taxes has been made in the accompanying financial statements.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Reclassifications**

Certain amounts in the prior period presented have been reclassified to conform to the current period financial statement presentation. These reclassifications have no effect on the previously reported net position or changes therein.

**New Accounting Standards**

In fiscal year 2017/18, the University implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, and GASB Statement No. 81, *Irrevocable Split-Interest Agreements*, which required a restatement of net position at July 1, 2017, as follows.

|   | 2018                   |
|---|------------------------|
| Net Position - Beginning of Year, as Previously Stated              | \$ 147,853,229         |
| Restatement for July 1, 2017, OPEB Liabilities and Related Expenses | (194,974,499)          |
| Restatement for July 1, 2017, Beneficial Interests                  | 2,942,409              |
| Net Position - Beginning of Year, as Restated                       | <u>\$ (44,178,861)</u> |

GASB has issued several accounting standards that are required to be adopted by the University in future years. The University is evaluating the impact of the adoption of these standards on its financial statements as discussed below.

In June 2017, GASB issued Statement No. 87, *Leases*. Statement No. 87 establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. In other words, most leases currently classified as operating leases will be accounted for and reported in the same manner as capital leases. The University has determined that, although Statement No. 87 will change the way it accounts for its operating leases, it will have little, if any, effect on its net position or results of operations. The provisions in Statement No. 87 are effective for reporting periods beginning after December 15, 2019.

In June 2018, GASB issued Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. Statement No. 89 requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred, and should no longer be capitalized as part of the cost of an asset. The University has determined that the effect of Statement No. 89 on its financial statements will vary from year to year, depending upon the amount of new debt incurred for capital assets. The provisions of Statement No. 89 are effective for reporting periods beginning after December 15, 2019.

In May 2019, GASB issued Statement No. 91, *Conduit Debt Obligations*. Statement No. 91 is intended to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in accounting and financial reporting. The University has determined that Statement No. 91 will have no effect on its financial statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 2 CONDENSED COMPONENT UNITS INFORMATION**

The following represents combined condensed statement of financial position information for the discretely presented component units as of June 30, 2019:

|   | 2019                     |                           |                         |                           |
|---|--------------------------|---------------------------|-------------------------|---------------------------|
|   | SSI                      | The Foundation            | The Association         | Total                     |
| Due from University                               | \$ 145,444               | \$ 195,260                | \$ -                    | \$ 340,704                |
| Capital Assets, Net                               | 318,870                  | 147,702,895               | 452,776                 | 148,474,541               |
| Other Assets                                      | 12,316,972               | 88,319,061                | 2,062,936               | 102,698,969               |
| <b>Total Assets</b>                               | <b>\$ 12,781,286</b>     | <b>\$ 236,217,216</b>     | <b>\$ 2,515,712</b>     | <b>\$ 251,514,214</b>     |
| <br>Due to University                             | <br>\$ 86,061            | <br>\$ 1,460,477          | <br>\$ -                | <br>\$ 1,546,538          |
| Long-Term Debt                                    | -                        | 195,709,608               | -                       | 195,709,608               |
| Other Liabilities                                 | 1,931,306                | 46,922,577                | 113,914                 | 48,967,797                |
| <b>Total Liabilities</b>                          | <b>2,017,367</b>         | <b>244,092,662</b>        | <b>113,914</b>          | <b>246,223,943</b>        |
| <br>Net Assets (Deficit):                         |                          |                           |                         |                           |
| Without Donor Restrictions                        | 10,763,919               | (38,325,973)              | 2,383,502               | (25,178,552)              |
| With Donor Restrictions                           | -                        | 30,450,527                | 18,296                  | 30,468,823                |
| <b>Total Net Assets (Deficit)</b>                 | <b>10,763,919</b>        | <b>(7,875,446)</b>        | <b>2,401,798</b>        | <b>5,290,271</b>          |
| <br>Total Liabilities and<br>Net Assets (Deficit) | <br><b>\$ 12,781,286</b> | <br><b>\$ 236,217,216</b> | <br><b>\$ 2,515,712</b> | <br><b>\$ 251,514,214</b> |

The following represents combined condensed statement of financial position information for the discretely presented component units as of June 30, 2018:

|   | 2018                     |                           |                         |                           |
|---|--------------------------|---------------------------|-------------------------|---------------------------|
|   | SSI                      | The Foundation            | The Association         | Total                     |
| Due from University                               | \$ 219,892               | \$ 345,966                | \$ -                    | \$ 565,858                |
| Capital Assets, Net                               | 351,334                  | 152,616,807               | 466,695                 | 153,434,836               |
| Other Assets                                      | 11,112,979               | 80,522,087                | 1,905,255               | 93,540,321                |
| <b>Total Assets</b>                               | <b>\$ 11,684,205</b>     | <b>\$ 233,484,860</b>     | <b>\$ 2,371,950</b>     | <b>\$ 247,541,015</b>     |
| <br>Due to University                             | <br>\$ -                 | <br>\$ 1,497,647          | <br>\$ -                | <br>\$ 1,497,647          |
| Long-Term Debt                                    | -                        | 200,525,681               | -                       | 200,525,681               |
| Other Liabilities                                 | 1,604,903                | 40,340,214                | 135,000                 | 42,080,117                |
| <b>Total Liabilities</b>                          | <b>1,604,903</b>         | <b>242,363,542</b>        | <b>135,000</b>          | <b>244,103,445</b>        |
| <br>Net Assets (Deficit):                         |                          |                           |                         |                           |
| Without Donor Restrictions                        | 10,079,302               | (35,060,661)              | 2,215,654               | (22,765,705)              |
| With Donor Restrictions                           | -                        | 26,181,979                | 21,296                  | 26,203,275                |
| <b>Total Net Assets (Deficit)</b>                 | <b>10,079,302</b>        | <b>(8,878,682)</b>        | <b>2,236,950</b>        | <b>3,437,570</b>          |
| <br>Total Liabilities and<br>Net Assets (Deficit) | <br><b>\$ 11,684,205</b> | <br><b>\$ 233,484,860</b> | <br><b>\$ 2,371,950</b> | <br><b>\$ 247,541,015</b> |

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**NOTE 2 CONDENSED COMPONENT UNITS INFORMATION (CONTINUED)**

The following represents combining statement of activities for the discretely presented component units for the year ended June 30, 2019:

|   | 2019                        |                              |                            |                            |
|---|-----------------------------|------------------------------|----------------------------|----------------------------|
|   | SSI                         | The Foundation               | The Association            | Total                      |
| <b>Changes in Net Assets Without Donor Restrictions:</b>                    |                             |                              |                            |                            |
| Revenues and Other Additions:   |                             |                              |                            |                            |
| Contributions   | \$ -                        | \$ 393,722                   | \$ 441,689                 | \$ 835,411                 |
| Investment Income   | 255,519                     | 666,008                      | 107,982                    | 1,029,509                  |
| University Store  | 1,746,634                   | -                            | -                          | 1,746,634                  |
| Student Activity Fees   | 4,552,474                   | -                            | -                          | 4,552,474                  |
| Rental Income   | -                           | 30,083,161                   | 16,000                     | 30,099,161                 |
| Other Revenues  | 1,687,413                   | 3,699,309                    | 212,777                    | 5,599,499                  |
| Change in Interest Rate Swap Agreement                                      | -                           | (6,580,672)                  | -                          | (6,580,672)                |
| Net Assets Released from Restrictions                                       | -                           | 4,380,040                    | 3,000                      | 4,383,040                  |
| Total Revenues and Other Additions  | <u>8,242,040</u>            | <u>32,641,568</u>            | <u>781,448</u>             | <u>41,665,056</u>          |
| Expenses and Other Deductions:  |                             |                              |                            |                            |
| Program Expenses  | 4,975,663                   | 30,497,380                   | 430,271                    | 35,903,314                 |
| University Store  | 1,021,461                   | -                            | -                          | 1,021,461                  |
| Management and General  | 1,235,299                   | 2,419,559                    | 183,329                    | 3,838,187                  |
| Distributions to University   | 325,000                     | 2,989,941                    | -                          | 3,314,941                  |
| Total Expenses and Other Deductions   | <u>7,557,423</u>            | <u>35,906,880</u>            | <u>613,600</u>             | <u>44,077,903</u>          |
| Change in Net Assets Without Donor Restrictions                             | 684,617                     | (3,265,312)                  | 167,848                    | (2,412,847)                |
| <b>Changes in Net Assets With Donor Restrictions:</b>                       |                             |                              |                            |                            |
| Revenues and Other Additions:   |                             |                              |                            |                            |
| Contributions   | -                           | 7,173,974                    | -                          | 7,173,974                  |
| Investment Gains  | -                           | 1,423,666                    | -                          | 1,423,666                  |
| Other Revenue   | -                           | 27,727                       | -                          | 27,727                     |
| Net Assets Released from Restrictions, Satisfaction of Program Restrictions | -                           | (4,380,040)                  | (3,000)                    | (4,383,040)                |
| Change in Split-Interest Agreements   | -                           | 23,221                       | -                          | 23,221                     |
| Total Revenues and Other Additions  | <u>-</u>                    | <u>4,268,548</u>             | <u>(3,000)</u>             | <u>4,265,548</u>           |
| Change in Net Assets With Donor Restrictions                                | -                           | 4,268,548                    | (3,000)                    | 4,265,548                  |
| <b>CHANGE IN NET ASSETS (DEFICIT)</b>                                       | <b>684,617</b>              | <b>1,003,236</b>             | <b>164,848</b>             | <b>1,852,701</b>           |
| Net Assets (Deficit) - Beginning of Year                                    | <u>10,079,302</u>           | <u>(8,878,682)</u>           | <u>2,236,950</u>           | <u>3,437,570</u>           |
| <b>NET ASSETS (DEFICIT) - END OF YEAR</b>                                   | <b><u>\$ 10,763,919</u></b> | <b><u>\$ (7,875,446)</u></b> | <b><u>\$ 2,401,798</u></b> | <b><u>\$ 5,290,271</u></b> |

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**NOTE 2 CONDENSED COMPONENT UNITS INFORMATION (CONTINUED)**

The following represents combining statement of activities for the discretely presented component units for the year ended June 30, 2018:

|   | 2018                        |                              |                            |                            |
|---|-----------------------------|------------------------------|----------------------------|----------------------------|
|   | SSI                         | The Foundation               | The Association            | Total                      |
| <b>Changes in Net Assets Without Donor Restrictions:</b>                    |                             |                              |                            |                            |
| Revenues and Other Additions:   |                             |                              |                            |                            |
| Contributions   | \$ -                        | \$ 327,962                   | \$ 483,463                 | \$ 811,425                 |
| Investment Income   | 102,739                     | 400,646                      | 123,492                    | 626,877                    |
| University Store  | 1,887,027                   | -                            | -                          | 1,887,027                  |
| Student Activity Fees   | 4,555,792                   | -                            | -                          | 4,555,792                  |
| Rental Income   | -                           | 29,384,016                   | -                          | 29,384,016                 |
| Other Revenues  | 1,659,010                   | 3,417,196                    | 213,315                    | 5,289,521                  |
| Change in Interest Rate Swap Agreement                                      | -                           | 6,047,758                    | -                          | 6,047,758                  |
| Net Assets Released from Restrictions                                       | -                           | 3,027,391                    | 26,625                     | 3,054,016                  |
| Total Revenues and Other Additions  | <u>8,204,568</u>            | <u>42,604,969</u>            | <u>846,895</u>             | <u>51,656,432</u>          |
| Expenses and Other Deductions:  |                             |                              |                            |                            |
| Program Expenses  | 4,725,012                   | 30,251,175                   | 572,300                    | 35,548,487                 |
| University Store  | 1,195,052                   | -                            | -                          | 1,195,052                  |
| Management and General  | 1,174,955                   | 2,366,140                    | 223,731                    | 3,764,826                  |
| Distributions to University   | 295,000                     | 2,025,620                    | -                          | 2,320,620                  |
| Total Expenses and Other Deductions   | <u>7,390,019</u>            | <u>34,642,935</u>            | <u>796,031</u>             | <u>42,828,985</u>          |
| Change In Net Assets Without Donor Restrictions                             | 814,549                     | 7,962,034                    | 50,864                     | 8,827,447                  |
| <b>Changes in Net Assets With Donor Restrictions:</b>                       |                             |                              |                            |                            |
| Revenues and Other Additions:   |                             |                              |                            |                            |
| Contributions   | -                           | 7,203,526                    | 366                        | 7,203,892                  |
| Investment Gains  | -                           | 1,033,332                    | -                          | 1,033,332                  |
| Other Revenue   | -                           | 123,923                      | -                          | 123,923                    |
| Net Assets Released from Restrictions, Satisfaction of Program Restrictions | -                           | (3,027,391)                  | (26,625)                   | (3,054,016)                |
| Change in Split-Interest Agreements   | -                           | 29,599                       | -                          | 29,599                     |
| Total Revenues and Other Additions  | <u>-</u>                    | <u>5,362,989</u>             | <u>(26,259)</u>            | <u>5,336,730</u>           |
| Other Deductions:   |                             |                              |                            |                            |
| Contributions Transferred to West Chester University                        | -                           | 1,429,654                    | -                          | 1,429,654                  |
| Change in Net Assets With Donor Restrictions                                | -                           | 3,933,335                    | (26,259)                   | 3,907,076                  |
| <b>CHANGE IN NET ASSETS (DEFICIT)</b>                                       | <b>814,549</b>              | <b>11,895,369</b>            | <b>24,605</b>              | <b>12,734,523</b>          |
| Net Assets (Deficit) - Beginning of Year                                    | <u>9,264,753</u>            | <u>(20,774,051)</u>          | <u>2,212,345</u>           | <u>(9,296,953)</u>         |
| <b>NET ASSETS (DEFICIT) - END OF YEAR</b>                                   | <b><u>\$ 10,079,302</u></b> | <b><u>\$ (8,878,682)</u></b> | <b><u>\$ 2,236,950</u></b> | <b><u>\$ 3,437,570</u></b> |

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**NOTE 3 DEPOSITS AND INVESTMENTS**

The University predominantly maintains its cash balances on deposit with the State System. The State System maintains these and other State System funds on a pooled basis. Although the State System pools its funds in a manner similar to an internal investment pool, individual State System entities do not hold title to any assets in the fund. The State System as a whole owns title to all assets. The University does not participate in the unrealized gains or losses of the investment pool; instead, the University holds shares equal to its cash balance. Each share has a constant value of \$1, and income is allocated based on the number of shares owned. Revenue realized at the State System level is calculated on a daily basis and posted monthly to each entity's account as interest income. The University's portion of pooled funds was \$273,921,421 at June 30, 2019 and \$224,386,289 at June 30, 2018.

Board of Governors Policy 1986-02-A, Investment, authorizes the State System to invest in obligations of the U.S. Treasury, repurchase agreements, commercial paper, certificates of deposit, banker's acceptances, U.S. money market funds, municipal bonds, corporate bonds, collateralized mortgage obligations (CMOs), asset-backed securities, and internal loan funds. Restricted nonexpendable funds and amounts designated by the board or University trustees may be invested in the investments described above, as well as corporate equities and approved pooled common funds. For purposes of convenience and expedience, the University uses local financial institutions for activities such as deposits of cash. In addition, the University may accept gifts of investments from donors as long as risk is limited to the investment itself. Restricted gifts of investments fall outside the scope of the investment policy.

In keeping with its legal status as a system of public universities, the State System recognizes a fiduciary responsibility to invest all funds prudently and in accordance with ethical and prevailing legal standards. Investment decisions are intended to minimize risk while maximizing asset value. Adequate liquidity is maintained so that assets can be held to maturity. High quality investments are preferred. Reasonable portfolio diversification is pursued to ensure that no single security or investment or class of securities or investments will have a disproportionate or significant impact on the total portfolio. Investments may be made in U.S. dollar-denominated debt of high quality U.S. and non-U.S. corporations. Investment performance is monitored on a frequent and regular basis to ensure that objectives are attained and guidelines are followed.

Safety of principal and liquidity are the top priorities for the investment of the State System's operating funds. Within those guidelines, income optimization is pursued. Speculative investment activity is not allowed; this includes investing in asset classes such as commodities, futures, short sales, equities, real or personal property, options, venture capital investments, private placements, letter stocks, and unlisted securities.

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**NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)**

The State System's operating funds are invested and reinvested in the following types of instruments with qualifications as provided. (See Board Policy 1986-02-A, *Investment*, for a complete list of and more details on permissible investments and associated qualifications.)

| Investment Categories  | Qualifications/Moody's Ratings Requirements   |
|--|---|
| United States Government Securities                              | Together with repurchase agreements must comprise at least 20% of the market value of the fund.   |
| Repurchase Agreements  | Underlying collateral must be direct obligations of the United States Treasury and be in the State System's or its agent's custody.   |
| Commercial Paper   | P-1 and P-2 notes only, with no more than 5% and 3%, respectively, of the market value of the fund invested in any single issuer. Total may not exceed 20% of the market value of the fund. |
| Municipal Bonds  | Bonds must carry long-term debt rating of A or better. Total may not exceed 20% of the market value of the fund.  |
| Corporate Bonds  | 15% must carry long-term debt rating of A or better; 5% may be rated Baa2 or better. Total may not exceed 20% of the market value of the fund.  |
| Collateralized Mortgage Obligations (CMOs)                       | Must be rated Aaa and guaranteed by U.S. government. Total may not exceed 20% of the market value of the fund.  |
| Asset-Backed Securities  | Must be Aaa rated. Total may not exceed 20% of the market value of the fund, with no more than 5% invested in any single issuer.  |
| System Investment Fund Loans (University Loans and Bridge Notes) | Total may not exceed 20% of the market value of the fund, and loan terms may not exceed five years.   |

**CMO Risk:** CMOs are sometimes based on cash flows from interest-only (IO) payments or principal-only (PO) payments and are sensitive to prepayment risks. The CMOs in the State System's portfolio do not have IO or PO structures; however, they are subject to extension or contraction risk based on movements in interest rates.

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**NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)**

**Moody's Rating:** The State System uses ratings from Moody's Investors Service, Inc. to indicate the credit risk of investments, i.e., the risk that an issuer or other counterparty to an investment will not fulfill its obligations. An Aaa rating indicates the highest quality obligations with minimal credit risk. Ratings that begin with Aa indicate high quality obligations subject to very low credit risk; ratings that begin with A indicate upper-medium-grade obligations subject to low credit risk; and ratings that begin with Baa indicate medium-grade obligations, subject to moderate credit risk, that may possess certain speculative characteristics. Moody's appends the ratings with numerical modifiers 1, 2, and 3, with 1 indicating a higher ranking and 3 indicating a lower ranking within the category. For short-term obligations, a rating of P-1 indicates that issuers have a superior ability to repay short-term debt obligations, and a rating of P-2 indicates that issuers have a strong ability to repay short-term debt obligations.

**Modified Duration:** The State System denotes interest rate risk, or the risk that changes in interest rates will affect the fair value of an investment, using *modified duration*. Duration is a measurement in years of how long it takes for the price of a bond to be repaid by its internal cash flows. *Modified duration* takes into account changing interest rates. The State System maintains a portfolio duration target of 1.8 years with an upper limit of 2.5 years for the intermediate-term component of the operating portion of the investment portfolio. The State System's duration targets are not applicable to its long-term investments.

**Fair Value Hierarchy:** GASB Statement No. 72, *Fair Value Measurement and Application*, requires that investments be classified according to a "fair value hierarchy." With respect to Statement No. 72's fair value hierarchy, GASB defines "inputs" as "the assumptions that market participants would use when pricing an asset or liability, including assumptions about risk." Statement No. 72 further categorizes inputs as *observable* or *unobservable*: *Observable* inputs are "inputs that are developed using market data, such as publicly available information about actual events or transactions, and which reflect the assumptions that market participants would use when pricing an asset or liability;" *Unobservable* inputs are "inputs for which market data are not available and that are developed using the best information available about the assumptions that market participants would use when pricing an asset or liability."

Statement No. 72's fair value hierarchy categorizes the inputs to valuation techniques used to measure fair value into three "levels":

Level 1: Investments whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market, such as stocks listed in the S&P 500 or NASDAQ. If an up-to-date price of the investment can be found on a major exchange, it is a Level 1 investment.

Level 2: Investments whose values are based on their quoted prices in inactive markets or whose values are based on models, and the inputs to those models are observable either directly or indirectly for substantially the full term of the asset or liability.

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**NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)**

Level 3: Investments that trade infrequently, and as a result do not have many reliable market prices. Valuations of Level 3 investments typically are based on management assumptions or expectations. For example, a private equity investment or complex derivative would likely be a Level 3 investment.

In addition, the fair value of certain investments that do not have a readily determinable fair value is classified as NAV, meaning Net Asset Value per share, when the fair value is calculated in a manner consistent with the Financial Accounting Standards Board's measurement principles for investment companies.

Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Debt and equity securities classified in Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices. Securities classified in Level 3 of the fair value hierarchy lack an independent pricing source and so are valued using an internal fair value as provided by the investment manager.

Commonfund investments are valued based upon the unit values (NAV) of the funds held by the University at year-end. Unit values are based upon the underlying assets of the funds derived from inputs principally from or corroborated by observable market data, by correlation, or other means. Redemption restrictions for the Commonfund vary, depending upon the type of fund in which the University has invested, and are restricted to withdrawals only on a weekly basis or the last business day of the month. All withdrawals require five days' notice.

At June 30, 2019 and 2018, the carrying amount of the University's demand and time deposits was \$241,167 and \$2,309,223, respectively, as compared to bank balances of \$238,221 and \$2,306,223, respectively. The differences are primarily caused by items in-transit and outstanding checks. Of the bank balances at June 30, 2019 and 2018, \$238,221 and \$311,197, respectively, were covered by federal government depository insurance. All bank balances were covered by federal depository insurance or were collateralized by a pledge of U.S. Treasury obligations held by Federal Reserve Banks in the name of the banking institutions, or uninsured but covered under the collateralization provisions of the Commonwealth's Act 72 of 1971 (Act 72), as amended. Act 72 allows banking institutions to satisfy the collateralization requirements by pooling eligible investments to cover total public funds on deposit in excess of federal insurance. Such pooled collateral is pledged with the financial institutions' trust departments.

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**NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)**

The carrying value (fair value) of investments for the University's investments including split interest agreements at June 30, 2019 is presented below:

|                                | Fair Value<br>Hierarchy<br>Level | Moody's Rating<br>(if Applicable) | Modified<br>Duration (Range)<br>(if Applicable) | Fair Value                   |
|--------------------------------|----------------------------------|-----------------------------------|---|------------------------------|
| <b>Deposits:</b>               |                                  |                                   |   |                              |
| Demand and Time Deposits       |                                  |                                   |   | \$ 274,162,588               |
| <b>Investments:</b>            |                                  |                                   |   |                              |
| U.S. Government and Agency     |                                  |                                   |   |                              |
| Obligations                    | 2                                |                                   | 1.50  | 41,593                       |
| Bond Mutual Funds              | NAV                              |                                   | 4.60  | 7,224,700                    |
| Debt Securities                | 2                                | Aaa                               | 5.50  | 75,590                       |
|                                | 2                                | Aaa                               | 2.73  | 150,902                      |
|                                | 2                                | Aaa                               | 9.50  | 92,623                       |
|                                | 2                                | Aaa                               | 6.90  | 21,067                       |
|                                | 2                                | Aa2                               | 6.30  | 16,019                       |
|                                | 2                                | Aa1                               | 2.60  | 20,384                       |
|                                | 2                                | Aa3                               | 5.40  | 15,917                       |
|                                | 2                                | Aa1                               | 7.70  | 15,857                       |
|                                | 2                                | Aa1                               | 7.10  | 20,735                       |
| Equity/Balanced Mutual Funds   | NAV                              |                                   |   | 17,257,959                   |
|                                | 2                                |                                   |   | 395,325                      |
| Common Stock                   | 1                                |                                   |   | 1,368,651                    |
| Total Investments              |                                  |                                   |   | <u><u>26,717,322</u></u>     |
| Total Deposits and Investments |                                  |                                   |   | <u><u>\$ 300,879,910</u></u> |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
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**NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)**

The carrying value (fair value) of investments for the University's investments including split interest agreements at June 30, 2018 is presented below:

|                                | Fair Value<br>Hierarchy<br>Level | Moody's Rating<br>(If Applicable) | Modified<br>Duration (Range)<br>(If Applicable) | Fair Value            |
|--------------------------------|----------------------------------|-----------------------------------|---|-----------------------|
| Deposits:                      |                                  |                                   |   |                       |
| Demand and Time Deposits       |                                  |                                   |   | \$ 226,695,492        |
| Investments:                   |                                  |                                   |   |                       |
| U.S. Government and Agency     |                                  |                                   |   |                       |
| Obligations                    | 2                                |                                   | 0.51  | 77,885                |
| Bond Mutual Funds              | NAV                              |                                   |   | 6,666,220             |
| Debt Securities                | 2                                | Aaa                               | 0.90  | 99,127                |
|                                | 2                                | Aaa                               | 2.44  | 175,954               |
|                                | 2                                | Aaa                               | 10.09   | 66,683                |
|                                | 2                                | Aaa                               | 1.90  | 32,677                |
|                                | 2                                | Aa1                               | 7.70  | 19,151                |
| Equity/Balanced Mutual Funds   | NAV                              |                                   |   | 16,383,643            |
|                                | 2                                |                                   |   | 313,379               |
| Common Stock                   | 1                                |                                   |   | <u>1,299,536</u>      |
| Total Investments              |                                  |                                   |   | <u>25,134,255</u>     |
| Total Deposits and Investments |                                  |                                   |   | <u>\$ 251,829,747</u> |

The University has no exposure to foreign currency risk.

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**NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)**

The valuation method for investments measured at the net asset value (NAV) per share (or its equivalent) is presented on the following table.

|  | 2019                        |                      |                      |                          |
|--|-----------------------------|----------------------|----------------------|--------------------------|
|  | Fair Value                  | Unfunded Commitments | Redemption Frequency | Redemption Notice Period |
| Commonfund Multi-Strategy Bond Fund <sup>1</sup>   | \$ 7,224,700                | \$ -                 | Monthly              | 5 days                   |
| Commonfund Multi-Strategy Equity Fund <sup>2</sup> | <u>17,257,959</u>           | <u>\$ -</u>          | Monthly              | 5 days                   |
|  | <u><u>\$ 24,482,659</u></u> | <u><u>\$ -</u></u>   |                      |                          |
|  | 2018                        |                      |                      |                          |
|  | Fair Value                  | Unfunded Commitments | Redemption Frequency | Redemption Notice Period |
| Commonfund Multi-Strategy Bond Fund <sup>1</sup>   | \$ 6,666,220                | \$ -                 | Monthly              | 5 days                   |
| Commonfund Multi-Strategy Equity Fund <sup>2</sup> | <u>16,383,643</u>           | <u>\$ -</u>          | Monthly              | 5 days                   |
|  | <u><u>\$ 23,049,863</u></u> | <u><u>\$ -</u></u>   |                      |                          |

1. *Multi-strategy bond fund.* The investment objective of the fund is to offer an actively managed, multi-manager investment program that will provide, in a single fund, broad exposure to global debt markets. The fund seeks to add value above the return of the broad U.S. bond market over a full market cycle, as measured by the Barclays Capital U.S. Aggregate Bond Index and, due to its strategy and manager diversification, to reduce volatility in comparison to that of investing in the index.

2. *Multi-strategy equity fund.* The investment objective of the fund is to offer an investment program that will provide, in a single fund, all of the strategy and manager diversification that an endowment would normally require for its equity allocation. The fund seeks to add value over long periods of time, above the return of the U.S. equity market as measured by the S&P 500 index and, due to its strategy and manager diversification, to reduce volatility in comparison to that of investing in the index.

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**NOTE 4 BENEFICIAL INTERESTS**

At June 30, 2019, the fair value of beneficial interest totaled \$4,483,971, compared to \$4,485,634 at June 30, 2018. Of these amounts, \$4,478,716 at June 30 2019 and 2018 represent gifts that donors placed in trust in perpetuity with third parties, with the University receiving a restricted revenue stream in accordance with the donors' wishes; and \$5,255 at June 30, 2019, and \$6,918 at June 30, 2018, represent a split-interest agreement that a donor placed in trust with a third party, and to which the University will take title upon the death of the donor.

**NOTE 5 CAPITAL ASSETS**

Capital assets acquired or constructed by the University through the expenditures of University funds or the incurrence of debt consist of the following:

|  | Estimated<br>Lives in<br>Years | Beginning<br>Balance<br>July 1, 2018 | Additions            | Retirements        | Reclassifications   | Ending<br>Balance<br>June 30, 2019 |
|--|--------------------------------|--------------------------------------|----------------------|--------------------|---------------------|------------------------------------|
| <b>Capital Assets Not Being Depreciated:</b>           |                                |                                      |                      |                    |                     |                                    |
| Construction in Progress                               |                                | \$ 19,675,045                        | \$ 29,093,734        | \$ (9,161)         | \$ (27,648,466)     | \$ 21,111,152                      |
| Land   |                                | 6,145,178                            | -                    | -                  | 140,104             | 6,285,282                          |
| <b>Total Capital Assets Not<br/>Depreciated</b>        |                                | <b>25,820,223</b>                    | <b>29,093,734</b>    | <b>(9,161)</b>     | <b>(27,508,362)</b> | <b>27,396,434</b>                  |
| <b>Capital Assets Being Depreciated, Cost:</b>         |                                |                                      |                      |                    |                     |                                    |
| Buildings and Improvements                             | 10-40                          | 302,578,433                          | 392,190              | -                  | 26,312,604          | 329,283,227                        |
| Furnishings and Equipment                              | 3-40                           | 104,201,611                          | 3,012,428            | (420,613)          | 1,195,758           | 107,989,184                        |
| Library Books  | 10                             | 7,827,429                            | 116,939              | (476,120)          | -                   | 7,468,248                          |
| <b>Total Capital Assets Being<br/>Depreciated</b>      |                                | <b>414,607,473</b>                   | <b>3,521,557</b>     | <b>(896,733)</b>   | <b>27,508,362</b>   | <b>444,740,659</b>                 |
| <b>Less: Accumulated Depreciation:</b>                 |                                |                                      |                      |                    |                     |                                    |
| Buildings and Improvements                             |                                | (133,504,050)                        | (11,663,780)         | -                  | -                   | (145,167,830)                      |
| Furnishings and Equipment                              |                                | (83,463,118)                         | (5,068,676)          | 353,318            | -                   | (88,178,476)                       |
| Library Books  |                                | (6,882,915)                          | (214,562)            | 476,120            | -                   | (6,621,357)                        |
| <b>Total Accumulated Depreciation</b>                  |                                | <b>(223,850,083)</b>                 | <b>(16,947,018)</b>  | <b>829,438</b>     | <b>-</b>            | <b>(239,967,663)</b>               |
| <b>Total Capital Assets Being<br/>Depreciated, Net</b> |                                | <b>190,757,390</b>                   | <b>(13,425,461)</b>  | <b>(67,295)</b>    | <b>27,508,362</b>   | <b>204,772,996</b>                 |
| <b>Capital Assets, Net</b>                             |                                | <b>\$ 216,577,613</b>                | <b>\$ 15,668,273</b> | <b>\$ (76,456)</b> | <b>\$ -</b>         | <b>\$ 232,169,430</b>              |

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**NOTE 5 CAPITAL ASSETS (CONTINUED)**

|  | Estimated Lives in Years | Beginning Balance July 1, 2017 | Additions            | Retirements         | Reclassifications   | Ending Balance June 30, 2018 |
|--|--------------------------|--------------------------------|----------------------|---------------------|---------------------|------------------------------|
| <b>Capital Assets Not Being Depreciated:</b>       |                          |                                |                      |                     |                     |                              |
| Construction in Progress                           |                          | \$ 27,508,675                  | \$ 26,887,145        | \$ (678,068)        | \$ (34,042,707)     | \$ 19,675,045                |
| Land   |                          | 6,145,178                      | -                    | -                   | -                   | 6,145,178                    |
| <b>Total Capital Assets Not Depreciated</b>        |                          | <b>33,653,853</b>              | <b>26,887,145</b>    | <b>(678,068)</b>    | <b>(34,042,707)</b> | <b>25,820,223</b>            |
| <b>Capital Assets Being Depreciated, Cost:</b>     |                          |                                |                      |                     |                     |                              |
| Buildings and Improvements                         | 10-40                    | 269,385,112                    | 11,400               | -                   | 33,181,921          | 302,578,433                  |
| Furnishings and Equipment                          | 3-40                     | 101,858,152                    | 2,651,898            | (1,169,225)         | 860,786             | 104,201,611                  |
| Library Books                                      | 10                       | 7,801,343                      | 94,516               | (68,430)            | -                   | 7,827,429                    |
| <b>Total Capital Assets Being Depreciated</b>      |                          | <b>379,044,607</b>             | <b>2,757,814</b>     | <b>(1,237,655)</b>  | <b>34,042,707</b>   | <b>414,607,473</b>           |
| <b>Less: Accumulated Depreciation:</b>             |                          |                                |                      |                     |                     |                              |
| Buildings and Improvements                         |                          | (122,367,813)                  | (11,136,237)         | -                   | -                   | (133,504,050)                |
| Furnishings and Equipment                          |                          | (78,620,564)                   | (5,969,837)          | 1,127,283           | -                   | (83,463,118)                 |
| Library Books                                      |                          | (6,717,789)                    | (233,556)            | 68,430              | -                   | (6,882,915)                  |
| <b>Total Accumulated Depreciation</b>              |                          | <b>(207,706,166)</b>           | <b>(17,339,630)</b>  | <b>1,195,713</b>    | <b>-</b>            | <b>(223,850,083)</b>         |
| <b>Total Capital Assets Being Depreciated, Net</b> |                          | <b>171,338,441</b>             | <b>(14,581,816)</b>  | <b>(41,942)</b>     | <b>34,042,707</b>   | <b>190,757,390</b>           |
| <b>Capital Assets, Net</b>                         |                          | <b>\$ 204,992,294</b>          | <b>\$ 12,305,329</b> | <b>\$ (720,010)</b> | <b>\$ -</b>         | <b>\$ 216,577,613</b>        |

**NOTE 6 ACCOUNTS PAYABLE AND ACCRUED EXPENSES**

Accounts payable and accrued expenses consisted of the following at June 30:

|                        | 2019                 | 2018                 |
|------------------------|----------------------|----------------------|
| Employees              | \$ 17,406,076        | \$ 16,517,384        |
| Suppliers and Services | 5,053,173            | 5,813,008            |
| Other                  | 5,805,070            | 5,924,377            |
| Interest               | 183,899              | 171,233              |
| <b>Total</b>           | <b>\$ 28,448,218</b> | <b>\$ 28,426,002</b> |

**NOTE 7 BONDS PAYABLE**

Bonds payable consist of tax-exempt revenue bonds issued by the State System through the Pennsylvania Higher Educational Facilities Authority (PHEFA). In connection with the bond issuances, the State System entered into a loan agreement with PHEFA under which the State System has pledged its full faith and credit for the repayment of the bonds. The loan constitutes an unsecured general obligation of the State System. The State System's board of governors has allocated portions of certain bond issuances to the University to undertake various capital projects or to advance refund certain previously issued bonds. The University is responsible for the repayment of principal and interest on its applicable portion of each obligation.

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**NOTE 7 BONDS PAYABLE (CONTINUED)**

The various bond series allocated to the University for the year ended June 30, 2019 are as follows:

|  | Weighted<br>Average<br>Interest<br>Rate | Balance<br>July 1,<br>2018 | Bonds<br>Issued      | Bonds<br>Redeemed     | Balance<br>June 30,<br>2019  |
|--|---|----------------------------|----------------------|-----------------------|------------------------------|
| Series AI used to Current Refund Series V, Y, AB, and AD (Sprinklers)  | 4.36%                                   | \$ 3,259,910               | \$ -                 | \$ (3,259,910)        | \$ -                         |
| Series AJ used to Build a Recreation Center  | 4.85%                                   | 2,955,000                  | -                    | (210,000)             | 2,745,000                    |
| Series AK used to Current Refund Series S (Harvey Green and Philips)   | 4.00%                                   | 317,712                    | -                    | (156,000)             | 161,712                      |
| Series AL used to Current Refund Series T and New Financing of Purchasing College Arms, and Building Parking Garage and Recreation Center  | 5.00%                                   | 7,204,071                  | -                    | (429,000)             | 6,775,071                    |
| Series AM used to Build a Recreation Center  | 4.64%                                   | 13,400,241                 | -                    | (488,993)             | 12,911,248                   |
| Series AN used to Current Refund Series U, W, X (Lawrence Dining Renovation, LAN, Residence Halls, and Sykes Union)  | 5.00%                                   | 2,133,984                  | -                    | (393,412)             | 1,740,572                    |
| Series AQ used to current refund Series AC, AE (Lawrence Dining, ESCO)   | 4.61%                                   | 3,096,915                  | -                    | (945,470)             | 2,151,445                    |
| Series AS used to current refund Series AF (ESCO, Rec Center)  | 3.97%                                   | 3,683,750                  | -                    | (715,742)             | 2,968,008                    |
| Series AU used to build a parking structure on North Campus Drive (Commons Parking Garage)   | 3.51%                                   | 8,505,000                  | -                    | (210,000)             | 8,295,000                    |
| Series AV used to build a parking structure on North Campus Drive (Commons Parking Garage), to build a mixed-use dining and academic facility (SECC), and refund Series AI (Sprinkler) | 4.22%                                   | -                          | 69,185,620           | (1,620,210)           | 67,565,410                   |
| Total Bonds Payable  |   | <u>\$ 44,556,583</u>       | <u>\$ 69,185,620</u> | <u>\$ (8,428,737)</u> | <u>105,313,466</u>           |
| Plus Unamortized Bond Premium Costs, Net Outstanding - End of Year   |   |                            |                      |                       | 4,880,083                    |
|  |   |                            |                      |                       | <u><u>\$ 110,193,549</u></u> |

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**NOTE 7 BONDS PAYABLE (CONTINUED)**

The various bond series allocated to the University for the year ended June 30, 2018 are as follows:

|   |   | 2018                       |                     |                    |                             |
|---|---|----------------------------|---------------------|--------------------|-----------------------------|
|   | Weighted<br>Average<br>Interest<br>Rate | Balance<br>July 1,<br>2016 | Bonds<br>Issued     | Bonds<br>Redeemed  | Balance<br>June 30,<br>2017 |
| Series AI used to Current Refund Series V, Y, AB, and AD (Sprinklers)   | 4.27%                                   | \$ 3,766,045               | \$ -                | \$ (506,135)       | \$ 3,259,910                |
| Series AJ used to Build a Recreation Center   | 4.86%                                   | 3,155,000                  | -                   | (200,000)          | \$ 2,955,000                |
| Series AK used to Current Refund Series S (Harvey Green and Philips)  | 4.00%                                   | 467,004                    | -                   | (149,292)          | \$ 317,712                  |
| Series AL used to Current Refund Series T and New Financing of Purchasing College Arms, and Building Parking Garage and Recreation Center | 5.00%                                   | 7,610,756                  | -                   | (406,685)          | \$ 7,204,071                |
| Series AM used to Build a Recreation Center   | 4.66%                                   | 13,869,518                 | -                   | (469,277)          | \$ 13,400,241               |
| Series AN used to Current Refund Series U, W, X (Lawrence Dining Renovation, LAN, Residence Halls, and Sykes Union)                       | 5.00%                                   | 2,655,051                  | -                   | (521,067)          | \$ 2,133,984                |
| Series AQ used to current refund Series AC, AE (Lawrence Dining, ESCO)  | 4.65%                                   | 3,996,213                  | -                   | (899,298)          | \$ 3,096,915                |
| Series AS used to current refund Series AF (ESCO, Rec Center)   | 3.83%                                   | 4,319,123                  | -                   | (635,373)          | \$ 3,683,750                |
| Series AU used to build a parking structure on North Campus Drive (Commons Parking Garage)  | 3.51%                                   | -                          | \$ 8,655,000        | (150,000)          | \$ 8,505,000                |
| Total Bonds Payable   |   | <u>\$ 39,838,710</u>       | <u>\$ 8,655,000</u> | <u>(3,937,127)</u> | <u>\$ 44,556,583</u>        |
| Plus Unamortized Bond Premium Costs, Net Outstanding - End of Year  |   |                            |                     |                    | <u>2,021,592</u>            |
|   |   |                            |                     |                    | <u><u>\$ 46,578,175</u></u> |

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**NOTE 7 BONDS PAYABLE (CONTINUED)**

Principal and interest maturities for each of the next five years and in subsequent five-year periods ending June 30 are as follows:

| Series |                       | 2020                   | 2021                   | 2022                   | 2023                   | 2024                   | 2024-2028                | 2029-2033               | 2034-2038               | 2039-2043               | Total                     |
|--------|-----------------------|------------------------|------------------------|------------------------|------------------------|------------------------|--------------------------|-------------------------|-------------------------|-------------------------|---------------------------|
| AJ     | Principal<br>Interest | \$ 220,000<br>130,463  | \$ 230,000<br>119,463  | \$ 240,000<br>107,963  | \$ 255,000<br>95,963   | \$ 265,000<br>83,213   | \$ 1,535,000<br>218,738  | \$ -                    | \$ -                    | \$ -                    | \$ 2,745,000<br>755,803   |
|        | Total                 | 350,463                | 349,463                | 347,963                | 350,963                | 348,213                | 1,753,738                | -                       | -                       | -                       | 3,500,803                 |
| AK     | Principal<br>Interest | 161,712<br>6,469       | -                      | -                      | -                      | -                      | -                        | -                       | -                       | -                       | 161,712<br>6,469          |
|        | Total                 | 168,181                | -                      | -                      | -                      | -                      | -                        | -                       | -                       | -                       | 168,181                   |
| AL     | Principal<br>Interest | 446,252<br>338,754     | 469,073<br>316,441     | 446,951<br>292,987     | 468,261<br>270,640     | 495,076<br>247,227     | 2,861,933<br>840,146     | 1,382,525<br>212,876    | 205,000<br>10,250       | -                       | 6,775,071<br>2,529,321    |
|        | Total                 | 785,006                | 785,514                | 739,938                | 738,901                | 742,303                | 3,702,079                | 1,595,401               | 215,250                 | -                       | 9,304,392                 |
| AM     | Principal<br>Interest | 512,655<br>590,795     | 540,259<br>565,163     | 563,920<br>538,150     | 595,468<br>509,954     | 627,017<br>478,692     | 3,568,868<br>1,953,472   | 4,436,438<br>1,077,685  | 2,066,623<br>140,546    | -                       | 12,911,248<br>5,854,457   |
|        | Total                 | 1,103,450              | 1,105,422              | 1,102,070              | 1,105,422              | 1,105,709              | 5,522,340                | 5,514,123               | 2,207,169               | -                       | 18,765,705                |
| AN     | Principal<br>Interest | 409,349<br>54,963      | 425,706<br>35,038      | 443,741<br>13,641      | 461,776<br>2,443       | -                      | -                        | -                       | -                       | -                       | 1,740,572<br>106,085      |
|        | Total                 | 464,312                | 460,744                | 457,382                | 464,219                | -                      | -                        | -                       | -                       | -                       | 1,846,657                 |
| AQ     | Principal<br>Interest | 991,693<br>107,573     | 1,043,320<br>57,988    | 26,987<br>5,822        | 28,367<br>4,472        | 29,798<br>3,054        | 31,280<br>1,564          | -                       | -                       | -                       | 2,151,445<br>180,473      |
|        | Total                 | 1,099,266              | 1,101,308              | 32,809                 | 32,839                 | 32,852                 | 32,844                   | -                       | -                       | -                       | 2,331,918                 |
| AS     | Principal<br>Interest | 728,306<br>104,263     | 742,940<br>89,697      | 758,313<br>74,838      | 133,624<br>36,922      | 140,287<br>30,241      | 464,538<br>47,213        | -                       | -                       | -                       | 2,968,008<br>383,174      |
|        | Total                 | 832,569                | 832,637                | 833,151                | 170,546                | 170,528                | 511,751                  | -                       | -                       | -                       | 3,351,182                 |
| AU     | Principal<br>Interest | 220,000<br>305,025     | 230,000<br>294,025     | 240,000<br>282,525     | 255,000<br>270,525     | 265,000<br>257,775     | 1,545,000<br>1,078,375   | 1,875,000<br>746,475    | 2,185,000<br>441,925    | 1,480,000<br>95,350     | 8,295,000<br>3,772,000    |
|        | Total                 | 525,025                | 524,025                | 522,525                | 525,525                | 522,775                | 2,623,375                | 2,621,475               | 2,626,925               | 1,575,350               | 12,067,000                |
| AV     | Principal<br>Interest | 1,990,000<br>2,848,814 | 2,092,793<br>2,749,314 | 2,366,799<br>2,644,675 | 2,213,637<br>2,526,335 | 2,224,198<br>2,415,653 | 11,087,983<br>10,445,868 | 13,605,000<br>7,704,619 | 16,430,000<br>4,883,825 | 15,555,000<br>1,494,925 | 67,565,410<br>37,714,028  |
|        | Total                 | 4,838,814              | 4,842,107              | 5,011,474              | 4,739,972              | 4,639,851              | 21,533,851               | 21,309,619              | 21,313,825              | 17,049,925              | 105,279,438               |
| Total  | Principal<br>Interest | 5,679,967<br>4,487,119 | 5,774,091<br>4,227,129 | 5,086,711<br>3,960,601 | 4,411,133<br>3,717,254 | 4,046,376<br>3,515,855 | 21,094,602<br>14,585,376 | 21,298,963<br>9,741,655 | 20,886,623<br>5,476,546 | 17,035,000<br>1,590,275 | 105,313,466<br>51,301,810 |
|        | Total                 | \$ 10,167,086          | \$ 10,001,220          | \$ 9,047,312           | \$ 8,128,387           | \$ 7,562,231           | \$ 35,679,978            | \$ 31,040,618           | \$ 26,363,169           | \$ 18,625,275           | \$ 156,615,276            |

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**NOTE 8 CAPITAL LEASE OBLIGATION**

On September 21, 2018, the University purchased the Sharpless, Matlack and New Street parking structures from the Borough of West Chester (Borough) that had previously been recorded by the University as capital leases with the Borough. The capital leases were terminated and title of the parking structures and associated land were passed to the University as a result of the purchase. Currently, the University has various equipment under capital leases consisting primarily of copier machines. Changes in capital lease obligations are as follows:

|                   | 2019             | 2018                 |
|-------------------|------------------|----------------------|
| Balance - July 1  | \$ 13,277,291    | \$ 14,109,909        |
| Increases         | 5,061            | 47,555               |
| Repayments        | (13,182,407)     | (880,173)            |
| Balance - June 30 | <u>\$ 99,945</u> | <u>\$ 13,277,291</u> |

Capital assets include equipment under capital lease of \$277,085 at June 30, 2019 and \$306,019 at June 30, 2018 which are reported net of accumulated depreciation of \$168,083 at June 30, 2019 and \$131,743 at June 30, 2018. In addition, capital assets included three parking structures under capital leases of \$0 and \$20,747,108 at June 30, 2019 and 2018, respectively, which is reported net of accumulated depreciation of \$0 in 2019 and \$7,122,461 in 2018.

The following is a summary of future minimum lease payments along with the present value of the net minimum lease payments as of June 30, 2019:

| Year Ending June 30,                        | Amount           |
|---|------------------|
| 2020  | \$ 55,934        |
| 2021  | 35,730           |
| 2022  | 6,430            |
| 2023  | 3,982            |
| Total Minimum Lease Payments                | <u>102,076</u>   |
| Less: Amount Representing Interest          | <u>(2,131)</u>   |
| Net Present Value of Minimum Lease Payments | <u>99,945</u>    |
| Less: Current Portion                       | <u>54,583</u>    |
| Long-Term Capital Lease Obligations         | <u>\$ 45,362</u> |

**NOTE 9 UNEARNED REVENUE**

Unearned revenue consists of the following components at June 30:

|                          | 2019                |                   | 2018                |                   |
|--------------------------|---------------------|-------------------|---------------------|-------------------|
|                          | Current             | Noncurrent        | Current             | Noncurrent        |
| Student Tuition and Fees | \$ 4,617,636        | \$ -              | \$ 4,847,441        | \$ -              |
| Grants                   | 198,107             | -                 | 413,348             | -                 |
| Sales and Services       | 190,715             | -                 | 247,503             | -                 |
| Other                    | 741,442             | 161,926           | 801,078             | 161,926           |
| Total                    | <u>\$ 5,747,900</u> | <u>\$ 161,926</u> | <u>\$ 6,309,370</u> | <u>\$ 161,926</u> |

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**NOTE 10 COMPENSATED ABSENCES**

Compensated absences are absences, such as vacation and sick leave, for which employees will be paid in cash at termination or retirement. Compensated absences consist of the following components at June 30:

|                      | 2019       |               | 2018         |               |
|----------------------|------------|---------------|--------------|---------------|
|                      | Current    | Noncurrent    | Current      | Noncurrent    |
| Compensated Absences | \$ 746,248 | \$ 16,389,025 | \$ 1,164,268 | \$ 15,224,756 |

The changes in compensated absences are as follows:

|                             | 2019                 | 2018                 |
|-----------------------------|----------------------|----------------------|
| Balance - July 1            | \$ 16,389,024        | \$ 15,224,757        |
| Current Changes in Estimate | 2,178,094            | 2,664,184            |
| Payouts                     | (1,431,845)          | (1,499,917)          |
| Balance - June 30           | <u>\$ 17,135,273</u> | <u>\$ 16,389,024</u> |

**NOTE 11 OTHER POSTRETIREMENT BENEFITS (OPEB)**

Other postemployment benefits (OPEB) are benefits, such as healthcare benefits, that are paid in the period after employment and that are provided separately from a pension plan. OPEB does not include termination benefits or termination payments for sick leave.

University employees who retire after meeting specified service and age requirements are eligible to receive healthcare and tuition benefits in retirement. Employee members of the Association of Pennsylvania State College and University Faculties (APSCUF), the State College and University Professional Association (SCUPA), Security Police and Fire Professionals of America (SPFPA), Office and Professional Employees International Union (OPEIU), and nonrepresented employees participate in a defined benefit healthcare plan administered by the State System (System Plan). Employee members of the American Federation of State, County and Municipal Employees (AFSCME), Pennsylvania Doctors Alliance (PDA), and Pennsylvania Social Services Union (PSSU) participate in the Retired Employees Health Program (REHP), which is a defined benefit healthcare plan sponsored by the Commonwealth and administered by the Pennsylvania Employee Benefits Trust Fund (PEBTF). In addition to the above, any employee who participates in the Public School Employees' Retirement System (PSERS) pension plan is eligible to receive benefits from the PSERS Health Insurance Premium Assistance Program (Premium Assistance), a defined benefit plan, and all eligible retirees and their eligible dependents receive tuition waivers at any of the 14 State System universities.

Following is the total of the University's OPEB liabilities, deferred outflows and inflows of resources related to OPEB, and the OPEB expense for the fiscal years ended June 30, 2019, and 2018.

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

|  | System Plan   |               | REHP          |               | Premium Assistance |            | Total         |               |
|--|---------------|---------------|---------------|---------------|--------------------|------------|---------------|---------------|
|  | 2019          | 2018          | 2019          | 2018          | 2019               | 2018       | 2019          | 2018          |
| Net OPEB Liabilities   | \$207,081,792 | \$223,456,885 | \$ 82,072,127 | \$103,701,327 | \$ 581,968         | \$ 532,630 | \$289,735,887 | \$327,690,842 |
| Deferred Outflows of Resources:  |               |               |               |               |                    |            |               |               |
| Difference Between Expected and Actual Experience  | -             | -             | -             | -             | 3,649              | -          | 3,649         | -             |
| Net Difference Between Projected and Actual Investment Earnings on OPEB Plan Investments | N/A           | N/A           | -             | -             | 912                | 575        | 912           | 575           |
| Changes in Assumptions   | -             | -             | -             | -             | 9,122              | -          | 9,122         | -             |
| Changes in Proportion  | -             | -             | 4,385,317     | -             | 6,993              | -          | 4,392,310     | -             |
| Contributions After the Measurement Date   | 5,992,315     | 5,931,814     | 3,219,491     | 2,673,466     | 33,437             | 31,010     | 9,245,243     | 8,636,290     |
| Total Deferred Outflows of Resources   | \$ 5,992,315  | \$ 5,931,814  | \$ 7,604,808  | \$ 2,673,466  | \$ 54,113          | \$ 31,585  | \$ 13,651,236 | \$ 8,636,865  |
| Deferred Inflows of Resources:   |               |               |               |               |                    |            |               |               |
| Difference Between Expected and Actual Experience  | 23,079,713    | -             | 25,136,829    | -             | -                  | -          | 48,216,542    | -             |
| Net Difference Between Projected and Actual Investment Earnings on OPEB Plan Investments | N/A           | N/A           | 125,437       | 86,611        | -                  | -          | 125,437       | 86,611        |
| Changes in Assumptions   | 16,553,467    | 18,263,836    | 10,789,101    | 9,448,605     | 22,044             | 24,827     | 27,364,612    | 27,737,268    |
| Changes in Proportion  | N/A           | N/A           | -             | -             | 5,169              | 5,918      | 5,169         | 5,918         |
| Total Deferred Inflows of Resources  | \$ 39,633,180 | \$ 18,263,836 | \$ 36,051,367 | \$ 9,535,216  | \$ 27,213          | \$ 30,745  | \$ 75,711,760 | \$ 27,829,797 |
| OPEB Expense   | \$ 10,926,065 | \$ 8,985,242  | \$ 3,175,102  | \$ 4,814,101  | \$ 83,779          | \$ 43,850  | \$ 14,184,946 | \$ 13,843,193 |
| Contributions Recognized by OPEB Plans   | N/A           | N/A           | \$ 3,219,492  | \$ 2,673,466  | \$ 33,438          | \$ 31,010  | \$ 3,252,930  | \$ 2,704,476  |

The University will recognize the deferred outflows of resources resulting from contributions after the measurement date, totaling \$5,992,315 for the System Plan, \$3,219,491 for the REHP plan, and \$33,437 for the PSERS OPEB plan, as reductions of the respective net OPEB liabilities in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows.

| Fiscal Year Ended | Amortization         |                      |                 |
|-------------------|----------------------|----------------------|-----------------|
|                   | System               |                      | Premium         |
|                   | Plan                 | REHP                 | Assistance      |
| June 30, 2020     | \$ 8,678,553         | \$ 8,066,264         | \$ 1,824        |
| June 30, 2021     | 8,678,553            | 8,066,264            | 1,976           |
| June 30, 2022     | 8,678,553            | 8,066,264            | 1,976           |
| June 30, 2023     | 8,678,553            | 7,424,739            | 1,976           |
| June 30, 2024     | 4,918,968            | 4,374,593            | 2,128           |
| Thereafter        | -                    | (4,332,074)          | (3,343)         |
|                   | <u>\$ 39,633,180</u> | <u>\$ 31,666,050</u> | <u>\$ 6,537</u> |

### **System Plan**

#### **Plan Description**

The System Plan is a single-employer defined benefit healthcare plan administered by the Office of the Chancellor. Act 188 empowers the Board to establish and amend benefit provisions and to require the Office of the Chancellor to pay OPEB as the benefits come due. The Office of the Chancellor discretely accounts for and accumulates all employer and employee System Plan contributions that have been collected from the universities, employees, and retirees, but not yet been paid to the provider; however, the System Plan has no assets accumulated in a trust in which the employer contributions are irrevocable, are dedicated to providing OPEB to plan members, or are legally protected from creditors.

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**System Plan (Continued)**

**Plan Description (Continued)**

The System Plan provides eligible retirees and their eligible dependents with healthcare benefits, including hospital, medical/surgical, prescription drugs, and major medical coverage, as well as a Medicare supplement for individuals over age 65. Retirees receive varying coverages based on the benefits in effect when they retired, and benefits may continue for the retiree's lifetime. Spouse benefits cease upon the retiree's death, but the surviving spouse may continue coverage at full cost. Non-spouse dependents may be covered until age 19 or until age 25 if a certified full-time student. SCUPA, SPFPA, OPEIU, and nonrepresented employees whose retirement date is on or after January 1, 2016, and APSCUF employees whose retirement date is on or after July 1, 2017, receive the same pre-Medicare benefits as active employees, with benefits changing as active employee benefits change. All other retirees continue to receive the same benefits to which they were entitled at retirement.

A total of 12,122 individuals are covered by the benefit terms (down from 12,511 in the prior year), including 7,235 active employees that may be entitled to receive benefit payments upon retirement, 47 retired participants entitled to but not yet receiving benefits, and 4,840 retired participants receiving benefits. Effective January 16, 2016, the State System OPEB plan became closed to newly hired SCUPA, SPFPA, OPEIU, and nonrepresented employees, while newly hired APSCUF employees (faculty and coaches) continue to be eligible to participate in the plan.

Plan members receiving benefits contribute at various rates, depending upon when they retire, whether they are eligible for Medicare, the contribution rate in effect on the day of their retirement or the contribution rate for active employees, and applicable collective bargaining agreements. Following are the contribution rates of eligible plan members receiving benefits as of June 30, 2019.

- Plan members who retired prior to July 1, 2005, are not required to make contributions.
- Plan members, with the exception of nonfaculty coaches, who retired on or after July 1, 2005, and prior to July 1, 2008, and who are under age 65, pay the same dollar amount they paid as active employees on the day of retirement. When these plan members become eligible for Medicare, they pay 18% of the current cost of their Medicare coverage and current cost of coverage for covered dependents. The rate changes annually, and future adjustments will apply if contributions increase for active employees.
- Plan members, with the exception of nonfaculty coaches, who retire on or after July 1, 2008, pay 18% of the plan premium in effect for active employees on their retirement date. Future adjustments will apply if contributions increase for active employees.
- Nonfaculty coaches who retired on or after July 1, 2005, pay 3.0% of their final annual gross salary at the time of retirement.

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**System Plan (Continued)**

**Actuarial Assumptions and Other Inputs**

The actuarial valuation on which the total OPEB liability is based is dated July 1, 2018, which is the measurement date. The total OPEB liability was measured using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified.

- Healthcare cost trend rate of 6.0% in 2018 and 5.5% in 2019 through 2021, with rates gradually decreasing from 5.4% in 2022 to 3.8% in 2075 and later, based on the Society of Actuaries Long-Run Medical Cost Trend Model. The healthcare cost trend rate was updated based on the Society of Actuaries Getzen Model.
- Annual salary increase of 4%.
- 90% of employees eligible for a subsidy and 15% of employees are not eligible for a subsidy are assumed to elect coverage. 75% of vested former members who have not yet reached age 65 are assumed to begin electing coverage at age 65.
- The per capita claims cost for medical and prescription drugs is based on the expected portion of the group's overall cost attributed to individuals in specified age and gender brackets.
- The cost due to the excise tax under the Patient Protection and Affordable Care Act beginning in 2022 is 40% of the projected premiums in excess of the annual limits, calculated using an inflation rate of 2%.
- The annual cost of living increase beginning in 2018 is assumed to be 2.2% per year.
- Retiree premium cost sharing is assumed to remain at 18% and increase at the same rate as the Healthcare Cost Trend Rate.
- Mortality rates based on the RP-2014 Total Mortality Tables, which incorporate rates based on a generational projection using Scale MP-2018 to reflect mortality improvement, updated from Scale MP-2017.
- The discount rate decreased from 3.13% to 2.98%, based on S&P Municipal Bond 20 Year High Grade Rate Index at July 1, 2018.
- Participant data is based on census information as of July 1, 2018.
- Experience assumptions for withdrawal and retirement, expected vs. actual, and election percentages were reviewed in 2019, and it was determined that the results were reasonable and did not warrant a further formal study.
- Costs have been loaded by 0.7% to account for tuition waiver benefits, which are offered to all retirees, regardless of employee bargaining unit when active and including those not represented when active, who meet years of service and/or age criteria.

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**System Plan (Continued)**

**Actuarial Assumptions and Other Inputs (Continued)**

The following presents the System Plan's net OPEB liability at June 30, 2019, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (4.5% decreasing to 2.8%) or one percentage point higher (6.5% decreasing to 4.8%) than the current healthcare cost trend rates (5.5% decreasing to 3.8%).

Sensitivity of the System Plan's Proportionate Share of the University's  
Net OPEB Liability to Changes in the Healthcare Cost Trend Rate

|      | 1% Decrease<br>(4.5% decreasing<br>to 2.8%) | Healthcare Cost<br>Trend Rates (5.5%<br>decreasing to 3.8%) | 1% Increase<br>(6.5% decreasing<br>to 4.8%) |
|------|---|---|---|
| 2019 | \$ 173,371,526                              | \$ 207,081,792  | \$ 250,705,054                              |

The following presents the System Plan's net OPEB liability at June 30, 2018, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (5.0% decreasing to 2.9%) or one percentage point higher (7.0% decreasing to 4.9%) than June 30, 2018, healthcare cost trend rates used (6.0% decreasing to 3.9%).

Sensitivity of the System Plan's Proportionate Share of the University's  
Net OPEB Liability to Changes in the Healthcare Cost Trend Rate

|      | 1% Decrease<br>(5.0% decreasing<br>to 2.9%) | Healthcare Cost<br>Trend Rates (6.0%<br>decreasing to 3.9%) | 1% Increase<br>(7.0% decreasing<br>to 4.9%) |
|------|---|---|---|
| 2018 | \$ 185,018,771                              | \$ 223,456,885  | \$ 273,625,139                              |

The following presents the University's net OPEB liability at June 30, 2019, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (1.98%) or one percentage point higher (3.98%) than the current discount rate (2.98%).

Sensitivity of the System Plan's Proportionate Share of the University's  
Net OPEB Liability to Changes in the Discount Rate

|      | 1% Decrease<br>1.98% | Current Rate<br>2.98% | 1% Increase<br>3.98% |
|------|----------------------|-----------------------|----------------------|
| 2019 | \$ 243,049,122       | \$ 207,081,792        | \$ 178,549,000       |

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**System Plan (Continued)**

**Actuarial Assumptions and Other Inputs (Continued)**

The following presents the University's net OPEB liability at June 30, 2018, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (2.13%) or one percentage point higher (4.13%) than the discount rate used (3.13%).

Sensitivity of the System Plan's Proportionate Share of the University's  
Net OPEB Liability to Changes in the Discount Rate

|      | 1% Decrease    | Current Rate   | 1% Increase    |
|------|----------------|----------------|----------------|
|      | 2.13%          | 3.13%          | 4.13%          |
| 2018 | \$ 263,369,793 | \$ 223,456,885 | \$ 191,949,778 |

**OPEB Liability**

The University's share of the System Plan's total OPEB liability of \$207,081,792 was measured as of July 1, 2018, and was determined by an actuarial valuation as of July 1, 2017, that was rolled forward to July 1, 2018. The University's OPEB liability of \$223,456,885 was measured as of July 1, 2017, and was determined by an actuarial valuation as of July 1, 2016, that was rolled forward to July 1, 2017.

Changes in the System Plan Total OPEB Liability

|   | Fiscal Year Ending<br>June 30, 2019 | Fiscal Year Ending<br>June 30, 2018 |
|---|-------------------------------------|-------------------------------------|
| Balance - Beginning of Year                           | \$ 223,456,885                      | \$ 228,535,418                      |
| Service Cost  | 6,483,772                           | 2,492,638                           |
| Interest  | 7,078,627                           | 2,021,354                           |
| Changes of Benefit Terms                              | (155,864)                           | -                                   |
| Differences Between Expected<br>and Actual Experience | (26,908,772)                        | -                                   |
| Changes in Assumptions                                | (1,766,501)                         | (7,339,152)                         |
| Benefit Payments                                      | (1,106,355)                         | (2,253,373)                         |
| Net Changes   | <u>(16,375,093)</u>                 | <u>(5,078,533)</u>                  |
| Balance - End of Year                                 | <u>\$ 207,081,792</u>               | <u>\$ 223,456,885</u>               |

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**REHP**

**Plan Description**

The Retired Employees Health Program (REHP) is a single-employer defined benefit OPEB plan that includes Commonwealth agencies and some component units. The REHP is established as a trust equivalent arrangement. The REHP is administered by the Pennsylvania Employees Benefit Trust Fund (PEBTF), which acts as a third-party administrator under an agreement with the Commonwealth. The REHP is provided as part of collective bargaining agreements with most Commonwealth labor unions. All policy decisions and types and levels of benefits for the REHP fall under the purview of the Commonwealth's Executive Board and the Secretary of Administration. The REHP does not have a governing board. Benefit provisions are established and may be amended under pertinent statutory authority. The REHP neither issues a stand-alone financial report nor is it included in the report of a public employee retirement system or other entity, but is reported in the Commonwealth's Comprehensive Annual Financial Report (CAFR) as a Pension (and Other Employee Benefit) Trust. The CAFR is an audited financial statement and is available at [www.budget.pa.us](http://www.budget.pa.us).

The REHP provides eligible retirees and their eligible dependents with healthcare benefits, including hospital, medical/surgical, prescription drugs, and major medical coverage, as well as a Medicare supplement for individuals over age 65. Retirees receive varying coverages based on the plan they choose, and benefits may continue for the retiree's lifetime. Spouse benefits cease upon the retiree's death, but the surviving spouse may continue coverage at full cost. Non-spouse dependents may be covered until age 26.

Plan members receiving benefits contribute at various rates, depending upon when they retire, whether they are eligible for Medicare, and their salary at retirement. Following are the contribution rates of eligible plan members receiving benefits as of June 30, 2019.

- Plan members who retired prior to July 1, 2005, are not required to make contributions.
- Plan members who retired on or after July 1, 2005, and prior to July 1, 2007, pay 1% of their final annual salary.
- Plan members who retired on or after July 1, 2007, and prior to July 1, 2011, pay 3% of either final gross annual base salary or final average salary, whichever is less. Members eligible for Medicare pay 1.5% of either final gross annual base salary or final average salary, whichever is less.
- Plan members who retire on or after July 1, 2011, pay 3% of final average salary. Members eligible for Medicare pay 1.5% of final gross annual base salary.

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**REHP (Continued)**

**Plan Description (Continued)**

Employer contribution requirements are established by the Commonwealth as provided by pertinent statutory authority. With the exception of certain employing agencies, employers contributed to the REHP Trust a retiree health assessment rate of \$300 for each current REHP eligible active employee during the fiscal year ended June 30, 2019. The rate during the period July 1, 2017, through January 18, 2018, was \$300, and the rate from January 19, 2018, through June 30, 2018, was \$188.

**Actuarial Assumptions and Other Inputs**

The total OPEB liability in the June 30, 2018, actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

- Actuarial Cost Method is Entry Age Normal, which requires an estimate of the projected benefit payable at retirement to determine costs and liabilities.
- Inflation of 2.60%.
- Healthcare cost trend rate of 6.2% with rates gradually decreasing to 4.1% in 2075 and later, based on the SOA-Getzen trend rate model version 2016\_a.
- Average career salary growth of 2.65% per year and an assumed 2.90% general salary increase.
- Projected benefits based on estimates of future years of service and projected health benefit costs.
- Mortality rates based on the RP-2000 Male and Female Combined Healthy Mortality Tables or the RP-2000 Male and Female Disabled Retiree Mortality Tables, as appropriate, adjusted to ensure sufficient margin improvement in certain age ranges.
- Participant data based on census information as of December 31, 2017.

The Commonwealth's State Employees' Retirement System (SERS) performs experience studies periodically to determine reasonable and appropriate economic and demographic assumptions for purposes of valuing the defined benefit pension plan. The most recent SERS experience study covered the years 2011 through 2015 and was presented to the SERS Board in March 2016. The approved recommendations from that study were used to determine the assumptions in the REHP valuation, where applicable.

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**REHP (Continued)**

**Actuarial Assumptions and Other Inputs (Continued)**

The following assumptions were made with regard to the discount rate:

- Discount rate of 3.87% as of June 30, 2018, and 3.58% as of June 30, 2017.
- Since the REHP has insufficient assets to meet next year's projected benefit payments, the discount rate is based on the rate for the 20-year tax-exempt general obligation municipal bond index with an average rating of AA/Aa or higher as of the measurement date. The Commonwealth elected to determine the discount rate using the Bond Buyer 20-Bond General Obligation Index.
- The long-term expected rate of return on REHP plan investments is determined using a risk premium review. This review compares the current relationship between fixed income and equity and their relationship over long periods of time to come up with an expected rate of return. Other variables considered in the expected rates of return are a reversion to the mean for each asset class. Best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation are summarized as follows:

| Asset Class               | Target Allocation | Long-Term Expected Real Rate of Return |
|---------------------------|-------------------|--|
| Domestic Equity           | 47.0%             | 6.6%                                   |
| International Equity      | 20.0%             | 8.6%                                   |
| Fixed Income              | 25.0%             | 3.0%                                   |
| Real Estate               | 8.0%              | 6.9%                                   |
| Cash and Cash Equivalents | 0.0%              | 1.0%                                   |
| Total                     | <u>100.00%</u>    |  |

The actuarial valuation on which the total REHP OPEB liability is based was dated June 30, 2018. The Commonwealth calculated an allocated share of the REHP OPEB liability for each participating employer based upon their actual contributions made to the REHP. The State System's proportion of the collective net OPEB liability was 4.573% for the measurement date of June 30, 2018.

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**REHP (Continued)**

**Actuarial Assumptions and Other Inputs (Continued)**

The following presents the University's share of the REHP net OPEB liability at June 30, 2019, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (5.2% decreasing to 3.1%) or one percentage point higher (7.2% decreasing to 5.1%) than the current healthcare cost trend rates (6.2% decreasing to 4.1%).

| Sensitivity of the REHP Net OPEB<br>Liability to Changes in the Healthcare Cost Trend Rate |   |   |
|--|---|---|
|  | 1% Decrease<br>(5.2% decreasing<br>to 3.1%) | Healthcare Cost<br>Trend Rates (6.2%<br>decreasing to 4.1%) |
| 1% Increase<br>(7.2% decreasing<br>to 5.1%)  |   |   |
| 2019   | \$ 70,452,223                               | \$ 82,072,127   |
|  |   | \$ 96,515,492   |

The following presents the University's share of the REHP net OPEB liability at June 30, 2018, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (5.0% decreasing to 2.9%) or one percentage point higher (7.0% decreasing to 4.9%) than the healthcare cost trend rates used (6.0% decreasing to 3.9%).

| Sensitivity of the REHP Net OPEB<br>Liability to Changes in the Healthcare Cost Trend Rate |   |   |
|--|---|---|
|  | 1% Decrease<br>(5.0% decreasing<br>to 2.9%) | Healthcare Cost<br>Trend Rates (6.0%<br>decreasing to 3.9%) |
| 1% Increase<br>(7.0% decreasing<br>to 4.9%)  |   |   |
| 2018   | \$ 89,996,645                               | \$ 103,701,327  |
|  |   | \$ 124,216,791  |

The following presents the University's share of the REHP net OPEB liability at June 30, 2019, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (2.87%) or one percentage point higher (4.87%) than the current discount rate (3.87%).

| Sensitivity of the REHP Net OPEB<br>Net OPEB Liability to Changes in the Discount Rate |                      |                       |
|--|----------------------|-----------------------|
|  | 1% Decrease<br>2.87% | Current Rate<br>3.87% |
| 1% Increase<br>4.87%   |                      |                       |
| 2019   | \$ 94,026,822        | \$ 82,072,127         |
|  |                      | \$ 72,222,933         |

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**REHP (Continued)**

**Actuarial Assumptions and Other Inputs (Continued)**

The following presents the University's share of the REHP net OPEB liability at June 30, 2018, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (2.58%) or one percentage point higher (4.58%) than discount rate used (3.58%).

| Sensitivity of the REHP Net OPEB<br>Net OPEB Liability to Changes in the Discount Rate |                      |                       |                      |
|--|----------------------|-----------------------|----------------------|
|  | 1% Decrease<br>2.58% | Current Rate<br>3.58% | 1% Increase<br>4.58% |
| 2018   | \$ 121,504,283       | \$ 103,701,327        | \$ 91,893,401        |

**Fiduciary Net Position**

The REHP is reported in the Commonwealth's Comprehensive Annual Financial Report (CAFR) as a Pension (and Other Employee Benefit) Trust. The REHP is reported using the economic resources measurement focus and the accrual basis of accounting. The CAFR is an audited financial statement and is available at [www.budget.pa.us](http://www.budget.pa.us).

The assets of the REHP are managed by the Commonwealth's Treasury in an investment pool. The REHP investments are made based upon an interagency agreement, dated June 17, 2008, and the prudent investor standard set forth in the Commonwealth of Pennsylvania's amendment to fiscal code 72 P.S. §30.1, the principles of Prudent Investors Standards.

**Premium Assistance**

**Plan Description**

The Health Insurance Premium Assistance Program (Premium Assistance) is a governmental cost sharing, multiple-employer OPEB plan administered by the administrative staff of PSERS. The members eligible to participate in the program include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. The control and management of PSERS, including the investment of its assets, is vested in the Board of Trustees (PSERS Board). The Commonwealth's General Assembly has the authority to amend the benefit terms of PSERS by passing bills in the Senate and House of Representatives and sending them to the Governor for approval.

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**Premium Assistance (Continued)**

**Plan Description (Continued)**

Effective January 1, 2002, under the provisions of Act 9 of 2001, participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS Health Options Program. As of June 30, 2018, there were no assumed future benefit increases to participating eligible retirees. Plan members receiving benefits are not required to make contributions.

Employer contribution rates for Premium Assistance are established to provide reserves in the Health Insurance Account that are sufficient for the payment of Premium Assistance benefits for each succeeding year. The contribution policy is governed by applicable provisions of the Retirement Code. The contractually required employer contribution rate was 0.83% of covered payroll for the fiscal years ended June 30, 2019 and 2018. Per §8327 of the Code, the Commonwealth is required to contribute 50% of the contribution rate directly to PSERS on behalf of the State System, meaning that the amount that the State System actually contributed was 0.415% of covered payroll.

**Actuarial Assumptions and Other Inputs**

The total OPEB liability as of June 30, 2018, was determined by rolling forward the PSERS total OPEB liability as of June 30, 2017, to June 30, 2018, using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method was entry age normal, level percent of pay.
- Effective average salary growth of 5.0%, comprising 2.75% for inflation and 2.25% for real wage growth and for merit and seniority increases.
- Premium Assistance reimbursement benefits capped at \$1,200 per year.
- Assumed healthcare cost trends were applied to retirees with less than \$1,200 in premium assistance per year.
- Mortality rates were based on the RP-2014 Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale.
- Eligible retirees pre-age 65 are assumed to participate at 50%, while eligible retirees post-age 65 are assumed to participate at 70%.

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**Actuarial Assumptions and Other Inputs (Continued)**

The following assumptions were used to determine the contribution rate:

- The results of the actuarial valuation as of June 30, 2016, determined the employer contribution rate for fiscal year 2017/18.
- Cost method was developed using the amount necessary to assure solvency of Premium Assistance through the third fiscal year after the valuation date.
- Asset valuation method was market value.
- Participation rate assumed that 63% of eligible retirees will elect premium assistance.
- Mortality rates and retirement ages were based on the RP-2014 Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale.

The following assumptions were made with regard to the discount rate:

- The discount rate used to measure the total OPEB liability was 2.98% at June 30, 2018, and 3.13% at June 30, 2017.
- Under the plan's funding policy, contributions are structured for short-term funding of Premium Assistance. The funding policy sets contribution rates necessary to assure solvency of Premium Assistance through the third fiscal year after the actuarial valuation date.
- The Premium Assistance account is funded to establish reserves that are sufficient for the payment of Premium Assistance benefits for each succeeding year. Due to the short-term funding policy, the OPEB plan's fiduciary net position was not projected to be sufficient to meet projected future benefit payments; therefore, the plan is considered to be a pay-as-you-go plan. A discount rate of 2.98%, which represents the S&P 20-year Municipal Bond Rate at June 30, 2018, was applied to all projected benefit payments to measure the total OPEB liability.
- Investments consist primarily of short-term assets designed to protect the principal of the plan assets. The OPEB plan's policy with regard to the allocation of invested plan assets is established and may be amended by the PSERS Board. Under the program, as defined in the retirement code, employer contribution rates for Premium Assistance are established to provide reserves in the health insurance account that are sufficient for the payment of premium assistance benefits for each succeeding year. Following is the PSERS Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class, as of June 30, 2018.

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**Premium Assistance (Continued)**

**Actuarial Assumptions and Other Inputs (Continued)**

| Asset Class            | Target Allocation | Long-Term Expected Real Rate of Return |
|------------------------|-------------------|--|
| Cash                   | 5.9%              | 0.3%                                   |
| US Core Fixed Income   | 92.8%             | 1.2%                                   |
| Non-US Developed Fixed | 1.3%              | 0.4%                                   |
| Total                  | <u>100.00%</u>    |  |

The actuarial valuation on which the total Premium Assistance OPEB liability is based was dated June 30, 2017, and was rolled forward to June 30, 2018. An employer's proportion is calculated utilizing the employer's one-year reported covered payroll as a percentage of total one-year reported covered payroll. The State System's proportion of the collective net OPEB liability was 0.1836% for the measurement date of June 30, 2018.

The following presents the University's share of the Premium Assistance net OPEB liability at June 30, 2019, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (between 4% and 6.75%) or one percentage point higher (between 6% and 8.75%) than the current healthcare cost trend rates (between 5% and 7.75%).

**Sensitivity of the Premium Assistance Net OPEB Liability to Changes in the Healthcare Cost Trend Rate**

|      | Healthcare Cost<br>Trend Rates (Between<br>4% and 6.75%) | Healthcare Cost<br>Trend Rates (Between<br>5% and 7.75%) | Healthcare Cost<br>Trend Rates (Between<br>6% and 8.75%) |
|------|--|--|--|
| 2019 | \$ 581,816   | \$ 581,968   | \$ 582,120   |

The following presents the University's share of the Premium Assistance net OPEB liability at June 30, 2018, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (between 4% and 7%) or one percentage point higher (between 6% and 9%) than the healthcare cost trend rates used (between 5% and 8%).

**Sensitivity of the Premium Assistance Net OPEB Liability to Changes in the Healthcare Cost Trend Rate**

|      | Healthcare Cost<br>Trend Rates (Between<br>4% and 7%) | Healthcare Cost<br>Trend Rates (Between<br>5% and 8%) | Healthcare Cost<br>Trend Rates (Between<br>6% and 9%) |
|------|---|---|---|
| 2018 | \$ 532,486  | \$ 532,630  | \$ 532,774  |

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**NOTE 11 OTHER POSTRETIREMENT BENEFITS (CONTINUED)**

**Premium Assistance (Continued)**

**Actuarial Assumptions and Other Inputs (Continued)**

The following presents the University's share of the Premium Assistance net OPEB liability at June 30, 2019, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (1.98%) or one percentage point higher (3.98%) than the current discount rate (2.98%).

| Sensitivity of the Premium Assistance Net OPEB<br>Net OPEB Liability to Changes in the Discount Rate |                      |                       |                      |  |  |
|--|----------------------|-----------------------|----------------------|--|--|
|  | 1% Decrease<br>1.98% | Current Rate<br>2.98% | 1% Increase<br>3.98% |  |  |
| 2019   | \$ 661,783           | \$ 581,968            | \$ 515,683           |  |  |

The following presents the University's share of the Premium Assistance net OPEB liability at June 30, 2018, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (2.13%) or one percentage point higher (4.13%) than the discount rate used (3.13%).

| Sensitivity of the Premium Assistance Net OPEB<br>Net OPEB Liability to Changes in the Discount Rate |                      |                       |                      |  |  |
|--|----------------------|-----------------------|----------------------|--|--|
|  | 1% Decrease<br>2.13% | Current Rate<br>3.13% | 1% Increase<br>4.13% |  |  |
| 2018   | \$ 605,379           | \$ 532,630            | \$ 472,150           |  |  |

**Fiduciary Net Position**

For purposes of measuring the net OPEB liability, deferred outflows of resources, and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the PSERS, and additions to and deductions from PSERS' fiduciary net position, have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. Additional plan information can be found in the PSERS Comprehensive Annual Financial Report at [www.psers.pa.gov](http://www.psers.pa.gov).

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**NOTE 12 PENSION BENEFITS**

Employees of the University enroll in one of three available retirement plans immediately upon employment: the Commonwealth of Pennsylvania State Employees' Retirement System (SERS), the Public School Employees' Retirement System (PSERS), or the Alternative Retirement Plan (ARP).

Following is the total of the University's pension liabilities, deferred outflows and inflows of resources related to pensions, and the pension expense for the fiscal years ended June 30, 2019 and 2018.

|   | SERS           |               | PSERS         |               | ARP          |              | Total          |               |
|---|----------------|---------------|---------------|---------------|--------------|--------------|----------------|---------------|
|   | 2019           | 2018          | 2019          | 2018          | 2019         | 2018         | 2019           | 2018          |
| Net Pension Liabilities   | \$ 103,931,367 | \$ 82,513,710 | \$ 13,262,986 | \$ 12,895,413 | \$ -         | \$ -         | \$ 117,194,353 | \$ 95,409,123 |
| <b>Deferred Outflows of Resources:</b>  |                |               |               |               |              |              |                |               |
| Difference Between Expected and Actual Experience   | 1,559,653      | 1,395,137     | 106,691       | 134,516       | -            | -            | 1,666,344      | 1,529,653     |
| Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments | 10,111,910     | -             | 65,008        | 298,877       | -            | -            | 10,176,918     | 298,877       |
| Changes in Assumptions  | 2,768,986      | 4,131,121     | 247,241       | 350,348       | -            | -            | 3,016,227      | 4,481,469     |
| Difference Between Employer Contributions and Proportionate Share of Contributions          | -              | -             | 52,359        | 73,004        | -            | -            | 52,359         | 73,004        |
| Changes in Proportion   | 1,490,656      | 1,972,674     | 226,324       | 230,970       | -            | -            | 1,716,980      | 2,203,644     |
| Contributions After the Measurement Date  | 6,053,674      | 5,649,380     | 1,323,062     | 1,185,735     | -            | -            | 7,376,736      | 6,835,115     |
| Total Deferred Outflows of Resources  | \$ 21,984,879  | \$ 13,148,312 | \$ 2,020,685  | \$ 2,273,450  | \$ -         | \$ -         | \$ 24,005,564  | \$ 15,421,762 |
| <b>Deferred Inflows of Resources:</b>   |                |               |               |               |              |              |                |               |
| Difference Between Expected and Actual Experience   | \$ 1,126,201   | \$ 1,566,734  | \$ 205,257    | \$ 77,855     | \$ -         | \$ -         | \$ 1,331,458   | \$ 1,644,589  |
| Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments | -              | 3,280,701     | -             | -             | -            | -            | -              | 3,280,701     |
| Difference Between Employer Contributions and Proportionate Share of Contributions          | 555,161        | 476,542       | -             | -             | -            | -            | 555,161        | 476,542       |
| Changes in Proportion   | 822,020        | 1,293,736     | 140,098       | 186,996       | -            | -            | 962,118        | 1,480,732     |
| Total Deferred Inflows of Resources   | \$ 2,503,382   | \$ 6,617,713  | \$ 345,355    | \$ 264,851    | \$ -         | \$ -         | \$ 2,848,737   | \$ 6,882,564  |
| Pension Expense   | \$ 18,807,242  | \$ 15,813,123 | \$ 3,484,327  | \$ 3,553,232  | \$ 8,264,497 | \$ 7,964,838 | \$ 30,556,066  | \$ 27,331,193 |
| Contributions Recognized by Pension Plans   | \$ 10,340,482  | \$ 9,650,919  | \$ 1,323,062  | \$ 1,185,735  | N/A          | N/A          | \$ 11,663,544  | \$ 10,836,654 |

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

The University will recognize the \$6,053,674 reported as 2019 SERS deferred outflows of resources resulting from pension contributions after the measurement date, and the \$1,323,062 reported as 2019 PSERS deferred outflows of resources resulting from pension contributions after the measurement date, as reductions of the respective net pension liabilities in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows.

| Fiscal Year Ending June 30, | Amortization         |                   |
|-----------------------------|----------------------|-------------------|
|                             | SERS                 | PSERS             |
| 2020                        | \$ 5,052,056         | \$ 381,109        |
| 2021                        | 2,826,243            | 143,528           |
| 2022                        | 1,860,955            | (124,326)         |
| 2023                        | 3,666,025            | (48,043)          |
| 2024                        | 22,544               | -                 |
| Total                       | <u>\$ 13,427,823</u> | <u>\$ 352,268</u> |

**SERS**

*Plan Description*

SERS is a governmental cost-sharing multiple-employer defined benefit plan that provides retirement, death, and disability benefits to employees of Pennsylvania state government and certain independent agencies. SERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund. Membership in SERS is mandatory for most state employees. Members and employees of the General Assembly, certain elected or appointed officials in the executive branch, department heads, and certain employees in the field of education are not required, but are given the option, to participate. SERS issues a publicly available annual financial report that includes financial statements and required supplementary information for the plan. A copy of the report may be obtained from the SERS website at [www.sers.state.pa.us](http://www.sers.state.pa.us).

Membership in SERS is mandatory for most state employees. Members and employees of the General Assembly, certain elected or appointed officials in the executive branch, department heads, and certain employees in the field of education are not required, but are given the option, to participate.

*Benefits Provided*

SERS provides retirement, death, and disability benefits. Article II of the Commonwealth's Constitution assigns the authority to establish and amend the benefit provision of the plan to the General Assembly. Cost of Living Adjustments (COLA) are provided ad hoc at the discretion of the General Assembly.

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**SERS (Continued)**

*Benefits Provided (Continued)*

Employees who were hired prior to January 1, 2011, and retire at age 60 with three years of service, or with 35 years of service if under age 60, are entitled to a normal annual retirement benefit; members of the General Assembly and certain employees classified in hazardous duty positions can retire with full benefits at age 50 with at least three years of service. Act 120 of 2010 (Act 120) preserved all benefits in place for members, but mandated a number of benefit reductions for new members effective January 1, 2011. The benefit reduction included a new class of membership that accrues benefits at 2% of members' final average salary instead of the previous 2.5%. The new vesting period changed from 5 to 10 years of credited service, and the option to withdraw lump sum accumulated deductions was eliminated. The new normal retirement age is 65 for most employees and 55 for members of the General Assembly and certain employees classified in hazardous duty positions. Act 2017-5 preserved all benefits in place for members, but fundamentally changed retirement options for new hires beginning January 1, 2019: most employees who first become SERS members on or after January 1, 2019, must choose from one of two new defined benefit/defined contribution hybrid options or a straight 401(a) defined contribution option.

According to the State Employees' Retirement Code (SERC), all obligations of SERS will be assumed by the Commonwealth should SERS terminate.

*Contributions*

The contribution rate for both active members and the University depends upon when the active member was hired and what benefits class was selected. Section 5507 of the SERC (71 Pa. C.S. §5507) requires the Commonwealth and other employers whose employees are SERS members to make contributions to the fund on behalf of all active members and annuitants necessary to fund the liabilities and provide the annuity reserves required to pay benefits. SERS funding policy, as set by the SERS board, provides for periodic active member contributions at statutory rates. The SERS funding policy also provides for periodic employer contributions at actuarially determined rates based on SERS' funding valuation, expressed as a percentage of annual retirement covered payroll, such that the employer contributions, along with employee contributions and an actuarially determined rate of investment return, are adequate to accumulate assets to pay benefits when due. In fiscal year 2017/18, the Commonwealth paid the full actuarially required rate after being collared in previous years due to Act 120.

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**SERS (Continued)**

*Contributions (Continued)*

For the SERS defined benefit plan, the University's actuarially determined contribution rate for most active members was 34.63% of active members' annual covered payroll at June 30, 2019, with less common rates ranging between 23.94% and 27.71%, depending upon the defined benefit plan chosen by the employee. For the SERS defined benefit/defined contribution hybrid plan, the University's actuarially determined contribution rate was either 16.17% or 16.42% of annual covered payroll, depending upon the hybrid plan chosen by the employee. In addition, the University was required to contribute to the defined benefit plan 14.89% of the annual covered payroll of employees who selected the straight 401(a) defined contribution plan. The University's contributions to SERS for the years ended June 30, 2019, 2018, and 2017, were approximately \$10,340,000, 9,651,000, and \$8,147,000, respectively, equal to the required contractual contribution.

The contribution rate of most active members who participate in the SERS defined benefit plan was 6.25% of gross salary, with less common rates ranging between 5% and 9.3% of salary, depending upon when the member was hired and what class of membership was elected. Defined benefit contribution rates for active members who participate in the defined benefit/defined contribution hybrid plan were either 4.0% or 5.0% of gross salary, depending upon what class of membership was elected.

For the SERS defined contribution plan, the University contributed at actuarially determined rates of between 2.0% and 3.5% of active members' annual covered payroll at June 30, 2019, depending upon the plan chosen by the employee. The University recognized \$748 in SERS defined contribution pension expense for the year ended June 30, 2019, the first year of the plan's implementation. The vesting period for employer contributions to the defined contribution plan, both for members who participate in the straight 401(a) defined contribution plan and those who participate in one of the defined benefit/defined contribution hybrid plans, is three years. Once money is contributed to the plan, it cannot be removed from the plan, except for making distribution payments to participants. Forfeitures of unvested employer contributions and earnings are invested in the PA Treasury short-term investment fund. The funds are forfeited to the employee's most recent employer and used to offset future contributions to the plan and correct funding discrepancies. Forfeitures seized under the Pension Forfeiture Act are used for administrative expenses of the plan.

The contribution rate to the defined contribution plan for active members who participate in the SERS defined benefit/defined contribution hybrid plan was either 3.25% or 3.5% of gross salary (in addition to the required contributions to the defined benefit plan), depending upon what class of membership was elected. The contribution rate to the defined contribution plan for active members who participate in the straight 401(a) defined contribution plan was 7.5% of gross salary.

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**SERS (Continued)**

*Actuarial Methods and Assumptions*

Every five years, SERS is required to conduct an actuarial experience study to determine whether the assumptions used in its annual actuarial valuations remain accurate based on current and anticipated demographic trends and economic conditions. The 18th Investigation of Actuarial Experience study for the period 2011–2015 was released in March 2016. The actuary, under oversight of the SERS Board, reviewed economic assumptions (such as the assumed future investment returns and salary increases) as well as demographic assumptions (such as employee turnover, retirement, disability, and death rates). Some assumption adjustments increased projected cost and some decreased it, but the overall result was a slight increase to the net pension liability. The SERS Board adopted the actuarial assumptions set forth in the *18th Investigation of Actuarial Experience* at its March 2016 meeting. In addition, SERS reviews its investment return assumption in light of economic conditions every year. At its April 2017 meeting, the SERS Board approved a reduction in the assumed investment rate of return from 7.5% to 7.25%. The next SERS review occurred in summer 2019 and will be used for its 2019 annual valuation.

The following methods and assumptions were used in the actuarial valuation for the December 31, 2018, measurement date.

- Entry age actuarial cost method.
- Investments amortized on a straight-line, closed-period basis over five years; assumption changes and noninvestment gains/losses amortized over the average expected remaining service lives of all employees that are provided benefits.
- Inflation of 2.60%.
- Investment return of 7.25%, net of manager fees and including inflation.
- Salary increases based on an effective average of 5.60%, with a range of 3.70% to 8.90%, including inflation.
- Asset valuation using fair (market) value.
- Mortality rates based on the projected RP-2000 Mortality Tables, adjusted for actual plan experience and future improvement.
- No cost of living adjustments.

The long-term expected real rate of return on pension plan investments was determined using a building-block method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in SERS' current and target asset allocation as of December 31, 2018 is summarized below:

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**SERS (Continued)**

*Actuarial Methods and Assumptions (Continued)*

| Asset Class             | Target Allocation | Long-Term Expected Real Rate of Return |
|-------------------------|-------------------|--|
| Alternative Investments | 16.00 %           | 7.25 %                                 |
| Global Public Equity    | 48.00             | 5.15                                   |
| Real Assets             | 12.00             | 5.26                                   |
| Diversifying Assets     | 10.00             | 4.44                                   |
| Fixed Income            | 11.00             | 1.26                                   |
| Liquidity Reserve       | 3.00              | -                                      |
| Total                   | <u>100.00 %</u>   |  |

The discount rate used to measure the total SERS pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the rates applicable for each member and that employer contributions will be made based on rates determined by the actuary. Based on those assumptions, SERS' fiduciary net position was projected to be available to make all projected future benefit payments of current and nonactive SERS members. Therefore, the long-term expected rate of return on SERS' investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the University's proportionate share of the SERS net pension liability at June 30, 2019 and 2018, calculated using the discount rate of 7.25%, as well as what the SERS net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate.

**Sensitivity of the West Chester University's Proportionate Share  
of the SERS Net Pension Liability to Change in the Discount Rate**

|      | 1% Decrease<br>6.25% | Current Rate<br>7.25% | 1% Increase<br>8.25% |
|------|----------------------|-----------------------|----------------------|
| 2019 | \$ 127,619,236       | \$ 103,931,367        | \$ 83,632,162        |
| 2018 | 1% Decrease<br>6.25% | Current Rate<br>7.25% | 1% Increase<br>8.25% |
|      | \$ 104,735,631       | \$ 82,513,710         | \$ 63,478,060        |

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**SERS (Continued)**

*Fiduciary Net Position*

The fiduciary net positions of SERS, as well as additions to and deductions from SERS fiduciary net positions, have been determined on the same basis as they are reported in the SERS financial statements, which can be found at [www.sers.state.pa.us](http://www.sers.state.pa.us).

*Proportionate Share*

At June 30, 2019, the amount recognized as the University's proportionate share of the SERS net pension liability was approximately \$103,931,000. SERS measured the net pension liability as of December 31, 2018. At June 30, 2018, the amount recognized as the University's proportionate share of the SERS net pension liability, measured at December 31, 2017, was \$82,514,000.

The allocation percentage assigned to each participating employer is based on a projected-contribution method. For the allocation of the 2018 amounts, this methodology applies the most recently calculated contribution rates for Commonwealth fiscal year 2019-20 from the December 31, 2018, funding valuation to the expected funding payroll. For the allocation of the 2017 amounts, this methodology applies the contribution rates for fiscal year 2018-19 from the December 31, 2017, funding valuation to the expected funding payroll. At the December 31, 2018 measurement date, the University's proportion was 4.897%, a decrease of .009% from its proportion calculated as of the December 31, 2017 measurement date.

**PSERS**

*Plan Description*

PSERS is a governmental cost-sharing multiple-employer defined benefit pension plan that provides retirement, disability, and death benefits to public school employees of the Commonwealth. The members eligible to participate in PSERS include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. The Public School Employees' Retirement Code (Act No. 96 of October 2, 1975, as amended) (24 Pa. C.S. §§8101–9102) (the Code) is the authority by which PSERS benefits provisions and contribution requirements are established and may be amended. The Code requires contributions by active members, the employer (University), and the Commonwealth of Pennsylvania. PSERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund. PSERS issues a comprehensive annual financial report that includes financial statements and required supplementary information for the plan. A copy of the report may be obtained from the PSERS website at [www.psers.state.pa.us](http://www.psers.state.pa.us).

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**PSERS (Continued)**

*Benefits Provided*

Members who joined prior to July 1, 2011, are eligible for monthly retirement benefits upon reaching age 62 with at least one year of credited service, age 60 with 30 or more years of credited service, or any age with 35 or more years of service. Act 120 preserved the benefits of members who joined prior to July 1, 2011, and introduced benefit reductions for individuals who become new members on or after July 1, 2011, by creating two new membership classes: Class T-E and Class T-F. To qualify for normal retirement, Class T-E and Class T-F members must complete a minimum of 35 years of service with a combination of age and service that totals 92 or greater, or they must work until age 65 with a minimum of three years of service.

Depending upon membership class, benefits are generally 2% or 2.5% of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service. Members who joined prior to July 1, 2011, vest after completion of five years of service and may elect early retirement benefits. Class T-E and Class T-F members vest after completion of 10 years of service.

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to 2% or 2.5%, depending upon membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members) or has at least five years of credited service (10 years for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.

*Member Contributions*

Active members who joined PSERS prior to July 22, 1983, contribute at 5.25% (Class T-C members) or at 6.50% (Class T-D members) of the member's qualifying compensation. Members who joined PSERS on or after July 22, 1983, and who were active or inactive as of July 1, 2001, contribute at 6.25% (Class T-C) or at 7.5% (Class T-D) of the member's qualifying compensation. Members who joined PSERS after June 30, 2001, and before July 1, 2011, contribute at 7.5% (Class T-D). For these hires and for members who elected Class T-D, the 7.5% contribution rate began with service rendered on or after January 1, 2002. Members who joined PSERS after June 30, 2011, contribute at the rate of 7.5% (Class T-E) or 10.3% (Class T-F) of their qualifying compensation. Class T-E and Class T-F members are subject to a "shared risk" provision in Act 120 that could cause the rate in future years to fluctuate between 7.5% and 9.5% for Class T-E and 10.3% and 12.3% for Class T-F.

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**PSERS (Continued)**

*Employer Contributions*

The University's contractually required contribution rate for PSERS for fiscal year ended June 30, 2019, was 32.60% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Per §8327 of the Code, the Commonwealth is required to contribute 50% of the contribution rate directly to PSERS on behalf of the University, meaning that the amount that the University actually contributed was 16.30% of covered payroll. The University's contribution to PSERS for the year ending June 30, 2019, June 30, 2018 and June 30, 2017 was approximately \$1,323,000, \$1,186,000 and \$1,025,000, respectively, equal to the required contractual contribution.

*Actuarial Assumptions*

The total PSERS pension liability as of June 30, 2018, was determined by rolling forward PSERS' total pension liability as of the June 30, 2017, actuarial valuation to June 30, 2018, using the following actuarial assumptions, applied to all periods included in the measurement.

- Actuarial cost method is entry age normal, level percent of pay.
- Investment return of 7.25%, with 2.75% inflation.
- Salary increases based on an effective average of 5.0%, which comprises a 2.75% allowance for inflation and 2.25% for real wage growth and merit and seniority increases.
- Mortality rates based on the RP-2014 Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

PSERS' policy in regard to the allocation of invested plan assets is established and may be amended by the PSERS board of trustees. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**PSERS (Continued)**

*Actuarial Assumptions (Continued)*

Following is the PSERS board of trustees' adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2018 and June 30, 2017.

| <u>Asset Class</u>      | <u>2018</u>       |  |
|-------------------------|-------------------|--|
|                         | Target Allocation | Long-Term Expected Real Rate of Return |
| Global Public Equity    | 20.00 %           | 5.2 %                                  |
| Fixed Income            | 36.00             | 2.2                                    |
| Commodities             | 8.00              | 3.2                                    |
| Absolute Return         | 10.00             | 3.5                                    |
| Risk Parity             | 10.00             | 3.9                                    |
| Infrastructure/MLPs     | 8.00              | 5.2                                    |
| Real Estate             | 10.00             | 4.2                                    |
| Alternative Investments | 15.00             | 6.7                                    |
| Cash                    | 3.00              | 0.4                                    |
| Financing (LIBOR)       | (20.00)           | 0.9                                    |
| <b>Total</b>            | <b>100.00 %</b>   |  |

| <u>Asset Class</u>      | <u>2017</u>       |  |
|-------------------------|-------------------|--|
|                         | Target Allocation | Long-Term Expected Real Rate of Return |
| Global Public Equity    | 20.00 %           | 5.1 %                                  |
| Fixed Income            | 36.00             | 2.6                                    |
| Commodities             | 8.00              | 3.0                                    |
| Absolute Return         | 10.00             | 3.4                                    |
| Risk Parity             | 10.00             | 3.8                                    |
| Infrastructure/MLPs     | 8.00              | 4.8                                    |
| Real Estate             | 10.00             | 3.6                                    |
| Alternative Investments | 15.00             | 6.2                                    |
| Cash                    | 3.00              | 0.6                                    |
| Financing (LIBOR)       | (20.00)           | 1.1                                    |
| <b>Total</b>            | <b>100.00 %</b>   |  |

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**PSERS (Continued)**

*Actuarial Assumptions (Continued)*

The discount rate used to measure the total PSERS pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, PSERS' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on PSERS' investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the University's proportionate share of the PSERS net pension liability calculated using the discount rate of 7.25% as of June 30, 2019 and 2018, as well as what the PSERS net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.25) or one percentage point higher (8.25) than the current rate.

Sensitivity of the West Chester University's Proportionate Share  
of the PSERS Net Pension Liability to Change in the Discount Rate

|      | 1% Decrease<br>6.25% | Current Rate<br>7.25% | 1% Increase<br>8.25% |
|------|----------------------|-----------------------|----------------------|
| 2019 | \$ 16,440,402        | \$ 13,262,986         | \$ 10,576,289        |
| 2018 | 1% Decrease<br>6.25% | Current Rate<br>7.25% | 1% Increase<br>8.25% |
|      | \$ 15,873,229        | \$ 12,895,413         | \$ 10,381,411        |

*Fiduciary Net Position*

For purposes of measuring the net pension liability, deferred outflows of resources, and deferred inflows of resources related to pensions and pension expense, the fiduciary net position of PSERS and additions to or deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported in the PSERS's financial statements. For this purpose, benefit payments, including refunds of employee contributions, are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. Detailed information about PSERS' fiduciary net position is available in the PSERS Comprehensive Annual Financial Report, which can be found at [www.psers.state.pa.us](http://www.psers.state.pa.us).

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**NOTE 12 PENSION BENEFITS (CONTINUED)**

**PSERS (Continued)**

*Proportionate Share*

At June 30, 2019, the amount recognized as the University's proportionate share of the PSERS net pension liability, plus the related PSERS pension support provided by the Commonwealth, is as follows.

|  | <u>2019</u>          | <u>2018</u>          |
|--|----------------------|----------------------|
| Total PSERS Net Pension Liability Associated with the University                                     | \$ 26,525,972        | \$ 25,790,826        |
| Commonwealth's Proportionate Share of the PSERS Net Pension Liability Associated with the University | <u>(13,262,986)</u>  | <u>(12,895,413)</u>  |
| University's Proportionate Share of the PSERS Net Pension Liability                                  | <u>\$ 13,262,986</u> | <u>\$ 12,895,413</u> |

PSERS measured the 2019 and 2018 net pension liabilities as of June 30, 2018 and 2017, respectively. PSERS calculated the employer's proportion of the net pension liability using the employer's one-year reported covered payroll in relation to all participating employers' one-year reported covered payroll. At June 30, 2018, the University's proportion was .1836%, an increase of .0025% from its proportion calculated as of June 30, 2017.

**ARP**

The ARP is a defined contribution plan, benefits depend upon amounts contributed to the plan plus investment earnings. Act 188 empowers the board to establish and amend benefit provisions. The State Employees' Retirement Code establishes the employer contribution rate for the ARP, while the board establishes the employee contribution rates. Active members contribute at a rate of 5% of their qualifying compensation. The University contribution rate on June 30, 2019 and 2018 was 9.29% of qualifying compensation. The contributions to the ARP for the years ended June 30, 2019 and 2018 were approximately \$8,264,497 and \$7,964,838, respectively, from the University and \$4,448,061 and \$4,286,676, respectively, from active members. No liability is recognized for the ARP.

**NOTE 13 WORKERS' COMPENSATION**

The University participates in the State System's self-insured workers' compensation plan. For claims occurring on or after July 1, 1995, the University must pay up to \$200,000. Claims in excess of the self-insurance limits are funded through the Workers' Compensation Collective Reserve Fund (Reserve Fund), to which all universities of the State System contribute amounts as determined by an independent actuarial study. Based on updated actuarial studies, the University received refunds of \$44,666 and \$54,007 to the Reserve Fund in 2019 and 2018, respectively.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
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**NOTE 13 WORKERS' COMPENSATION (CONTINUED)**

For the years ended June 30, 2019 and 2018, the aggregate liability for claims under the self-insurance limit was \$1,183,704 and \$1,103,227, respectively. Changes in the workers' compensation claims liability amount in fiscal years 2019 and 2018 follow:

|  | 2019                | 2018                |
|--|---------------------|---------------------|
| Balance - July 1                             | \$ 1,103,227        | \$ 1,162,673        |
| Current Year Claims and Changes in Estimates | 125,143             | (5,439)             |
| Payments                                     | (44,666)            | (54,007)            |
| Balance - June 30                            | <u>\$ 1,183,704</u> | <u>\$ 1,103,227</u> |

**NOTE 14 COMMITMENTS, CONTINGENCIES, AND CONCENTRATIONS**

Authorized expenditures for ongoing construction projects at June 30, 2019 and 2018 were approximately \$104,428,965 and \$7,758,000, respectively. The large increase in fiscal 2018-19 was due to the construction of The Sciences & Engineering Center and The Commons (SECC) project.

The nature of the educational industry is such that, from time-to-time, the University is exposed to various risks of loss related to torts; alleged negligence; acts of discrimination; breach of contract; labor disputes; disagreements arising from the interpretation of laws or regulations; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. While some of these claims may be for substantial amounts, they are not unusual in the ordinary course of providing educational services in a higher education system.

The University is self-insured for workers' compensation up to stated limits (Note 13). For all other risks of loss, the University pays annual premiums to the Commonwealth to participate in its risk management program. The University does not participate in any public entity risk pools, and does not retain risk related to any aforementioned exposure, except for those amounts incurred relative to policy deductibles that are not significant. The University has not reduced significantly any of its insurance coverage from the prior year. Settled claims have not significantly exceeded the University's insurance coverage in any of the past three years. It is not expected that the resolution of any outstanding claims and litigation will have a material adverse effect on the accompanying financial statements.

Under the terms of federal grants, periodic audits are required and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. The University's management believes disallowances, if any, will be immaterial.

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**NOTE 14 COMMITMENTS, CONTINGENCIES, AND CONCENTRATIONS (CONTINUED)**

**Cheyney University Loan Forgiveness**

On August 22, 2017, the Board of Governors (Board) approved a motion to forgive \$34.4 million in loans made to Cheyney University of Pennsylvania (Cheyney University or Cheyney) from the other 13 State System universities and the Office of the Chancellor, provided that Cheyney meets certain conditions that hold Cheyney accountable for operating within available financial resources. The plan states that one-third will be forgiven if Cheyney reduces \$7.5 million of annual expenses from its fiscal year 2017/18 current operations and maintains a balanced budget of revenues greater than or equal to annual expenses in fiscal year 2018/19, one-third will be forgiven when Cheyney maintains a balanced budget of revenues greater than or equal to annual expenses in fiscal year 2019/20, and the remaining third will be forgiven when Cheyney maintains a balanced budget of revenues greater than or equal to annual expenses in fiscal year 2020/21. While the Board's loan forgiveness plan for Cheyney University remains in effect, the Board has not yet made a determination regarding the first installment of debt forgiveness.

Cheyney University has been borrowing the funds under a line-of-credit arrangement from the State System's pooled investment account since fiscal year 2013/14. The loans have been reported only at the consolidated State System financial statements level, as a reduction of the pooled investment account, since the expectation had been that Cheyney would repay the loans and the individual universities would not be affected. The University will record its share of the expense and reduction of the pooled investments account only as the Board determines that loan forgiveness conditions are met. An allocation of the loan forgiveness to each of the universities has not been finalized, and the University's share of the liability is unknown.

Information regarding Cheyney's financial condition and other factors that may affect Cheyney's ability to meet the loan forgiveness conditions are described in the State System's consolidated financial statements, which are available at the State System's website, <http://www.passhe.edu/inside/anf/accounting/Pages/Financial-Statements.aspx>, and in Cheyney University's financial statements, which are available by contacting the university at 1837 University Circle, Cheyney, PA, 19319.

**NOTE 15 RATINGS ACTIONS**

The State System's outstanding bonds are assigned an Aa3 rating from Moody's Investors Service, Inc. In August 2019, Moody's maintained the State System's bond rating at Aa3 and the outlook for the rating at stable. In August 2019, Fitch Ratings affirmed the State System's rating of A+ with an outlook of stable.

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**NOTE 16 GROUND LEASE**

University Student Housing, LLC (USH), a subsidiary of the Foundation, constructed, through tax-exempt bond financing, two student housing facilities on the University's North and South campuses on land owned by the Commonwealth under the custody and control of the University. In August 2003, the University entered into a ground lease agreement with USH to lease the land on which the housing facilities were to be constructed. The lease agreement expires in August 2045 or 2035 if the related bond financings are satisfied by USH. Ownership to the facilities constructed on the land transfers to the University at the end of the lease term.

The agreement calls for an annual base rent of \$50,000, commencing August 2004, with annual increases of 3%, and a system fee payment based upon revenues of the facility as defined in the agreement. The University has subordinated its rights to base and percentage rent payments to any payments due by USH on their related bond financing. Any unpaid amounts accrue interest at prevailing prime rates.

USH constructed, through tax-exempt bond financing, two student housing buildings, Allegheny and Brandywine, to replace the University's dormitory-style student housing on land owned by the Commonwealth under the custody and control of the University. In March 2008, the University entered into a second ground lease agreement with USH to lease the land on which the buildings were to be constructed. The lease agreement commenced on July 1, 2009 and expires on July 1, 2053 or 2043 if the related bond financings are satisfied by USH. Ownership to the facilities constructed on the land transfers to the University at the end of the lease term. The agreement calls for annual base rent of \$7,058, with annual increases of 3%, and a system fee payment based upon revenues of the facility as defined in the agreement.

USH constructed, through tax-exempt bond financing, new student housing buildings, East Village Expansion, on land owned by the Commonwealth under the custody and control of the University. In July 2012, the University entered into a third ground lease agreement with USH to lease the land on which the buildings were to be constructed. The lease agreement commenced on July 1, 2012 and expires on June 30, 2047. Ownership to the facility constructed on the land transfers to the University at the end of the lease term. The agreement calls for annual base rent of \$30,650, with annual increases of 1% with the lease year beginning on July 1, 2014 and ending with the lease year that begins on July 1, 2018. Thereafter, base rent shall increase by 2% each lease year beginning on July 1, 2019 through the lease year ending on June 30, 2023, and shall increase by 3% for each subsequent lease year for the duration of the term. The agreement also calls for a system fee payment based upon revenues of the facility as defined in the agreement.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
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**NOTE 16 GROUND LEASE (CONTINUED)**

USH constructed, through tax-exempt bond financing, a new student housing building, Commonwealth Hall, to replace the University's dormitory-style student housing on land owned by the Commonwealth under the custody and control of the University. In February 2013, the University entered into a fourth ground lease agreement with USH to lease the land on which the building was to be constructed. The lease agreement commenced on July 1, 2014 and expires on June 30, 2063. Ownership to the facility constructed on the land transfers to the University at the end of the lease term. The agreement calls for annual base rent of \$10,000, with annual increases of 1% with the lease year beginning on July 1, 2015 and ending with the lease year that begins on July 1, 2019. Thereafter, base rent shall increase by 2% each lease year beginning on July 1, 2020 through the lease year ending on June 30, 2025, and shall increase by 3% for each subsequent lease year for the duration of the term. The agreement also calls for a system fee payment based upon revenues of the facility as defined in the agreement.

The University has subordinated its rights to base and percentage rent payments to any payments due by USH on their related bond financing. Any unpaid amounts accrue interest at prevailing prime rates.

At June 30, 2019, future minimum lease payments due under the ground leases are as follows:

| <u>Year Ending June 30,</u> | <u>2003 Lease</u> | <u>2008 Lease</u> | <u>2013 Lease</u> | <u>2014 Lease</u> |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| 2020                        | \$ 77,898         | \$ 9,485          | \$ 32,858         | \$ 10,510         |
| 2021                        | 80,235            | 9,770             | 33,515            | 10,720            |
| 2022                        | 82,642            | 10,063            | 34,185            | 10,935            |
| 2023                        | 85,122            | 10,365            | 34,869            | 11,153            |
| 2024                        | 87,675            | 10,676            | 35,915            | 11,376            |
| Thereafter                  | 1,167,033         | 276,188           | 1,200,510         | 838,207           |

USH subleases 27,740 square feet of ground floor space in Allegheny and Brandywine to the University for \$20 per year. The University reports fair value rent expense of \$1,292,564 and \$1,254,942 for the years ended June 30, 2019 and 2018, respectively. The University is responsible for leasehold improvements. The lease term is 29.5 years.

**NOTE 17 SUBSEQUENT EVENTS**

In August 2019, Cheyney University submitted payment of \$1.3 million to West Chester University. This was partial payment of the \$3.1 million that was owed as of June 30, 2019. We anticipate the payment of the balance owed of \$1.8 million in fiscal year 2019-20.

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**NOTE 17 SUBSEQUENT EVENTS (CONTINUED)**

In August 2019 the American Federation of State, County and Municipal Employees (AFSCME) signed a four-year contract with the Commonwealth, the provisions of which apply to State System employees who are represented by AFSCME. The terms of the agreement provide for successive base salary increases in each of the next four fiscal years, as well as for successive increases in the employer contributions to the Pennsylvania Employees Benefit Trust Fund (PEBTF) over three fiscal years.

In September 2019 an agreement in principle was reached for the faculty contract with APSCUF. The terms of the prior contracts remain in effect until a successor agreement is achieved.

In September 2019, the Pennsylvania Higher Educational Facilities Authority (PHEFA) issued Series AW tax exempt revenue bonds in the amount of \$84,980,000. The University participated in the issuance of the AW revenue bonds receiving net proceeds of \$12.9 million to reimburse the acquisition of parking structures from the Borough of West Chester, as well as to current refund portions of Series AJ and Series AK revenue bonds. West Chester University's Recreation Center was partially financed with the AJ bond issue. As a result of this refinancing, the university realized total present value savings of approximately \$0.5 million. In connection with the bond issuance, the State System entered into a loan agreement with PHEFA under which the State System pledged its full faith and credit for repayment of bonds.

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**State System Plan OPEB Liability**

*Determined as of June 30 measurement dates*

|  | <b>Fiscal Year Ending<br/>June 30, 2019</b> | <b>Fiscal Year Ending<br/>June 30, 2018</b> |
|--|---|---|
| <b>Changes in the System Plan Total OPEB Liability</b> |   |   |
| Total OPEB Liability-Beginning Balance                 | \$ 223,456,885                              | \$ 228,535,418                              |
| Service Cost   | 6,483,772                                   | 2,492,638                                   |
| Interest   | 7,078,627                                   | 2,021,354                                   |
| Changes of Benefit Terms                               | (155,864)                                   | -   |
| Differences Between Expected<br>and Actual Experience  | (26,908,772)                                | -   |
| Changes of Assumptions                                 | (1,766,501)                                 | (7,339,152)                                 |
| Benefit Payments                                       | (1,106,355)                                 | (2,253,373)                                 |
| Net Changes  | (16,375,093)                                | (5,078,533)                                 |
| Total OPEB Liability-Ending Balance                    | <u>\$ 207,081,792</u>                       | <u>\$ 223,456,885</u>                       |
| Covered Employee Payroll                               | \$ 91,811,380                               | 90,642,026                                  |
| OPEB Liability as a Percent of Covered Payroll         | 225.55%                                     | 246.53%                                     |

Note to Schedule: The System Plan has no assets accumulated in a trust in which the employer contributions are irrevocable, are dedicated to providing OPEB to plan members, or are legally protected from creditors.

**Schedule of Proportionate Share of REHP Net OPEB Liability**

*Determined as of June 30 REHP measurement dates*

| Fiscal Year | University's<br>Proportion | University's Proportionate<br>Share | University's Covered-<br>employee payroll | University's<br>Proportionate Share<br>of Net OPEB<br>Liability as a<br>Percentage of<br>Covered-Employee<br>Payroll | REHP's Fiduciary<br>Net Position as a<br>Percentage of Total<br>OPEB Liability |
|-------------|----------------------------|-------------------------------------|---|--|--|
| 2017/18     | 4.374%                     | \$103,701,326                       | \$14,137,854                              | 733.5%   | 1.4%   |
| 2018/19     | 4.483%                     | \$82,072,127                        | \$14,638,503                              | 560.7%   | 2.2%   |

**REHP Schedule of Contributions**

*Determined as of June 30 fiscal year end dates*

| Fiscal Year | Contractually<br>Required<br>Contributions | Contributions Recognized<br>by REHP | Contribution Deficiency<br>(Excess) | Covered-Employee<br>Payroll | Contributions as a %<br>of Covered-<br>Employee Payroll |
|-------------|--|-------------------------------------|-------------------------------------|-----------------------------|---|
| 2017/18     | \$2,673,466                                | \$2,673,466                         | \$0                                 | \$17,661,800                | 15.14%  |
| 2018/19     | \$3,219,492                                | \$3,219,492                         | \$0                                 | \$18,083,629                | 17.80%  |

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**Schedule of Proportionate Share of PSERS Net OPEB Liability**  
*Determined as of June 30 PSERS Measurement Date*

| Fiscal Year | University's Proportion | University's Proportionate Share | Commonwealth's Proportionate Share | Total       | University's Covered-employee payroll | University's Proportionate Share of Net OPEB Liability as a Percentage of Covered-Employee Payroll | PSERS Fiduciary Net Position as a Percentage of Total OPEB Liability |
|-------------|-------------------------|----------------------------------|------------------------------------|-------------|---------------------------------------|--|--|
| 2017/18     | 0.1811%                 | \$532,630                        | \$532,630                          | \$1,065,260 | \$6,962,607                           | 7.65%  | 5.73%  |
| 2018/19     | 0.1836%                 | \$581,968                        | \$581,968                          | \$1,163,936 | \$7,515,805                           | 7.74%  | 5.56%  |

**PSERS OPEB Schedule of Contributions**

*Determined as of June 30 fiscal year end dates*

| Fiscal Year | Contractually Required Contributions | Contributions Recognized by PSERS | Contribution Deficiency (Excess) | Covered-Employee Payroll | Contributions as a % of Covered-Employee Payroll |
|-------------|--------------------------------------|-----------------------------------|----------------------------------|--------------------------|--|
| 2017/18     | \$31,010                             | \$31,010                          | \$0                              | \$7,523,157              | 0.41%  |
| 2018/19     | \$33,438                             | \$33,438                          | \$0                              | \$8,145,404              | 0.41%  |

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**Schedule of Proportionate Share of SERS Net Pension Liability (NPL)**

*Determined as of December 31 SERS Measurement Date*

| Fiscal Year | University's Proportion | University's Proportionate Share | University's Covered-Employee Payroll | University's Proportionate Share of NPL as a % of Covered-Employee Payroll | SERS Fiduciary Net Position as a % of Total Pension Liability |
|-------------|-------------------------|----------------------------------|---------------------------------------|--|---|
| 2014/15     | 4.901 %                 | \$ 63,069,996                    | \$ 25,724,299                         | 245 %  | 64.8 %  |
| 2015/16     | 4.721                   | 76,758,240                       | 26,621,048                            | 288  | 58.9  |
| 2016/17     | 4.837                   | 85,901,891                       | 27,736,138                            | 310  | 57.8  |
| 2017/18     | 4.906                   | 82,513,710                       | 30,063,932                            | 275  | 63.0  |
| 2018/19     | 4.897                   | 103,931,367                      | 32,449,328                            | 320  | 56.4  |

**SERS Schedule of Contributions**

*Determined as of the University's June 30 fiscal year end dates*

| Fiscal Year | Contractually Required Contributions | Contributions Recognized by SERS | Contribution Deficiency (Excess) | Covered-Employee Payroll | Contributions as a % of Covered-Employee Payroll |
|-------------|--------------------------------------|----------------------------------|----------------------------------|--------------------------|--|
| 2014/15     | \$ 5,065,638                         | \$ 5,065,638                     | \$ -                             | \$ 25,724,299            | 19.7 %   |
| 2015/16     | 6,364,224                            | 6,364,224                        | -                                | 28,129,203               | 22.6   |
| 2016/17     | 8,146,695                            | 8,146,695                        | -                                | 31,108,146               | 26.2   |
| 2017/18     | 9,650,919                            | 9,650,919                        | -                                | 33,320,941               | 29.0   |
| 2018/19     | 10,340,482                           | 10,340,482                       | -                                | 35,545,740               | 29.1   |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA  
OF THE STATE SYSTEM OF HIGHER EDUCATION  
REQUIRED SUPPLEMENTARY INFORMATION  
JUNE 30, 2019 AND 2018  
(UNAUDITED)  
(SEE INDEPENDENT AUDITORS' REPORT)**

**PSERS Schedule of Contributions**

*Determined as of the University's June 30 fiscal year end dates*

| Fiscal Year | Contractually Required Contributions | Contributions Recognized by PSERS | Contribution Deficiency (Excess) | Covered-Employee Payroll | Contributions as a % of Covered-Employee Payroll |
|-------------|--------------------------------------|-----------------------------------|----------------------------------|--------------------------|--|
| 2014/15     | \$ 664,810                           | \$ 664,810                        | \$ -                             | \$ 2,866,773             | 23.0 %   |
| 2015/16     | 815,609                              | 815,609                           | -                                | 6,511,084                | 12.5   |
| 2016/17     | 1,024,730                            | 1,024,730                         | -                                | 7,069,915                | 14.5   |
| 2017/18     | 1,185,735                            | 1,185,735                         | -                                | 7,523,157                | 15.8   |
| 2018/19     | 1,323,062                            | 1,323,062                         | -                                | 8,145,404                | 16.2   |

**Schedule of Proportionate Share of PSERS Net Pension Liability**

*Determined as of June 30 PSERS Measurement Date*

| Fiscal Year | University's Proportion | University's Proportionate Share | Commonwealth's Proportionate Share | Total         | University's Covered-Employee Payroll | University's Proportionate Share of NPL as a % of Covered-Employee Payroll | PSERS Fiduciary Net Position as a % of Total Pension Liability |
|-------------|-------------------------|----------------------------------|------------------------------------|---------------|---------------------------------------|--|--|
| 2014/15     | 0.17850 %               | \$ 8,892,586                     | \$ 8,892,586                       | \$ 17,785,172 | \$ 5,733,546                          | 310 %  | 57.2 %   |
| 2015/16     | 0.18520                 | 10,184,925                       | 10,184,925                         | 20,369,850    | 6,052,296                             | 200  | 54.4   |
| 2016/17     | 0.18330                 | 12,323,574                       | 12,323,574                         | 24,647,148    | 6,442,137                             | 200  | 50.1   |
| 2017/18     | 0.18110                 | 12,895,413                       | 12,895,413                         | 25,790,826    | 6,954,508                             | 200  | 51.8   |
| 2018/19     | 0.18360                 | 13,262,986                       | 13,262,986                         | 26,525,972    | 7,439,287                             | 200  | 54.0   |

Investment advisory services are offered through CliftonLarsonAllen Wealth Advisors, LLC,  
an SEC-registered investment advisor. | CliftonLarsonAllen LLP

