EQ

The Difference is YOU! workbook

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Your Exceptional Leader

Think of someone you know personally whom you would describe as an exceptional leader.

Who are they?	
What makes that person stand out to you?	
Name an important quality, characteristic, or behavior:	

Is that exceptional leader quality a...

Hard skill: IQ and technical skills

or

Soft skill: EQ and transferrable skills

or Both?

Hard Skills

Degree or Certification
Technical
Customer Service
Oral Communication
Literacy
Software Knowledge
Computer Programming

Soft Skills

Teamwork
Communication
Leadership
Patience
Time management
Motivation
Creativity





Select the skills you would like to improve on:		
Be flexible when faced with change.		
Help other people express their needs.		
Solve problems by using both logic and feelings.		
Calmly and thoughtfully respond to difficult people.		
Keep an optimistic and positive outlook.		
Continuously learn how to improve.		
Other		
Why did you choose these skills?		
Recall a time that you had trouble with these skills.		
What would you like to change in the future?		

Emotional Hijacking

Name a time when your emotions took over your thoughts?
What did you do?
What emotions came over you?
What was the outcome?
What could you have done differently to be more emotionally intelligent?

EQ Attributes

Circle the attributes that apply to you. This will allow you to see the areas where you excel and the areas in which you have room to grow.

Low

Emotional Intelligence

Aggressive
Demanding
Egotistical
Bossy
Confrontational

Easily Distracted
Glib
Selfish
Poor Listener
Impulsive

Resistant to Change
Passive
Unresponsive
Slow
Stubborn

Critical
Picky
Fussy
Hard to Please
Perfectionistic

High

Emotional Intelligence

Assertive Ambitious Driving Strong-willed Decisive

Warm
Entusiastic
Sociable
Charming
Persuasive

Patient
Stable
Predictable
Consistent
Good Listener

Detailed Careful Meticulous Systematic Neat

Timber Challenge

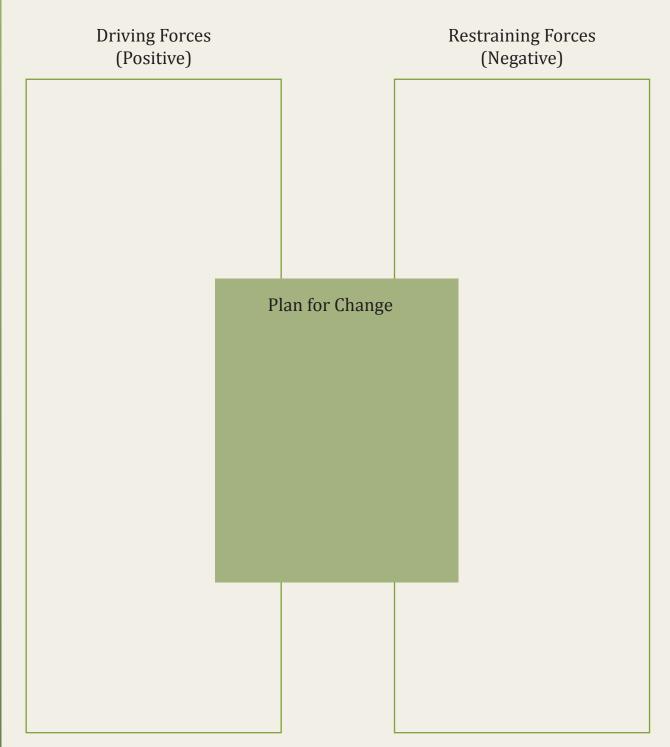
How would you have handled the Timber Challenge? Would you have remained emotionally intelligent?
Name a time when something like this happened to you as an employee or as a supervisor. What emotions came over you? What was the outcome?
What could you have done differently to remain emotionally intelligent?

Satir Change Model

Recall a time your organization went through a change .

(47) 1	Successful Change Initiative
Where were you and your organization	X
before the change?	Performance
	Change Catalyst New Status quo
	Status quo Transition
	Time
	1
	Uncertainty
	L!
What was the sharps satalized that affected you are	ad vous auganization?
What was the change catalyst that affected you ar	id your organization?
H- 411 1 1 1 1 1	
How did you and your organization transition thr	rough the change?
D:1 1 1 1 1 1	
Did you and your organization come out stronger	than before?
(AThatanaananana) a a a ah an ara arant?	
What was your role as a change agent?	

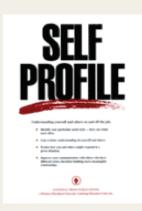
Forcefield Analysis



Empathy

Empathy: the ability to understand the feelings and perspectives of others and use that understanding to guide our actions. Name a time when someone did not show empathy toward you. Name a time when someone showed you empathy when you were in a tough situation. Name a time when you were empathetic. Name a time when you feel you didn't show enough empathy. What could you have done to improve your understanding and actions? On a scale of 1-10, how empathetic do you generally feel you are? How do you think others would rate you? What are some actions that you will start, stop, and continue to do in order to become more empathetic?

SELF Profile



The SELF Profile is an assessment tool designed to reveal styles of interaction that occur within ourselves and those around us. This assessment will allow you to identify your unique style of interaction, understand and adapt to other people's communication styles, predict how you or others may respond in a given situation and improve the communication you have with others with different styles. This knowledge will allow you to work better with those around you and collaborate, influence, and develop each other as a team.

After the assessment, take a moment to reflect on the following questions.
Are you Social, Efficient, Loyal, Factual, or a combination of interaction styles?
What are your strengths and weaknesses?
Where do you think you fall in relation to those around you?
How can you adapt your interaction style to improve communication with others
Which behaviors are suitable and which are frowned upon in each style?

Resources

Daniel Goleman's Website

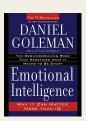
(http://www.danielgoleman.info/)

SELF Profile Free Online Quiz

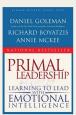
(http://www.nationalseminarstraining.com/selfquiz/)

SELF Profile \$10 Workbook

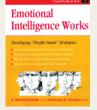
(http://www.nationalseminarstraining.com/Product/Category/-Self_Improvement/Item/527/index.html)



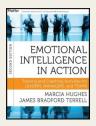
Emotional Intelligence - Daniel Goleman



Primal Leadership: Learning to Lead with Emotional Intelligence - Daniel Goleman



Emotional Intelligence Works - Developming "People Smart" Strategies - Michael S. Kravitz



Emotional Intelligence in Action: Training and Coaching Activities for Leaders, Managers, and Teams - Marcia M. Hughes

The books listed above are available in our library. If you are interested in borrowing one or more of these books, please contact Lindsay Bishop at at ex. 0476 or lbishop@wcupa.edu.

Notes