

**1996 COT Approved Resolutions
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West Chester University

**Council of Trustees
Resolution
1996-01**

Council of Trustees
West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

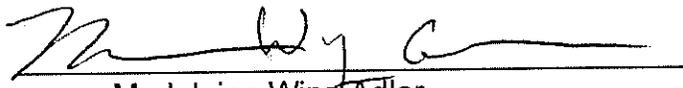
MARCH 25, 1996

1996-97 STUDENT HEALTH CENTER FEE

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY HEREBY APPROVES AN INCREASE OF \$5 TO THE STUDENT HEALTH CENTER FEE. THE NEW FEE OF \$45 IS APPLICABLE TO BOTH UNDERGRADUATE AND GRADUATE STUDENTS EFFECTIVE FALL 1996.

THIS FEE HAS BEEN DETERMINED IN ACCORDANCE WITH THE STATE SYSTEM OF HIGHER EDUCATION POLICY REQUIRING SELF-SUFFICIENCY OF AUXILIARY ENTERPRISES.

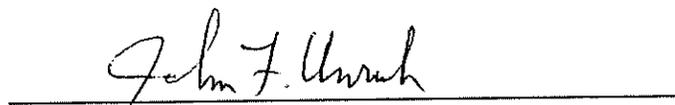
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler
President

3/13/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

Date



West Chester University

**Council of Trustees
Resolution
1996-02**

Council of Trustees
West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

MARCH 25, 1996

1996-97 RESIDENCE HALL FEES

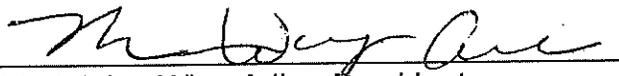
BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY HEREBY APPROVES THE FOLLOWING FEES BE ESTABLISHED EFFECTIVE THE FALL SEMESTER 1996:

NORTH CAMPUS - \$1,369 PER SEMESTER (DOUBLE OCCUPANCY)

SOUTH CAMPUS - \$1,539 PER SEMESTER (DOUBLE OCCUPANCY)

THESE RATES HAVE BEEN DETERMINED IN ACCORDANCE WITH THE STATE SYSTEM OF HIGHER EDUCATION POLICY REQUIRING SELF SUFFICIENCY OF AUXILIARY ENTERPRISES.

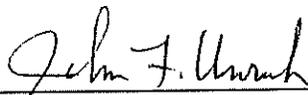
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

Date 3/13/96

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson,
Council of Trustees

Date



West Chester University

**Council of Trustees
Resolution
1996-03**

Council of Trustees
West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

MARCH 25, 1996

1996-97 FOOD SERVICE FEES

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY HEREBY APPROVES THE FOLLOWING FEES BE ESTABLISHED EFFECTIVE THE FALL SEMESTER 1996:

\$795 PER SEMESTER (19 MEAL PLAN)

\$787 PER SEMESTER (14 MEAL PLAN)

\$722 PER SEMESTER (10 MEAL PLAN)

\$487 PER SEMESTER (5 MEAL PLAN)

THESE FEES HAVE BEEN DETERMINED IN ACCORDANCE WITH THE STATE SYSTEM OF HIGHER EDUCATION POLICY REQUIRING SELF SUFFICIENCY OF AUXILIARY ENTERPRISES.

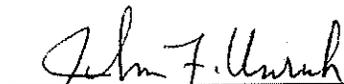
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

Date 3/13/96

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson,
Council of Trustees

Date



West Chester University

**Council of Trustees
Resolution
1996-04**

Council of Trustees

West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

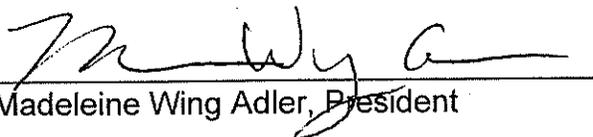
MARCH 25, 1996

SYKES STUDENT UNION FEE

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY HEREBY APPROVES AN INCREASE OF \$2 PER SEMESTER TO THE SYKES STUDENT UNION FEE EFFECTIVE THE FALL SEMESTER OF 1996. THE NEW FEE OF \$42/SEMESTER IS APPLICABLE TO BOTH UNDERGRADUATE AND GRADUATE STUDENTS.

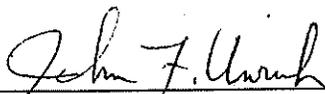
THESE FEES HAVE BEEN DETERMINED IN ACCORDANCE WITH THE STATE SYSTEM OF HIGHER EDUCATION POLICY REQUIRING SELF SUFFICIENCY OF AUXILIARY ENTERPRISES.

APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES

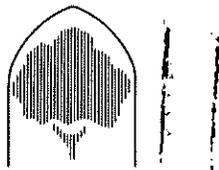

Madeleine Wing Adler, President

Date 3/13/96

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES


John F. Unruh, Chairperson,
Council of Trustees

Date



West Chester University

**Council of Trustees
Resolution
1996-05**

Council of Trustees
West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION
COUNCIL OF TRUSTEES
WEST CHESTER UNIVERSITY
MARCH 25, 1996

PHILIPS FUND STOCK POWERS

BE IT RESOLVED, THAT BERNARD J. CARROZZA, LAURENCE HARMELIN AND WILLIAM E. HUGHES, SR. ARE HEREBY AUTHORIZED AND EMPOWERED ON BEHALF OF THE COUNCIL OF THE TRUSTEES OF WEST CHESTER UNIVERSITY OF PENNSYLVANIA, A.K.A. THE STATE TEACHERS COLLEGE AT WEST CHESTER, PENNSYLVANIA, TO BUY, SELL, ASSIGN AND TRANSFER, AND TO EXECUTE ANY AND ALL ASSIGNMENTS FOR THE TRANSFER OR SALE OF STOCKS, BONDS, OR ANY OTHER REGISTERED SECURITY HELD BY SAID UNIVERSITY, AND ALSO TO EXECUTE SUCH POWERS OF ATTORNEY, PROXIES, OR OTHER PAPERS AS MAY BE REQUIRED IN REFERENCE TO SECURITIES SO HELD.

REVISED: The signatures of any two of the three above authorized and empowered committee members are required.

Handwritten initials and date: J.F.G. 3.7.96

APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES

Madeleine Wing Adler
Madeleine Wing Adler
President

3/13/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES

John F. Unruh as revised
John F. Unruh, Chairperson
Council of Trustees

3-25-96
Date

Philips Fund Stock Powers

Members of the Finance and Budget Committee of the Council of Trustees are authorized to execute sales or transfers of stocks, bonds or any other securities held by the University in the Philips Fund. In the attached resolution, the current Finance and Budget Committee members are named and authorized to carry out such duties.



West Chester University

**Council of Trustees
Resolution
1996-06**

Council of Trustees
West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

MARCH 25, 1996

**CABRINI COLLEGE MBA PROGRAM
INSTRUCTIONAL FEE**

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY HEREBY APPROVES AN INSTRUCTIONAL FEE EQUAL TO 10% OF THE TUITION PAID FOR WEST CHESTER UNIVERSITY STUDENTS ATTENDING THE MBA PROGRAM AT CABRINI COLLEGE.

THIS APPROVAL IS RETROACTIVE TO JANUARY 1995.

APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler
President

3/13/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

3/15/96
Date

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Cabrini College MBA Program Instructional Fee

West Chester University students attending the MBA program at Cabrini College are charged an instructional fee equal to 10% of the tuition paid. The 10% instructional fee goes to Cabrini to offset the educational costs incurred in operating the MBA program. These students do not attend classes on campus at West Chester University and therefore do not have access to other services such as the Health Center or Sykes Union.



West Chester University

**Council of Trustees
Resolution
1996-07**

Council of Trustees

West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

March 25, 1996

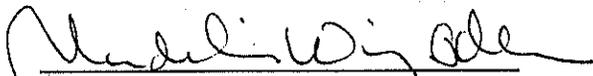
HONORARY DEGREE

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY CONFERS THE HONORARY DEGREE, DOCTORATE OF PUBLIC SERVICE, UPON THE FOLLOWING RECIPIENT:

THE HONORABLE CURT WELDON

APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES

TO BE BESTOWED AT THE COMMENCEMENT CEREMONIES OF MAY, 1996.



Madeleine Wing Adler, President

March 25, 1996
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

March 25, 1996
Date

Congressman Curt Weldon

Congressman Weldon is presently serving his fifth term in the U.S. House of Representatives representing the seventh Congressional District, which includes most of Delaware County and parts of Chester and Montgomery counties.

Congressman Weldon received his Bachelor of Arts degree in Humanities from West Chester State College in 1969, and went on to do graduate work at several Philadelphia area universities.

Congressman Weldon's many Congressional Assignments include the Committee on National Security, of which he is the Chairperson of the Military Research and Development subcommittee, and the Committee on Science. He is also the recipient of numerous Legislative Awards such as: National Security Leadership Award-American Security Council, Clean Air Chairperson-Sierra Club, Spirit of Enterprise Award-U.S. Chamber of Commerce, Guardian of Small Business Award-National Federation of Independent Businesses.

Congressman Weldon has distinguished himself as an expert on issues concerning National Security and the former Soviet Union, thus providing leadership towards the development of the nation's policies regarding these matters. In addition, he has been a consistent supporter of Higher Education.



West Chester University

**Council of Trustees
Resolution
1996-08**

Council of Trustees

West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

**WEST CHESTER UNIVERSITY
OF PENNSYLVANIA**

MARCH 25, 1996

**BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST
CHESTER UNIVERSITY OF PENNSYLVANIA HAVING CONSULTED WITH THE:**

- FACULTY
- STAFF
- STUDENTS
- ALUMNI
- AND OTHER UNIVERSITY CONSTITUENCIES

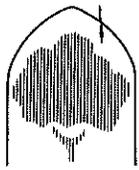
**RECOMMENDS THAT THE BOARD OF GOVERNORS AUTHORIZE THE
CHANCELLOR TO EXTEND THE CONTRACT OF PRESIDENT MADELEINE
WING ADLER UNTIL JUNE 30, 1999 (ADOPTED MARCH 25, 1996).**

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES

JOHN F. UNRUH, CHAIR

3/25/96

MARCH 25, 1996



West Chester University

**Council of Trustees
Resolution
1996-09**

Council of Trustees

West Chester,
Pennsylvania 19383

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

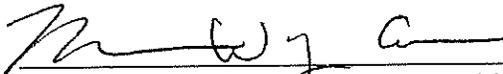
MAY 16, 1996

TRUSTEES' ACHIEVEMENT AWARD

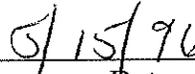
BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY DESIGNATES THE FOLLOWING DISTINGUISHED FACULTY MEMBER AS AN AWARDEE OF THE TRUSTEE'S ACHIEVEMENT AWARD.

Dr. Jerome Williams

APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES

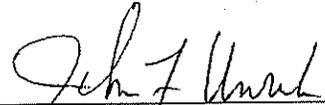


Dr. Madeleine Wing Adler, President

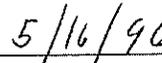


Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



Mr. John F. Unruh, Chairperson,
Council of Trustees



Date

Department of Spanish
Bryn Mawr College
101 North Merion Avenue
Bryn Mawr, PA 19010-2899
215 526-5083

B R Y N M A W R

May 9, 1996

Dr. Linda L. Lamwers
Vice President for Academic Affairs / Provost
West Chester University
West Chester, PA 19383

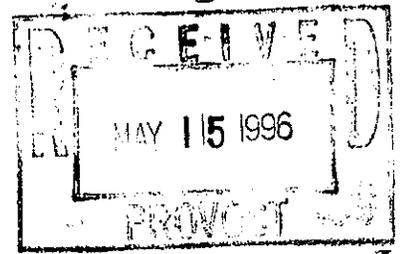
Dear Dr. Lamwers:

I am writing on behalf of Jerry Williams who has been nominated for the *Council of Trustees Achievement Award*. Professor Williams has been my colleague at Haverford and at West Chester for over a decade. I have great admiration for him as a person, a teacher, a scholar, and a university colleague.

From my contacts with his students at Haverford and Bryn Mawr, I know Professor Williams' record as a truly outstanding teacher. I have also had the opportunity to meet several of his current graduate students, who are teachers in Delaware County. It is evident that he has worked successfully at every level of a Spanish department program, from language courses (beginning through advanced composition) to undergraduate courses in literature and civilization, to graduate seminars in his primary field of expertise (Latin American colonial). I have very direct knowledge about student response to his scholarly performance in courses he offered at Bryn Mawr and Haverford. Our students always and unanimously emphasized his enthusiasm, his dedication, his competence and organizational talents, his ability to involve them in discussions, his responsiveness, his "civility" as a person, and the enjoyable experience in his classes. At the same time they admired the quality and rigor of his analyses of class materials. All of the above constitutes a rare and precious gift to which not all of us can lay claim.

Professor Williams' scholarship has focused on Latin American colonial prose, and while nearly all of his publications center on this vast field, he is knowledgeable about many other areas, notably Latin American modern theatre, Latino literature, Spanish medieval literature, language teaching methodology. The interdisciplinary nature of his primary field has led Mr. Williams into a fruitful study of iconography in sixteenth century works. He has also developed a genuine interest in theory and reads widely in such fields as "new historicism," post-modernity, and (recently) feminist and psychoanalytical theory. In general, his works reveal a fine, clear intelligence --analytical, discriminating, practical-- a gift for lucid, unpretentious, logical exposition and argumentation, and a capacity for patient, meticulous scholarship of the most traditional kind. He has already written four major studies on colonial literature, one a critical study of colonial missionary theatre, another a collection of essays on early "new world" images, and two critical editions (with substantial interpretive introductions) of works by Peralta Barnuevo.

THE UNIVERSITY OF NORTH CAROLINA
GREENSBORO



College of Arts and Sciences
Department of Romance Languages

May 7, 1996

Dr. Linda L. Lamwers
Vice President for Academic Affairs/Provost
West Chester University
West Chester, Pennsylvania 19383

Dear Dr. Lamwers:

After reviewing Professor Jerome M. Williams' body of scholarly publications and complete portfolio I am delighted to endorse him for the Council of Trustees Achievement Award. Professor Williams is one of the leading and most highly regarded scholars in the field of Hispanic Colonial studies in the United States. He ranks at the top with an impressive and diverse record of publications that shows the breadth, and depth of his knowledge of the three centuries that make up the Colonial period in Latin America.

His exceptional career comprises major critical re-assessments of sixteenth century missionary theater, literature of exploration and the literary culture of the Colonial period. His most recent landmark contribution on the eighteenth century intellectual Pedro Peralta de Barnuevo: *Censorship and Art in Pre-Enlightenment Lima* and the forthcoming *Pedro Peralta de Barnuevo and the Discourse of Loyalty* make him the international authority on this important and heretofore poorly interpreted Peruvian intellectual. This work includes the transcription, annotation and study of unknown works by Peralta de Barnuevo. Professor Williams has also produced the most complete and up-to-date bibliography of published and unpublished works by Peralta de Barnuevo. This work has substantially enriched our understanding of early Peruvian intellectual life and provided a fertile stimulus to scholars in the field of eighteenth century studies. I have no doubt that his forthcoming book, *Pedro Peralta de Barnuevo and the Discourse of Loyalty* with the prestigious Arizona State University Press (Center for Latin American Studies) will prove equally stimulating and will garner the accolades of the scholarly community in this field. In his work on Peralta de Barnuevo he effectively presents clear and illuminating editions showing a comprehensive understanding and a vast knowledge of cultural and intellectual history of Europe and Latin America.

Professor Williams has studied not only the Colonial history and literary culture of Spanish America but also of Brazil, one of the most important cultures which is widely

ignored by latinamericanists. His critical work provides new insights by addressing marginal as well as canonical texts of the Colonial period. He has also worked across a variety of genres and disciplines including: literature, history, art, science and anthropology. The diversity of material considered relevant to his field places him high among the few scholars doing cultural criticism in an effort to bring together other disciplines for a better understanding of Colonial Latin American society and culture. No scholar can effectively study Peralta de Barnuevo, missionary theater (*El teatro del Mexico colonial: epoca misionera*), or the early literature of exploration (*Early images of the New World*) without considering Professor Williams' work.

Over the last decade, Professor Williams has been one of the most prolific and visible scholars with a reputation for curiosity and creativity as well as for the high intellectual standards that characterize all of his work. His essays have appeared in some of the leading journals in the United States such as *Colonial Latin American Review*, *Dieciocho*, *Hispanofila*, *Hispania*, *Hispanic Journal*, *Revista de Estudios Hispánicos*, and *Latin American Indian Literatures*, among others. He has also published in well known international journals such as *La palabra y el hombre* (Mexico), *Brasil/Brazil: Revista de Literatura Brasileira*, *The Canadian Modern Language Review/La Revue Canadienne des Langues Vivantes*, and *Revista Canadiense de Estudios Hispánicos*. Professor Williams has opened many doors in a very complex period in Latin American literary history that demanded such attention.

Professor Williams outstanding record of accomplishments in research, teaching and university and community service and leadership sets him apart of other distinguished colonial scholars teaching at major research institutions with much lighter teaching loads. He has not only contributed immensely with his scholarship but also his work as an active member in the academic community serves as a paradigm for others. As a junior faculty member and scholar in the field of Colonial studies I can say that the example that Professor Williams sets at West Chester University, in the field of Colonial Studies and in his teaching in Spanish language and literature courses, makes him an exceptional and inspiring role model nationally. I hope that your institution will recognize his academic contribution, dedication and pursuit of excellence. In sum, I wholeheartedly support his candidacy for such a well deserved award.

Respectfully,



Santa Arias
Assistant Professor of Spanish



West Chester University

**Council of Trustees
Resolution
1996-10**

Council of Trustees

West Chester,
Pennsylvania 19383

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY

MAY 16, 1996

EMERITUS

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY CONFERS THE DESIGNATION OF EMERITUS UPON THE FOLLOWING SEVEN DISTINGUISHED RETIRED FACULTY:

Professor Robert Bernhard

Professor Walter Blair

Dr. Eleanor Christensen

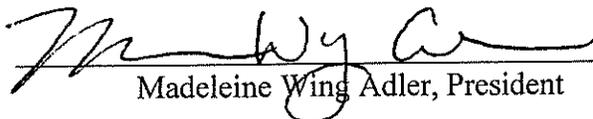
Professor Raymond Doyle

Dr. Harold Sands

Professor Jane Swan

Dr. Carlos Zeigler

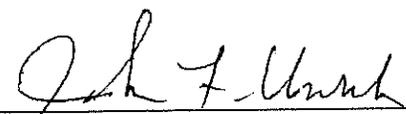
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

5/8/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John Unruh, Council of Trustees

5/16/96
Date

Emeriti Applicants

1995

Robert W. Bernhardt

Dr. Bernhardt joined the Department of Biology in 1965. He will retire in May 1996. He served as chair of the department from 1974 - 1979. He served as chair of the department curriculum committee for over a decade. He was one of three professors who created the team-taught Biology 100 general education course, an innovative course with high standards. He has been a leader within the Biology Department, advocating for hiring the most highly qualified faculty. Through his efforts, the department is among the leading departments at West Chester University in papers published, and successful grant applications. Dr. Bernhardt has also been active with many professional organizations in his field. His department has recommended him unanimously for Emeritus status for his devotion to academic excellence.

Walter Blair

Mr. Blair joined West Chester University in 1966, having served for eleven years previously at Bloomsburg University. His original assignment upon coming to West Chester University was to provide leadership in outside-the-classroom learning experiences. One of Mr. Blair's major accomplishments was the establishment of the Career Development Center. He also taught courses in the Department of Counselor, Secondary, and Professional Education. In 1989, at the request of the dean of the School of Education, Mr. Blair created a center for student information and service within the School of Education. He revitalized relationships with a large number of school districts and improved the retention rates of students in the School of Education. After his retirement, Mr. Blair has continued to serve as a volunteer advisor on student and alumni affairs.

K. Eleanor Christensen

Dr. Christensen joined the faculty of West Chester University in 1972. She served as assistant chairperson and graduate coordinator in the Department of Childhood Studies and Reading. Under her supervision and devotion to quality, the graduate programs tripled in size. Dr. Christensen teaching was characterized by her innovation and carefully attention to her students' needs. Dr. Christensen also has a strong record of service to the University. She served on various department committees, as well as the Council of Graduate Coordinators and the University Honors Recognition Committee. Dr. Christensen founded the Epsilon Chapter of Alpha Upsilon Alpha Honor Society in 1986. She was well-known for her expertise in the area of Reading Recovery, a highly successful whole language approach to reading instruction for at-risk children. Dr. Christensen has the unanimous support of her department for Emeritus status.

Page Two

Raymond Doyle

Mr. Doyle is both an alum and a retired member of the faculty of West Chester University. He obtained both this undergraduate and Masters degree here, and joined the faculty in 1965 to teach United States and Latin American history. During his thirty years of service, Mr. Doyle served on various search committees, and on the Articulation Committee, developing academic-credit-articulation agreements with community colleges. He also served as assistant department chairperson, and as department chairperson until his retirement. His first priority was always the students, in the classroom and as an advisor. Mr. Doyle is supported unanimously for Emeritus status by his department.

Jane B. Swan

Dr. Swan joined the University in 1965. She was famous among students as a knowledgeable, challenging, and entertaining classroom teacher. In 1981 she received the Distinguished Faculty Award and two years later was awarded the Commonwealth's Distinguished Teaching Fellowship with Chair in History. During her tenure at West Chester University, Dr. Swan wrote three books. She is known for her advocacy for women's rights and opportunities, especially non-traditional women students with children. She was the founding member of the Women's Center and the Day Care Center for children of university students. Throughout her thirty years of service, Dr. Swan was an outstanding teacher, scholar, and reformer.

Harold Sands

Dr. Sands joined the faculty of the Psychology Department in 1969. He was the initiator of the graduate programs in psychology at West Chester University. This program was accredited by the Pennsylvania State Board of Psychology. He served as graduate coordinator for many years. Dr. Sands also served as department chair, when his fair and objective approach resolved many difficult issues within the department. Dr. Sands was an exceptional teacher, and received a merit award for teaching in 1975. He negotiated the joint doctoral programs in Educational Psychology and School Psychology with the Pennsylvania State University, enabling students to be considered for early admission. He has also been an active professional throughout his career, serving on various professional organizations and being appointed as a Medical Associate at Brandywine Hospital.

Page Three

Carlos Ziegler

Dr. Ziegler joined the Department of Childhood Studies and Reading in 1969, where he taught a variety of courses in elementary education and supervised many student teachers. Dr. Ziegler has served in various administrative positions as well. He was a highly successful department chair, Acting Dean of the School of Education, and Acting Vice President for Academic Affairs. He was known for his leadership style of fairness and tolerance, with an emphasis on empowering his colleagues to work cooperatively. Another of his strengths was his commitment to students. He was able to communicate to students their importance and to encourage them to work hard and take responsibility for their academic progress. Dr. Ziegler served in numerous other capacities, such as the TePSEL Committee, the Curriculum and Academic Policies Committee, and a score of other departmental, school and university committees. He was awarded the Presidential Medallion for Service in 1995.



West Chester University

**Council of Trustees
Resolution
1996-11**

Council of Trustees

West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

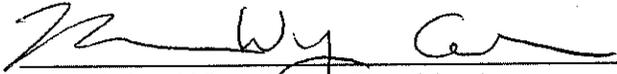
WEST CHESTER UNIVERSITY OF PENNSYLVANIA

MAY 16, 1996

1996-97 PRESIDENT'S INITIATIVES BUDGET

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY OF PENNSYLVANIA HEREBY APPROVES THE 1996-97 PRESIDENT'S INITIATIVES PORTION OF THE BUDGET AS IT IS PROPOSED.

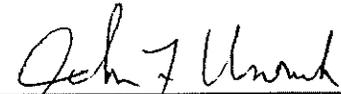
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

5/7/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

5/16/96
Date

**West Chester University
FY 1996-97 President's Initiatives**

This year's President's Initiative process began with a shift in the University's budget philosophy: 1) requesting Council of Trustree approval earlier in the year to allow new personnel to start at the beginning of the fiscal year; and 2) recognizing that permanent resources are not available to build permanent costs into the University's budget. As a result, funding is recommended for one year only, though areas are not constrained from requesting funds for similar items in the future.

The highest priorities for this year were reserved for WCU 2000 generated requests, particularly those encouraging collaboration between areas and functions. Like many of the other Initiatives, funding was intended to address committee recommendations, in this case the "WCU 2000 Task Force", the "General Education Task Force", and the "Advising Task Force". Also considered important were admissions/recruitment initiatives, recommended by the "Enrollment Management Committee" and "Marketing Committee", as well as critical safety items. A number of items have been funded under the heading of Technology Enhancements. Given the recent report on the direction of Information Systems, and the numerous requests in that area, the prudent approach was to allocate an amount for that purpose, with specific technology priorities to be determined after appropriate dialogue with affected constituencies.

The President's Initiatives are designed to encourage the University's mission-related efforts, within the decentralized budget process. As such, requests are solicited from each area, prioritized by the President or appropriate Vice President and pared to \$700,000 by the Administrative Budget Committee working as a group. The revised Initiative list is then forwarded to the University Budget Committee and the President's Council for input and comment. The President considers all feedback in her final recommendation to the Council of Trustees.

These initiatives are presented in advance of the full budget presentation in order to foster prompt implementation per the recommendation of the Council of Trustees last year.

WCU - FY 1996-97 Proposed Presidents Initiatives		
Request	Proposed	Recommended
FUNDED INITIATIVES		
President		
Women/Minority Faculty/Staff Recruitment	5,000	5,000
WCU for All of Us	5,000	5,000
Green Campus	17,950	15,000
Student Organization Championship Competition Fund	10,000	10,000
Unallocated Contingency	-	23,000
Subtotal - President:	37,950	58,000
Academic Affairs		
Gen-Ed and Assessment of Student Learning		110,000
Technology Enhancements		100,000
Advising Development & Mentoring	45,325	45,000
Enhance Faculty Development Fund	80,000	40,000
Admissions Act I - Preview Days/Spring Open Houses	30,000	30,000
Admissions Act I - Minority Student Summer Institute	X	X
Admissions Act I - Four-Color HS/CC Posters	X	X
Admissions Act I - President's Letter/WCU Decal	X	X
Admissions Act I - Acad Dept. Open Houses	X	X
Admissions Act I - Res Life/Housing Follow-up	X	X
Undergrad Research Support Program	10,000	10,000
WCU Graduate Recruiting	19,875	19,500
ADA Training	18,032	5,000
Admissions Act II - Alumni/Admissions Program	7,150	7,000
Admissions Act II - EXPAN - Electronic Application	X	X
Admissions Act II - Summer Tour Guide	X	X
Subtotal - Academic Affairs:	210,382	366,500
Admin/Fiscal Affairs		
Non-residence hall structural stabilization of hazards	55,000	55,000
Swope Hall Security (1-year)	19,500	19,500
WCU Safety Shuttle (1-year)	10,600	10,000
Perkins Loan Program	10,000	10,000
Grounds Beautification	60,000	30,000
Hollinger Gym Security (1-year)	21,650	21,000
Subtotal - Admin/Fiscal Affairs:	176,750	145,500
Student Affairs		
Conflict Resolution & Student Education	20,000	20,000
Community Development Center	10,000	10,000
Subtotal - Student Affairs:	30,000	30,000
Advancement		
Marketing	118,000	100,000
Subtotal - Advancement:	118,000	100,000
TOTAL - FUNDED INITIATIVES	573,082	700,000

WCU - FY 1996-97 Proposed Presidents Initiatives		
Request	Proposed	Recommended
UNFUNDED INITIATIVES		
Director of Media Services	67,473	-
Media Technician	45,380	-
Library Collection Analysis	10,500	-
Temporary Systems Analyst	45,200	-
Frederick Douglass Institute	32,003	-
Academic Speaker Fund	25,000	-
Convert StuView system to Web access	45,201	-
WCU: The World as our Campus	41,700	-
Deferred Payment Plan Postage	16,760	-
Facilities Software	150,000	-
Health & Phys Educ Building Security (1-year)	46,100	-
Wellness Project	20,000	-
Children's Center	7,500	-
Alumni Development software	28,500	-
TOTAL UNFUNDED INITIATIVES	581,317	-
GRAND TOTAL - PROPOSED INITIATIVES	1,154,399	700,000



West Chester University

**Council of Trustees
Resolution
1996-12**

Council of Trustees

West Chester,
Pennsylvania 19383

PROPOSED

RESOLUTION

COUNCIL OF TRUSTEES

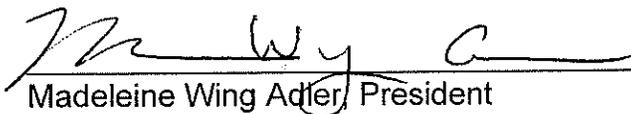
WEST CHESTER UNIVERSITY

MAY 16, 1996

VIDEO CONFERENCING INSTRUCTIONAL FEE

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY HEREBY APPROVES AN INSTRUCTIONAL FEE FOR WEST CHESTER UNIVERSITY STUDENTS TAKING COURSEWORK OFF-CAMPUS VIA VIDEO CONFERENCING METHODS. THIS FEE SHALL BE EQUAL TO 10% OF THE IN-STATE, UNDERGRADUATE TUITION RATE AND IS EFFECTIVE FALL 1996.

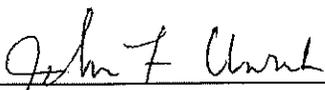
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

5/7/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

5/16/96
Date

Agenda Item 3
COT Finance Committee
May 16, 1996

VIDEO CONFERENCING INSTRUCTIONAL FEE

Effective Fall 1996, the Communicative Disorders Department will offer their Masters Program degree certification via video conferencing. Currently there is a high demand for this certification for New Jersey residents and the University has been approached to offer the certification via video conferencing.

We propose an instructional fee equal to 10% of the in-state, undergraduate tuition rate to offset the associated costs for technology needs (eg. equipment, technical support) and telephone line charges in implementing this program. Such a fee is permitted by the Board of Governors' policy on instructional fees.

These students generally will not attend classes on campus as most of the coursework will be delivered via video conferencing. The required practicum experience might be local. The University normally does not charge an educational services fee for off-campus students, but because of the additional costs related to technology, this fee is necessary.



West Chester University

**Council of Trustees
Resolution
1996-13**

Council of Trustees

West Chester,
Pennsylvania 19383

Proposed

RESOLUTION

COUNCIL OF TRUSTEES

WEST CHESTER UNIVERSITY OF PENNSYLVANIA

SEPTEMBER 19, 1996

1996-97 OPERATING BUDGET

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY OF PENNSYLVANIA HEREBY APPROVES THE 1996-97 OPERATING BUDGET FOR WEST CHESTER UNIVERSITY AS IT IS PROPOSED.

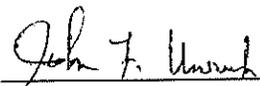
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

9/10/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

9-19-96
Date



West Chester University

**Council of Trustees
Resolution
1996-14**

Council of Trustees

West Chester,
Pennsylvania 19383

Proposed

RESOLUTION

COUNCIL OF TRUSTEES

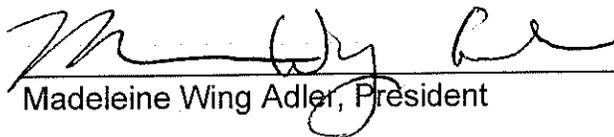
WEST CHESTER UNIVERSITY OF PENNSYLVANIA

SEPTEMBER 19, 1996

FEES FOR OFF-CAMPUS COURSES

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY OF PENNSYLVANIA HEREBY APPROVES THAT THE GENERAL FEE FOR CREDIT HOURS TAKEN AT OFF-CAMPUS LOCATIONS INCLUDE ONLY THE EDUCATIONAL SERVICES FEE. THIS CHANGE IS EFFECTIVE IMMEDIATELY.

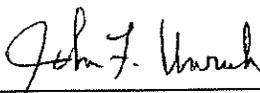
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

9/19/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

9/19/96
Date

CAPITAL BUDGET SUBMISSION - 1997-98

Act 188 requires the review and approval of the annual Capital Budget by the Council of Trustees. Attached is a summary of the proposed budget request for the 1997-98 fiscal year. The Council of Trustees Development and Facilities Committee will propose a resolution to approve the attached budget.

**WEST CHESTER UNIVERSITY
CAPITAL BUDGET
FISCAL YEAR 1997/98**

(Dollar Amounts in Thousands)

PRIORITY NUMBER	PROJECT	CURRENT	PLANNING	PLANNING	PLANNING	PLANNING
		BUDGET YEAR 1997/98	YEAR 1 1998/89	YEAR 2 1999/00	YEAR 3 2000/01	YEAR 4 2001/02
	Swopa Hall, Furniture and Equipment	672				
	Americans with Disabilities Act Deficiencies	2,990				
1	Renovations of Schmucker Science Center I	15,842				
2	Renovate Old Francis H. Green Office/Classroom Building	4,154				
3	Infra-Structure Renovations/Code Updates, Phase I	11,158				
4	Computing/Instructional Technology Center	10,931				
5	Classroom Building	12,959				
6	Renovation of Lawrence Hall	3,057				
7	Construct Recital Hall	3,317				
8	Construct All-Purpose Outdoor P.E. and Athletic Field	3,315				
9	Renovate Ehinger Gymnasium & Renovate/Expand Special Education Bldg.	3,883				
10	Renovate E.O. Bull Center		7,266			
11	Upgrade Infra-Structure/Code Updates, Phase II		7,049			
12	Real Estate Acquisition		10,412			
13	Restore/Expand Glen Echo Conference Center		2,451			
14	Renovate FHG Library		20,667			
15	Construct Student Health Center		1,843			
16	Renovate Farrell Stadium			5,886		
17	Renovate Main Hall			13,482		
18	Renovate McCoy Center			1,501		
19	Renovation/Expansion of Mitchell Hall				12,804	
20	Renovation/Expansion of Health Science Building				45,230	
21	Renovate 13/15 University Avenue				1,700	
22	Convert Borough Streets to University Use				4,215	
23	Renovate Smith House					1,145
	TOTAL:	\$72,278	\$49,688	\$20,869	\$63,949	\$1,145

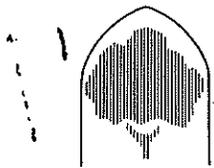
Fees for Off-Campus Courses

Students taking courses at off-campus locations do not have access to or utilize the various services offered on campus which are funded by the General Fee. Currently, the General Fee is charged to full-time undergraduate students at the following rates (the part-time student is charged at \$28 per credit hour):

Sykes Student Union (For the operation and use of the Student Union building.)	\$42
Health Center (Use of the Health Center.)	\$45
Student Services, Inc. Fee (or, \$6 to Graduate Student Assoc. - for graduate students only. Funds student activities, services, clubs, and sports.)	\$65
Sykes Union Expansion Fee (Funds the recent renovation of the facility.)	\$55
Educational Services Fee (Funds classroom supplies and equipment, as well as provides general operating funds.)	\$125

It is proposed that the General Fee for credit hours taken at off-campus locations include only the Educational Services Fee which funds supplies and equipment for classroom use, as well as general operating funds. The per credit hour charge for the Educational Services Fee is \$10 for the undergraduate and \$14 for the graduate student. Therefore, if an undergraduate student is taking a three hour course at an off-campus location and another three hour course on campus, the student would pay a General Fee of \$114 (\$30 for the off-campus course and \$84 for the on-campus course). Under our current fee structure, the student would pay a \$168 General Fee for the six credit hours.

This change in the General Fee for off-campus courses will be effective immediately.



West Chester University

**Council of Trustees
Resolution
1996-15**

Council of Trustees

West Chester,
Pennsylvania 19383

Proposed

RESOLUTION

COUNCIL OF TRUSTEES

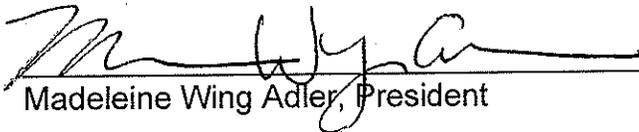
WEST CHESTER UNIVERSITY OF PENNSYLVANIA

SEPTEMBER 19, 1996

1997-98 CAPITAL BUDGET

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST CHESTER UNIVERSITY OF PENNSYLVANIA HEREBY APPROVES THE 1997-98 CAPITAL BUDGET PREPARED BY THE UNIVERSITY FOR SUBMISSION TO THE STATE SYSTEM OF HIGHER EDUCATION.

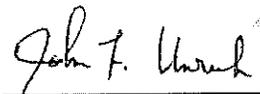
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Madeleine Wing Adler, President

9/10/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



John F. Unruh, Chairperson
Council of Trustees

9-19-96
Date

West Chester University FY 1996-97 Budget Proposal

The proposed budget for FY 1996-97 may well represent a turning point in the revenue situation for the University. In last year's budget proposal, we discussed the new state appropriation formula and its strong emphasis on enrollment. Tuition, as well as the projected appropriation, had been declining due to decreases in our enrollment, particularly for summer school and out-of-state students. For 1996-97, we set ambitious expectations for a slight enrollment increase, and preliminary reports indicate we are already meeting expectations.

Revenue

We continue to feel the effects of the appropriation formula which was worsened by the no-increase FY97 budget. While there is no appropriation increase for the State System of Higher Education as a whole, West Chester's share of the appropriation after the formula implementation is a decrease of \$283,879. Tuition increases as explained earlier are projected to offset the appropriation loss as a result of 100 more students and a 4.5% rate increase.

• Appropriation change	(\$ 283,879)
• Tuition increase	\$1,133,532
• Miscellaneous income increase	\$ 167,804

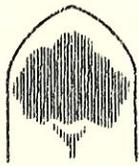
Expenditures

The salary and fringe rates are established by negotiation between the Commonwealth or the State System of Higher Education and individual bargaining units, and are set System-wide. Operating expenditures, conversely, do not experience increases across-the-board, but may increase where mandated by the State System or contractual obligations. One exception is the budget for Summer School which is based on an incentive system implemented this fiscal year.

- Salary increase rates:
 - AFSCME 2.0% (funded through reduction in health/welfare benefit fund)
 - SUA 2.0%
 - Managers 1.0% (2.0% effective January 1)
 - APSCUF Rate of increase and terms still under negotiation

West Chester University				FY 1996-97 All Funds Budget	
Category/Area	Education & General	Auxiliaries	Unrestricted	Restricted	Total Current Funds
Revenue					
Appropriation	38,561,894		38,561,894	220,900	38,782,794
Tuition	40,599,099		40,599,099		40,599,099
Fees	4,015,469		4,015,469		4,015,469
Gift Income	425,000		425,000		425,000
Interest Income	1,735,613		1,735,613	87,146	1,822,759
Miscellaneous Income	1,507,792		1,507,792	9,003,967	10,511,759
Residence Halls		8,635,312	8,635,312		8,635,312
Food Services		5,776,309	5,776,309		5,776,309
Other Auxiliaries		1,728,503	1,728,503		1,728,503
Total - Revenue	86,844,867	16,140,124	102,984,991	9,312,013	112,297,004
Expenditures & Transfers					
Salaries	52,908,702	4,222,862	57,131,564	1,341,385	58,472,949
Fringes	19,045,574	1,670,758	20,716,332	182,868	20,899,200
Subtotal - Personnel Related Expense	71,954,276	5,893,620	77,847,896	1,524,253	79,372,149
Operating Expenditures	8,612,591	7,808,143	16,420,734	7,486,561	23,907,295
Misc, Equip, Projs & Trsfrs	6,278,000	2,438,361	8,716,361	301,199	9,017,560
Total - Expenditures & Transfers	86,844,867	16,140,124	102,984,991	9,312,013	112,297,004

West Chester University		FY 1996-97 Unrestricted Educ & Gen Budget		
Category/Area	FY 96	Change	FY 97	FY97 Pct
Revenue				
Appropriation	38,845,773	(283,879)	38,561,894	44%
Tuition	39,465,567	1,133,532	40,599,099	47%
Fees	4,015,469	0	4,015,469	5%
Gift Income	425,000	0	425,000	0%
Interest Income	1,735,613	0	1,735,613	2%
Miscellaneous Income	1,339,988	167,804	1,507,792	2%
Total - Revenue	85,827,410	1,017,457	86,844,867	100%
Expenditures & Transfers by Area				
President	756,511	50,579	807,090	1%
President's Initiatives	700,741	(741)	700,000	1%
President's Initiatives Roll	0	(185,000)	(185,000)	0%
Academic Affairs	45,613,950	342,212	45,956,162	53%
Admin/Fiscal Affairs	11,056,066	476,112	11,532,178	13%
Student Affairs	2,408,607	129,984	2,538,591	3%
Advancement	1,622,384	117,840	1,740,224	2%
Misc, Equip, Projs & Trsfrs	23,669,151	86,471	23,755,622	27%
Total - Expenditures & Transfers	85,827,410	1,017,457	86,844,867	100%
Expenditures & Transfers by Object				
Salaries	52,877,656	31,046	52,908,702	61%
Fringes	17,860,762	1,184,812	19,045,574	22%
Subtotal - Personnel Related Expense	70,738,418	1,215,858	71,954,276	83%
Operating Expenditures	9,911,736	(1,299,145)	8,612,591	10%
Misc, Equip, Projs & Trsfrs	5,177,256	1,100,744	6,278,000	7%
Total - Expenditures & Transfers	85,827,410	1,017,457	86,844,867	100%
Budget Surplus/(Shortfall)	0	0	0	



West Chester University

**Council of Trustees
Resolution
1996-16**

Council of Trustees

West Chester,
Pennsylvania 19383

Proposed

RESOLUTION
COUNCIL OF TRUSTEES
WEST CHESTER UNIVERSITY
NOVEMBER 19, 1996

BACHELOR OF ARTS
WOMEN'S STUDIES

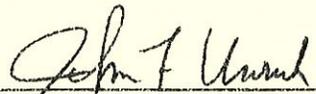
APPROVED PENDING ACTION BY THE COUNCIL OF TRUSTEES



Dr. Madeleine Wing Adler, President

11/13/96
Date

APPROVED BY VOTE OF THE COUNCIL OF TRUSTEES



Mr. John F. Unruh, Chairperson
Council of Trustees

11-19-96
Date